

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2022

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 0-9286

**COCA-COLA CONSOLIDATED, INC.**

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

56-0950585  
(I.R.S. Employer  
Identification No.)

4100 Coca-Cola Plaza  
Charlotte, NC  
(Address of principal executive offices)

28211  
(Zip Code)

Registrant's telephone number, including area code: (704) 557-4400

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading Symbol(s)</u>	<u>Name of each exchange on which registered</u>
Common Stock, par value \$1.00 per share	COKE	NASDAQ Global Select Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of October 21, 2022, there were 8,368,993 shares of the registrant's Common Stock, par value \$1.00 per share, and 1,004,696 shares of the registrant's Class B Common Stock, par value \$1.00 per share, outstanding.

COCA-COLA CONSOLIDATED, INC.  
QUARTERLY REPORT ON FORM 10-Q  
FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2022

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**PART I - FINANCIAL INFORMATION**

**Item 1. Financial Statements.**

**COCA-COLA CONSOLIDATED, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(Unaudited)**

<i>(in thousands, except per share data)</i>	<b>Third Quarter</b>		<b>First Nine Months</b>	
	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
Net sales	\$ 1,628,589	\$ 1,457,432	\$ 4,628,162	\$ 4,160,375
Cost of sales	1,007,482	939,720	2,948,820	2,699,020
Gross profit	621,107	517,712	1,679,342	1,461,355
Selling, delivery and administrative expenses	431,177	380,681	1,211,134	1,109,279
Income from operations	189,930	137,031	468,208	352,076
Interest expense, net	6,083	8,097	20,928	25,208
Other expense, net	24,746	34,982	27,666	94,078
Income before taxes	159,101	93,952	419,614	232,790
Income tax expense	40,340	25,022	107,901	62,317
<b>Net income</b>	<b>\$ 118,761</b>	<b>\$ 68,930</b>	<b>\$ 311,713</b>	<b>\$ 170,473</b>
<b>Basic net income per share:</b>				
Common Stock	\$ 12.67	\$ 7.36	\$ 33.25	\$ 18.19
Weighted average number of Common Stock shares outstanding	8,369	7,141	8,032	7,141
Class B Common Stock	\$ 12.67	\$ 7.36	\$ 33.29	\$ 18.19
Weighted average number of Class B Common Stock shares outstanding	1,005	2,232	1,342	2,232
<b>Diluted net income per share:</b>				
Common Stock	\$ 12.63	\$ 7.32	\$ 33.13	\$ 18.11
Weighted average number of Common Stock shares outstanding – assuming dilution	9,406	9,409	9,410	9,413
Class B Common Stock	\$ 12.62	\$ 7.31	\$ 33.15	\$ 18.10
Weighted average number of Class B Common Stock shares outstanding – assuming dilution	1,037	2,268	1,378	2,272
<b>Cash dividends per share:</b>				
Common Stock	\$ 0.25	\$ 0.25	\$ 0.75	\$ 0.75
Class B Common Stock	\$ 0.25	\$ 0.25	\$ 0.75	\$ 0.75

See accompanying notes to condensed consolidated financial statements.

**COCA-COLA CONSOLIDATED, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
(Unaudited)

<i>(in thousands)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
Net income	\$ 118,761	\$ 68,930	\$ 311,713	\$ 170,473
<b>Other comprehensive income, net of tax:</b>				
Defined benefit plans reclassification including pension costs:				
Actuarial gain	746	916	2,237	2,745
Prior service credits	—	1	—	2
Postretirement benefits reclassification including benefit costs:				
Actuarial gain	69	140	207	419
Interest rate swap	—	—	—	556
Foreign currency translation adjustment	—	(6)	—	(15)
<b>Other comprehensive income, net of tax</b>	<b>815</b>	<b>1,051</b>	<b>2,444</b>	<b>3,707</b>
<b>Comprehensive income</b>	<b>\$ 119,576</b>	<b>\$ 69,981</b>	<b>\$ 314,157</b>	<b>\$ 174,180</b>

See accompanying notes to condensed consolidated financial statements.

**COCA-COLA CONSOLIDATED, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Unaudited)

(in thousands, except share data)

	September 30, 2022	December 31, 2021
<b>ASSETS</b>		
<b>Current Assets:</b>		
Cash and cash equivalents	\$ 163,244	\$ 142,314
Accounts receivable, trade	557,026	472,270
Allowance for doubtful accounts	(15,617)	(17,336)
Accounts receivable from The Coca-Cola Company	46,745	57,737
Accounts receivable, other	70,168	33,878
Inventories	313,699	302,851
Prepaid expenses and other current assets	91,959	78,068
Assets held for sale	3,045	6,880
<b>Total current assets</b>	<b>1,230,269</b>	<b>1,076,662</b>
Property, plant and equipment, net	1,082,940	1,030,688
Right-of-use assets - operating leases	140,977	139,877
Leased property under financing leases, net	6,843	64,211
Other assets	112,474	120,486
Goodwill	165,903	165,903
Distribution agreements, net	848,257	836,777
Customer lists, net	9,615	10,966
<b>Total assets</b>	<b>\$ 3,597,278</b>	<b>\$ 3,445,570</b>
<b>LIABILITIES AND EQUITY</b>		
<b>Current Liabilities:</b>		
Current portion of obligations under operating leases	\$ 26,465	\$ 22,048
Current portion of obligations under financing leases	2,259	6,060
Accounts payable, trade	323,352	319,318
Accounts payable to The Coca-Cola Company	189,885	145,671
Other accrued liabilities	207,250	226,769
Accrued compensation	121,592	110,894
Accrued interest payable	5,892	4,096
<b>Total current liabilities</b>	<b>876,695</b>	<b>834,856</b>
Deferred income taxes	147,976	136,432
Pension and postretirement benefit obligations	76,375	93,391
Other liabilities	750,814	758,610
Noncurrent portion of obligations under operating leases	119,617	122,046
Noncurrent portion of obligations under financing leases	8,110	65,006
Long-term debt	598,778	723,443
<b>Total liabilities</b>	<b>2,578,365</b>	<b>2,733,784</b>
Commitments and Contingencies		
<b>Equity:</b>		
Common Stock, \$1.00 par value: 30,000,000 shares authorized; 11,431,367 and 10,203,821 shares issued, respectively	11,431	10,204
Class B Common Stock, \$1.00 par value: 10,000,000 shares authorized; 1,632,810 and 2,860,356 shares issued, respectively	1,633	2,860
Additional paid-in capital	135,953	135,953
Retained earnings	1,029,169	724,486
Accumulated other comprehensive loss	(98,019)	(100,463)
Treasury stock, at cost: Common Stock – 3,062,374 shares	(60,845)	(60,845)
Treasury stock, at cost: Class B Common Stock – 628,114 shares	(409)	(409)
<b>Total equity</b>	<b>1,018,913</b>	<b>711,786</b>
<b>Total liabilities and equity</b>	<b>\$ 3,597,278</b>	<b>\$ 3,445,570</b>

See accompanying notes to condensed consolidated financial statements.

**COCA-COLA CONSOLIDATED, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

<i>(in thousands)</i>	First Nine Months	
	2022	2021
<b>Cash Flows from Operating Activities:</b>		
Net income	\$ 311,713	\$ 170,473
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization expense from property, plant and equipment and financing leases	110,661	117,910
Amortization of intangible assets and deferred proceeds, net	17,722	17,431
Fair value adjustment of acquisition related contingent consideration	21,132	90,905
Deferred payroll taxes under CARES Act	(18,739)	(18,739)
Deferred income taxes	10,749	10,907
Loss on sale of property, plant and equipment	2,855	4,017
Amortization of debt costs	768	790
Impairment and abandonment of property, plant and equipment	—	3,200
Change in current assets less current liabilities	(61,657)	60,546
Change in other noncurrent assets	27,806	10,355
Change in other noncurrent liabilities	(28,701)	(27,920)
Total adjustments	82,596	269,402
<b>Net cash provided by operating activities</b>	<b>\$ 394,309</b>	<b>\$ 439,875</b>
<b>Cash Flows from Investing Activities:</b>		
Additions to property, plant and equipment	\$ (183,929)	\$ (119,620)
Acquisition of BODYARMOR distribution rights	(30,149)	(1,998)
Proceeds from the sale of property, plant and equipment	5,348	4,215
Investment in CONA Services LLC	(1,538)	(2,194)
<b>Net cash used in investing activities</b>	<b>\$ (210,268)</b>	<b>\$ (119,597)</b>
<b>Cash Flows from Financing Activities:</b>		
Payments on term loan facility and senior notes	\$ (125,000)	\$ (217,500)
Payments of acquisition related contingent consideration	(28,421)	(28,640)
Cash dividends paid	(7,030)	(7,030)
Payments on financing lease obligations	(2,441)	(3,567)
Debt issuance fees	(219)	(1,456)
Borrowings under term loan facility	—	70,000
Payments on revolving credit facility	—	(55,000)
Borrowings under revolving credit facility	—	55,000
<b>Net cash used in financing activities</b>	<b>\$ (163,111)</b>	<b>\$ (188,193)</b>
Net increase in cash during period	\$ 20,930	\$ 132,085
Cash at beginning of period	142,314	54,793
<b>Cash at end of period</b>	<b>\$ 163,244</b>	<b>\$ 186,878</b>
<b>Significant non-cash investing and financing activities:</b>		
Reductions to leased property under financing leases	\$ 55,465	\$ —
Additions to property, plant and equipment accrued and recorded in accounts payable, trade	20,049	9,612
Right-of-use assets obtained in exchange for operating lease obligations	18,703	21,759

See accompanying notes to condensed consolidated financial statements.

**COCA-COLA CONSOLIDATED, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY**  
(Unaudited)

<i>(in thousands, except share data)</i>	Common Stock	Class B Common Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Treasury Stock - Common Stock	Treasury Stock - Class B Common Stock	Total Equity
<b>Balance on July 1, 2022</b>	\$ 11,431	\$ 1,633	\$ 135,953	\$ 912,751	\$ (98,834)	\$ (60,845)	\$ (409)	\$ 901,680
Net income	—	—	—	118,761	—	—	—	118,761
Other comprehensive income, net of tax	—	—	—	—	815	—	—	815
Cash dividends paid:								
Common Stock (\$0.25 per share)	—	—	—	(2,092)	—	—	—	(2,092)
Class B Common Stock (\$0.25 per share)	—	—	—	(251)	—	—	—	(251)
<b>Balance on September 30, 2022</b>	<u>\$ 11,431</u>	<u>\$ 1,633</u>	<u>\$ 135,953</u>	<u>\$ 1,029,169</u>	<u>\$ (98,019)</u>	<u>\$ (60,845)</u>	<u>\$ (409)</u>	<u>\$ 1,018,913</u>
<b>Balance on December 31, 2021</b>	\$ 10,204	\$ 2,860	\$ 135,953	\$ 724,486	\$ (100,463)	\$ (60,845)	\$ (409)	\$ 711,786
Net income	—	—	—	311,713	—	—	—	311,713
Other comprehensive income, net of tax	—	—	—	—	2,444	—	—	2,444
Cash dividends paid:								
Common Stock (\$0.75 per share)	—	—	—	(5,970)	—	—	—	(5,970)
Class B Common Stock (\$0.75 per share)	—	—	—	(1,060)	—	—	—	(1,060)
Conversion of 1,227,546 shares of Class B Common Stock	1,227	(1,227)	—	—	—	—	—	—
<b>Balance on September 30, 2022</b>	<u>\$ 11,431</u>	<u>\$ 1,633</u>	<u>\$ 135,953</u>	<u>\$ 1,029,169</u>	<u>\$ (98,019)</u>	<u>\$ (60,845)</u>	<u>\$ (409)</u>	<u>\$ 1,018,913</u>

<i>(in thousands, except share data)</i>	Common Stock	Class B Common Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Treasury Stock - Common Stock	Treasury Stock - Class B Common Stock	Total Equity
<b>Balance on July 2, 2021</b>	\$ 10,204	\$ 2,860	\$ 135,953	\$ 641,136	\$ (116,397)	\$ (60,845)	\$ (409)	\$ 612,502
Net income	—	—	—	68,930	—	—	—	68,930
Other comprehensive income, net of tax	—	—	—	—	1,051	—	—	1,051
Cash dividends paid:								
Common Stock (\$0.25 per share)	—	—	—	(1,785)	—	—	—	(1,785)
Class B Common Stock (\$0.25 per share)	—	—	—	(558)	—	—	—	(558)
<b>Balance on October 1, 2021</b>	<u>\$ 10,204</u>	<u>\$ 2,860</u>	<u>\$ 135,953</u>	<u>\$ 707,723</u>	<u>\$ (115,346)</u>	<u>\$ (60,845)</u>	<u>\$ (409)</u>	<u>\$ 680,140</u>
<b>Balance on December 31, 2020</b>	\$ 10,204	\$ 2,860	\$ 135,953	\$ 544,280	\$ (119,053)	\$ (60,845)	\$ (409)	\$ 512,990
Net income	—	—	—	170,473	—	—	—	170,473
Other comprehensive income, net of tax	—	—	—	—	3,707	—	—	3,707
Cash dividends paid:								
Common Stock (\$0.75 per share)	—	—	—	(5,356)	—	—	—	(5,356)
Class B Common Stock (\$0.75 per share)	—	—	—	(1,674)	—	—	—	(1,674)
<b>Balance on October 1, 2021</b>	<u>\$ 10,204</u>	<u>\$ 2,860</u>	<u>\$ 135,953</u>	<u>\$ 707,723</u>	<u>\$ (115,346)</u>	<u>\$ (60,845)</u>	<u>\$ (409)</u>	<u>\$ 680,140</u>

See accompanying notes to condensed consolidated financial statements.

**COCA-COLA CONSOLIDATED, INC.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**1. Critical Accounting Policies**

The condensed consolidated financial statements include the accounts and the consolidated operations of Coca-Cola Consolidated, Inc. and its majority-owned subsidiaries (the “Company”). All significant intercompany accounts and transactions have been eliminated. The condensed consolidated financial statements reflect all adjustments, including normal, recurring accruals, which, in the opinion of management, are necessary for a fair statement of the results for the periods presented.

Each of the Company’s quarters, other than the fourth quarter, ends on the Friday closest to the last day of the corresponding quarterly calendar period. The Company’s fourth quarter and fiscal year end on December 31 regardless of the day of the week on which December 31 falls. The condensed consolidated financial statements presented are:

- The financial position as of September 30, 2022 and December 31, 2021.
- The results of operations, comprehensive income and changes in stockholders’ equity for the three-month periods ended September 30, 2022 (the “third quarter” of fiscal 2022 (“2022”)) and October 1, 2021 (the “third quarter” of fiscal 2021 (“2021”)) and the nine-month periods ended September 30, 2022 (the “first nine months” of 2022) and October 1, 2021 (the “first nine months” of 2021).
- The changes in cash flows for the first nine months of 2022 and the first nine months of 2021.

The condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) for interim financial reporting and the instructions to Form 10-Q and Article 10 of Regulation S-X. The accounting policies followed in the presentation of interim financial results are consistent with those followed on an annual basis. These policies are presented in Note 1 to the consolidated financial statements included in the Company’s Annual Report on Form 10-K for 2021 filed with the United States Securities and Exchange Commission (the “SEC”).

The preparation of condensed consolidated financial statements, in conformity with GAAP, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

***Critical Accounting Estimates***

In the ordinary course of business, the Company has made a number of estimates and assumptions relating to the reporting of its results of operations and financial position in the preparation of its condensed consolidated financial statements in conformity with GAAP. Actual results could differ significantly from those estimates under different assumptions and conditions. The Company included in its Annual Report on Form 10-K for 2021 under the caption “Discussion of Critical Accounting Estimates” in “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations,” a discussion of the Company’s most critical accounting estimates, which are those the Company believes to be the most important to the portrayal of its financial condition and results of operations and require management’s most difficult, subjective and complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain.

Any changes in critical accounting estimates are discussed with the Audit Committee of the Company’s Board of Directors during the quarter in which a change is contemplated and prior to making such change.

**2. Related Party Transactions**

***The Coca-Cola Company***

The Company’s business consists primarily of the distribution, marketing and manufacture of nonalcoholic beverages of The Coca-Cola Company, which is the sole owner of the formulas under which the primary components of its soft drink products, either concentrate or syrup, are manufactured.

On March 17, 2022, the Company entered into a stockholder conversion agreement (the “Stockholder Conversion Agreement”) with the JFH Family Limited Partnership—SW1, the Anne Lupton Carter Trust f/b/o Sue Anne H. Wells, the JFH Family Limited Partnership—DH1 and the Anne Lupton Carter Trust f/b/o Deborah S. Harrison (collectively, the “Converting Stockholders”),



pursuant to which the Company and the Converting Stockholders agreed upon the process for converting an aggregate of 1,227,546 shares of the Company's Class B Common Stock owned by the Converting Stockholders on a one share for one share basis into shares of the Company's Common Stock, effective as of March 17, 2022 (the "Converted Shares"). In the Stockholder Conversion Agreement, the Company agreed to cause the Converted Shares to be registered for resale pursuant to the Company's existing automatic shelf registration statement and the Converting Stockholders agreed to certain restrictions on their resale of the Converted Shares, including a trade volume limitation that prohibits the sale of more than 175,000 of the Converted Shares in the aggregate during any three-consecutive month period. On June 21, 2022, the Company filed a prospectus supplement with the SEC pursuant to the Company's existing automatic shelf registration statement, registering the Converted Shares for resale by the Converting Stockholders. The Company will not receive any proceeds from any resale of the Converted Shares by the Converting Stockholders.

J. Frank Harrison, III, Chairman of the Board of Directors and Chief Executive Officer of the Company, controls 1,004,394 shares of the Company's Class B Common Stock, which represent approximately 71% of the total voting power of the Company's outstanding Common Stock and Class B Common Stock on a consolidated basis. In addition, other members of the Harrison family control shares of the Company's Common Stock representing approximately 4% of the total voting power of the Company's outstanding Common Stock and Class B Common Stock on a consolidated basis.

As of September 30, 2022, The Coca-Cola Company owned shares of the Company's Common Stock representing approximately 9% of the total voting power of the Company's outstanding Common Stock and Class B Common Stock on a consolidated basis. The number of shares of the Company's Common Stock currently held by The Coca-Cola Company gives it the right to have a designee proposed by the Company for nomination to the Company's Board of Directors in the Company's annual proxy statement. J. Frank Harrison, III and the trustees of certain trusts established for the benefit of descendants of the late J. Frank Harrison, Jr., have agreed to vote the shares of the Company's Class B Common Stock and Common Stock that they control in favor of such designee. The Coca-Cola Company does not own any shares of the Company's Class B Common Stock.

The following table summarizes the significant cash transactions between the Company and The Coca-Cola Company:

<i>(in thousands)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
Payments made by the Company to The Coca-Cola Company <sup>(1)</sup>	\$ 481,021	\$ 403,889	\$ 1,411,300	\$ 1,120,042
Payments made by The Coca-Cola Company to the Company	67,540	51,024	187,810	131,026

<sup>(1)</sup> This excludes acquisition related sub-bottling payments made by the Company to Coca-Cola Refreshments USA, Inc., a wholly owned subsidiary of The Coca-Cola Company, but includes the purchase price of certain additional BODYARMOR distribution rights, each as discussed below.

On January 1, 2022, the Company entered into an agreement to acquire \$30.1 million of additional BODYARMOR distribution rights with an estimated useful life of 40 years.

More than 80% of the payments made by the Company to The Coca-Cola Company were for concentrate, syrup, sweetener and other finished goods products, which were recorded in cost of sales in the condensed consolidated statements of operations and represent the primary components of the soft drink products the Company manufactures and distributes. Payments made by the Company to The Coca-Cola Company also included payments for marketing programs associated with large, national customers managed by The Coca-Cola Company on behalf of the Company, which were recorded as a reduction to net sales in the condensed consolidated statements of operations. Other payments made by the Company to The Coca-Cola Company related to cold drink equipment parts, fees associated with the rights to distribute certain brands and other customary items.

Payments made by The Coca-Cola Company to the Company included annual funding in connection with the Company's agreement to support certain business initiatives developed by The Coca-Cola Company and funding associated with the delivery of post-mix products to various customers, both of which were recorded as a reduction to cost of sales in the condensed consolidated statements of operations. Post-mix products are dispensed through equipment that mixes fountain syrups with carbonated or still water, enabling fountain retailers to sell finished products to consumers in cups or glasses. Payments made by The Coca-Cola Company to the Company also included transportation services and fountain product delivery and equipment repair services performed by the Company on The Coca-Cola Company's equipment, all of which were recorded in net sales in the condensed consolidated statements of operations.

### ***Coca-Cola Refreshments USA, Inc. (“CCR”)***

The Company, The Coca-Cola Company and CCR entered into comprehensive beverage agreements (collectively, the “CBA”), related to a multi-year series of transactions, which were completed in October 2017, through which the Company acquired and exchanged distribution territories and manufacturing plants (the “System Transformation”). The CBA requires the Company to make quarterly sub-bottling payments to CCR on a continuing basis in exchange for the grant of exclusive rights to distribute, promote, market and sell the authorized brands of The Coca-Cola Company and related products in certain distribution territories the Company acquired from CCR. These sub-bottling payments are based on gross profit derived from the Company’s sales of certain beverages and beverage products that are sold under the same trademarks that identify a covered beverage, a beverage product or certain cross-licensed brands applicable to the System Transformation (“acquisition related sub-bottling payments”).

Acquisition related sub-bottling payments to CCR were \$28.4 million in the first nine months of 2022 and \$28.6 million in the first nine months of 2021. The following table summarizes the liability recorded by the Company to reflect the estimated fair value of contingent consideration related to future expected acquisition related sub-bottling payments to CCR:

<i>(in thousands)</i>	<b>September 30, 2022</b>	<b>December 31, 2021</b>
Current portion of acquisition related contingent consideration	\$ 33,186	\$ 51,518
Noncurrent portion of acquisition related contingent consideration	503,730	490,587
<b>Total acquisition related contingent consideration</b>	<b>\$ 536,916</b>	<b>\$ 542,105</b>

### ***Southeastern Container (“Southeastern”)***

The Company is a shareholder of Southeastern, a plastic bottle manufacturing cooperative. The Company accounts for Southeastern as an equity method investment. The Company’s investment in Southeastern, which was classified as other assets in the condensed consolidated balance sheets, was \$21.8 million as of September 30, 2022 and \$21.7 million as of December 31, 2021.

### ***South Atlantic Cannery, Inc. (“SAC”)***

The Company is a shareholder of SAC, a manufacturing cooperative located in Bishopville, South Carolina. All of SAC’s shareholders are Coca-Cola bottlers and each has equal voting rights. The Company accounts for SAC as an equity method investment. The Company’s investment in SAC, which was classified as other assets in the condensed consolidated balance sheets, was \$8.2 million as of both September 30, 2022 and December 31, 2021. The Company also guarantees a portion of SAC’s debt; see Note 20 for additional information.

The Company receives a fee for managing the day-to-day operations of SAC pursuant to a management agreement. Proceeds from management fees received from SAC, which were recorded as a reduction to cost of sales in the condensed consolidated statements of operations, were \$6.7 million in the first nine months of 2022 and \$6.6 million in the first nine months of 2021.

### ***Coca-Cola Bottlers’ Sales & Services Company LLC (“CCBSS”)***

Along with all other Coca-Cola bottlers in the United States and Canada, the Company is a member of CCBSS, a company formed to provide certain procurement and other services with the intention of enhancing the efficiency and competitiveness of the Coca-Cola bottling system. The Company accounts for CCBSS as an equity method investment and its investment in CCBSS is not material.

CCBSS negotiates the procurement for the majority of the Company’s raw materials, excluding concentrate, and the Company receives a rebate from CCBSS for the purchase of these raw materials. The Company had rebates due from CCBSS of \$40.5 million on September 30, 2022 and \$7.9 million on December 31, 2021, which were classified as accounts receivable, other in the condensed consolidated balance sheets. Changes in rebates receivable relate to volatility in raw material prices and the timing of cash receipts of rebates.

In addition, the Company pays an administrative fee to CCBSS for its services. The Company incurred administrative fees to CCBSS of \$1.9 million in the first nine months of 2022 and \$2.2 million in the first nine months of 2021, which were classified as selling, delivery and administrative (“SD&A”) expenses in the condensed consolidated statements of operations.

### **CONA Services LLC (“CONA”)**

The Company is a member of CONA, an entity formed with The Coca-Cola Company and certain other Coca-Cola bottlers to provide business process and information technology services to its members. The Company accounts for CONA as an equity method investment. The Company’s investment in CONA, which was classified as other assets in the condensed consolidated balance sheets, was \$16.3 million as of September 30, 2022 and \$13.7 million as of December 31, 2021.

Pursuant to an amended and restated master services agreement with CONA, the Company is authorized to use the Coke One North America system (the “CONA System”), a uniform information technology system developed to promote operational efficiency and uniformity among North American Coca-Cola bottlers. In exchange for the Company’s rights to use the CONA System and receive CONA-related services, it is charged service fees by CONA. The Company incurred service fees to CONA of \$19.9 million in the first nine months of 2022 and \$18.9 million in the first nine months of 2021.

### **Related Party Leases**

The Company leases its headquarters office facility and an adjacent office facility in Charlotte, North Carolina from Beacon Investment Corporation, of which J. Frank Harrison, III is the majority stockholder and Morgan H. Everett, Vice Chair of the Company’s Board of Directors, is a minority stockholder. The annual base rent the Company is obligated to pay under this lease is subject to an adjustment for an inflation factor and the lease expires on December 31, 2029. The principal balance outstanding under this lease was \$26.2 million on September 30, 2022 and \$28.2 million on December 31, 2021.

The Company previously leased the Snyder Production Center and an adjacent sales facility in Charlotte, North Carolina (together, the “Snyder Production Center”) from Harrison Limited Partnership One (“HLP”), which is directly and indirectly owned by trusts of which J. Frank Harrison, III and Sue Anne H. Wells, a former director of the Company, are trustees and beneficiaries and of which Morgan H. Everett is a permissible, discretionary beneficiary. On March 17, 2022, CCBCC Operations, LLC (“Operations”), a wholly owned subsidiary of the Company, entered into a definitive purchase and sale agreement with HLP, pursuant to which Operations purchased the Snyder Production Center from HLP on such date for a purchase price of \$60.0 million. This lease, which was scheduled to expire on December 31, 2035, was terminated in connection with the purchase of the Snyder Production Center by Operations. There was no principal balance outstanding under this lease on September 30, 2022 and there was a principal balance outstanding of \$59.1 million on December 31, 2021.

A summary of rental payments for these leases related to the third quarter and the first nine months of 2022 and 2021 is as follows:

<i>(in thousands)</i>	<b>Third Quarter</b>		<b>First Nine Months</b>	
	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
Company headquarters	\$ 963	\$ 944	\$ 2,890	\$ 2,834
Snyder Production Center	—	1,112	927	3,338

### **Long-Term Performance Equity Plan**

The Long-Term Performance Equity Plan compensates J. Frank Harrison, III based on the Company’s performance. Awards granted to Mr. Harrison under the Long-Term Performance Equity Plan are earned based on the Company’s attainment during a performance period of certain performance measures, each as specified by the Compensation Committee of the Company’s Board of Directors. These awards may be settled in cash and/or shares of the Company’s Class B Common Stock, based on the average of the closing prices of shares of the Company’s Common Stock during the last 20 trading days of the performance period. Compensation expense for the Long-Term Performance Equity Plan, which was included in SD&A expenses in the condensed consolidated statements of operations, was \$2.3 million and \$2.1 million in the third quarter of 2022 and the third quarter of 2021, respectively, and \$7.9 million and \$7.6 million in the first nine months of 2022 and the first nine months of 2021, respectively.

### **3. Revenue Recognition**

The Company’s sales are divided into two main categories: (i) bottle/can sales and (ii) other sales. Bottle/can sales include products packaged primarily in plastic bottles and aluminum cans. Bottle/can net pricing is based on the invoice price charged to customers reduced by any promotional allowances. Bottle/can net pricing per unit is impacted by the price charged per package, the sales volume generated for each package and the channels in which those packages are sold. Other sales include sales to other Coca-Cola bottlers, post-mix sales, transportation revenue and equipment maintenance revenue.

The Company's contracts are derived from customer orders, including customer sales incentives, generated through an order processing and replenishment model. Generally, the Company's service contracts and contracts related to the delivery of specifically identifiable products have a single performance obligation. Revenues do not include sales or other taxes collected from customers. The Company has defined its performance obligations for its contracts as either at a point in time or over time. Bottle/can sales, sales to other Coca-Cola bottlers and post-mix sales are recognized when control transfers to a customer, which is generally upon delivery and is considered a single point in time ("point in time"). Point in time sales accounted for approximately 97% of the Company's net sales in both the first nine months of 2022 and the first nine months of 2021.

Other sales, which include revenue for service fees related to the repair of cold drink equipment and delivery fees for freight hauling and brokerage services, are recognized over time ("over time"). Revenues related to cold drink equipment repair are recognized as the respective services are completed using a cost-to-cost input method. Repair services are generally completed in less than one day but can extend up to one month. Revenues related to freight hauling and brokerage services are recognized as the delivery occurs using a miles driven output method. Generally, delivery occurs and freight charges are recognized in the same day. Over time sales orders open at the end of a financial period are not material to the condensed consolidated financial statements.

The following table represents a disaggregation of revenue from contracts with customers:

<i>(in thousands)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
<b>Point in time net sales:</b>				
Nonalcoholic Beverages - point in time	\$ 1,587,771	\$ 1,415,643	\$ 4,500,277	\$ 4,029,846
<b>Total point in time net sales</b>	<b>\$ 1,587,771</b>	<b>\$ 1,415,643</b>	<b>\$ 4,500,277</b>	<b>\$ 4,029,846</b>
<b>Over time net sales:</b>				
Nonalcoholic Beverages - over time	\$ 12,294	\$ 11,328	\$ 35,023	\$ 32,130
All Other - over time	28,524	30,461	92,862	98,399
<b>Total over time net sales</b>	<b>\$ 40,818</b>	<b>\$ 41,789</b>	<b>\$ 127,885</b>	<b>\$ 130,529</b>
<b>Total net sales</b>	<b>\$ 1,628,589</b>	<b>\$ 1,457,432</b>	<b>\$ 4,628,162</b>	<b>\$ 4,160,375</b>

The Company's allowance for doubtful accounts in the condensed consolidated balance sheets includes a reserve for customer returns and an allowance for credit losses. The Company experiences customer returns primarily as a result of damaged or out-of-date product. At any given time, the Company estimates less than 1% of bottle/can sales and post-mix sales could be at risk for return by customers. Returned product is recognized as a reduction to net sales. The Company's reserve for customer returns was \$3.0 million as of both September 30, 2022 and December 31, 2021.

The Company estimates an allowance for credit losses, based on historic days' sales outstanding trends, aged customer balances, previously written-off balances and expected recoveries up to balances previously written off, in order to present the net amount expected to be collected. Accounts receivable balances are written off when determined uncollectible and are recognized as a reduction to the allowance for credit losses. Following is a summary of activity for the allowance for credit losses during the first nine months of 2022 and the first nine months of 2021:

<i>(in thousands)</i>	First Nine Months	
	2022	2021
<b>Beginning balance - allowance for credit losses</b>	<b>\$ 14,336</b>	<b>\$ 18,070</b>
Additions charged to expenses and as reductions to net sales	1,987	2,619
Deductions	(3,706)	(7,079)
<b>Ending balance - allowance for credit losses</b>	<b>\$ 12,617</b>	<b>\$ 13,610</b>

#### 4. Segments

The Company evaluates segment reporting in accordance with Financial Accounting Standards Board Accounting Standards Codification Topic 280, Segment Reporting, each reporting period, including evaluating the reporting package reviewed by the Chief Operating Decision Maker (the "CODM"). The Company has concluded the Chief Executive Officer, the Chief Operating Officer and the Chief Financial Officer, as a group, represent the CODM. Asset information is not provided to the CODM.

The Company believes three operating segments exist. Nonalcoholic Beverages represents the vast majority of the Company's consolidated net sales and income from operations. The additional two operating segments do not meet the quantitative thresholds for separate reporting, either individually or in the aggregate, and, therefore, have been combined into "All Other."

The Company's segment results are as follows:

<i>(in thousands)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
<b>Net sales:</b>				
Nonalcoholic Beverages	\$ 1,600,065	\$ 1,426,971	\$ 4,535,300	\$ 4,061,976
All Other	101,136	88,991	303,209	272,132
Eliminations <sup>(1)</sup>	(72,612)	(58,530)	(210,347)	(173,733)
<b>Consolidated net sales</b>	<b>\$ 1,628,589</b>	<b>\$ 1,457,432</b>	<b>\$ 4,628,162</b>	<b>\$ 4,160,375</b>
<b>Income from operations:</b>				
Nonalcoholic Beverages	\$ 189,218	\$ 144,130	\$ 467,788	\$ 363,544
All Other	712	(7,099)	420	(11,468)
<b>Consolidated income from operations</b>	<b>\$ 189,930</b>	<b>\$ 137,031</b>	<b>\$ 468,208</b>	<b>\$ 352,076</b>
<b>Depreciation and amortization:</b>				
Nonalcoholic Beverages	\$ 39,578	\$ 44,313	\$ 119,635	\$ 126,088
All Other	2,953	3,145	8,748	9,253
<b>Consolidated depreciation and amortization</b>	<b>\$ 42,531</b>	<b>\$ 47,458</b>	<b>\$ 128,383</b>	<b>\$ 135,341</b>

<sup>(1)</sup> The entire net sales elimination represents net sales from the All Other segment to the Nonalcoholic Beverages segment. Sales between these segments are recognized at either fair market value or cost depending on the nature of the transaction.

## 5. Net Income Per Share

The following table sets forth the computation of basic net income per share and diluted net income per share under the two-class method:

<i>(in thousands, except per share data)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
<b>Numerator for basic and diluted net income per Common Stock and Class B Common Stock share:</b>				
Net income	\$ 118,761	\$ 68,930	\$ 311,713	\$ 170,473
Less dividends:				
Common Stock	2,092	1,785	5,970	5,356
Class B Common Stock	251	558	1,060	1,674
<b>Total undistributed earnings</b>	<b>\$ 116,418</b>	<b>\$ 66,587</b>	<b>\$ 304,683</b>	<b>\$ 163,443</b>
Common Stock undistributed earnings – basic	\$ 103,937	\$ 50,731	\$ 261,064	\$ 124,522
Class B Common Stock undistributed earnings – basic	12,481	15,856	43,619	38,921
<b>Total undistributed earnings – basic</b>	<b>\$ 116,418</b>	<b>\$ 66,587</b>	<b>\$ 304,683</b>	<b>\$ 163,443</b>
Common Stock undistributed earnings – diluted	\$ 103,583	\$ 50,536	\$ 260,065	\$ 123,993
Class B Common Stock undistributed earnings – diluted	12,835	16,051	44,618	39,450
<b>Total undistributed earnings – diluted</b>	<b>\$ 116,418</b>	<b>\$ 66,587</b>	<b>\$ 304,683</b>	<b>\$ 163,443</b>
<b>Numerator for basic net income per Common Stock share:</b>				
Dividends on Common Stock	\$ 2,092	\$ 1,785	\$ 5,970	\$ 5,356
Common Stock undistributed earnings – basic	103,937	50,731	261,064	124,522
<b>Numerator for basic net income per Common Stock share</b>	<b>\$ 106,029</b>	<b>\$ 52,516</b>	<b>\$ 267,034</b>	<b>\$ 129,878</b>

<i>(in thousands, except per share data)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
<b>Numerator for basic net income per Class B Common Stock share:</b>				
Dividends on Class B Common Stock	\$ 251	\$ 558	\$ 1,060	\$ 1,674
Class B Common Stock undistributed earnings – basic	12,481	15,856	43,619	38,921
<b>Numerator for basic net income per Class B Common Stock share</b>	<b>\$ 12,732</b>	<b>\$ 16,414</b>	<b>\$ 44,679</b>	<b>\$ 40,595</b>
<b>Numerator for diluted net income per Common Stock share:</b>				
Dividends on Common Stock	\$ 2,092	\$ 1,785	\$ 5,970	\$ 5,356
Dividends on Class B Common Stock assumed converted to Common Stock	251	558	1,060	1,674
Common Stock undistributed earnings – diluted	116,418	66,587	304,683	163,443
<b>Numerator for diluted net income per Common Stock share</b>	<b>\$ 118,761</b>	<b>\$ 68,930</b>	<b>\$ 311,713</b>	<b>\$ 170,473</b>
<b>Numerator for diluted net income per Class B Common Stock share:</b>				
Dividends on Class B Common Stock	\$ 251	\$ 558	\$ 1,060	\$ 1,674
Class B Common Stock undistributed earnings – diluted	12,835	16,051	44,618	39,450
<b>Numerator for diluted net income per Class B Common Stock share</b>	<b>\$ 13,086</b>	<b>\$ 16,609</b>	<b>\$ 45,678</b>	<b>\$ 41,124</b>
<b>Denominator for basic net income per Common Stock and Class B Common Stock share:</b>				
Common Stock weighted average shares outstanding – basic	8,369	7,141	8,032	7,141
Class B Common Stock weighted average shares outstanding – basic	1,005	2,232	1,342	2,232
<b>Denominator for diluted net income per Common Stock and Class B Common Stock share:</b>				
Common Stock weighted average shares outstanding – diluted (assumes conversion of Class B Common Stock to Common Stock)	9,406	9,409	9,410	9,413
Class B Common Stock weighted average shares outstanding – diluted	1,037	2,268	1,378	2,272
<b>Basic net income per share:</b>				
Common Stock	\$ 12.67	\$ 7.36	\$ 33.25	\$ 18.19
Class B Common Stock	\$ 12.67	\$ 7.36	\$ 33.29	\$ 18.19
<b>Diluted net income per share:</b>				
Common Stock	\$ 12.63	\$ 7.32	\$ 33.13	\$ 18.11
Class B Common Stock	\$ 12.62	\$ 7.31	\$ 33.15	\$ 18.10

NOTES TO TABLE

- (1) For purposes of the diluted net income per share computation for Common Stock, all shares of Class B Common Stock are assumed to be converted; therefore, 100% of undistributed earnings is allocated to Common Stock.
- (2) For purposes of the diluted net income per share computation for Class B Common Stock, weighted average shares of Class B Common Stock are assumed to be outstanding for the entire period and not converted.
- (3) For periods presented during which the Company has net income, the denominator for diluted net income per share for Common Stock and Class B Common Stock includes the dilutive effect of shares relative to the Long-Term Performance Equity Plan. For periods presented during which the Company has net loss, the unvested shares granted pursuant to the Long-Term Performance Equity Plan are excluded from the computation of diluted net loss per share, as the effect would have been anti-dilutive. See Note 2 for additional information on the Long-Term Performance Equity Plan.
- (4) The Long-Term Performance Equity Plan awards may be settled in cash and/or shares of the Company's Class B Common Stock. Once an election has been made to settle an award in cash, the dilutive effect of shares relative to such award is prospectively removed from the denominator in the computation of diluted net income per share.
- (5) The Company did not have anti-dilutive shares for any periods presented.
- (6) 1,227,546 shares of the Company's Class B Common Stock were converted on a one share for one share basis into shares of the Company's Common Stock, effective as of March 17, 2022. See Note 2 for additional information on the Stockholder Conversion Agreement.

## 6. Inventories

Inventories consisted of the following:

<i>(in thousands)</i>	September 30, 2022	December 31, 2021
Finished products	\$ 204,046	\$ 181,751
Manufacturing materials	63,052	81,183
Plastic shells, plastic pallets and other inventories	46,601	39,917
<b>Total inventories</b>	<b>\$ 313,699</b>	<b>\$ 302,851</b>

## 7. Prepaid Expenses and Other Current Assets

Prepaid expenses and other current assets consisted of the following:

<i>(in thousands)</i>	September 30, 2022	December 31, 2021
Repair parts	\$ 35,162	\$ 26,643
Prepaid software	6,579	7,038
Prepaid marketing	5,516	4,380
Prepaid taxes	5,455	4,079
Commodity hedges at fair market value	5,005	7,714
Other prepaid expenses and other current assets	34,242	28,214
<b>Total prepaid expenses and other current assets</b>	<b>\$ 91,959</b>	<b>\$ 78,068</b>

## 8. Assets Held for Sale

As of September 30, 2022, certain properties owned by the Company met the accounting guidance criteria to be classified as assets held for sale. The properties primarily relate to warehousing and distribution operations that have been consolidated into new facilities. All properties classified as held for sale are included in the Nonalcoholic Beverages segment. There are not any liabilities held for sale associated with these properties and none meet the accounting guidance criteria to be classified as discontinued operations.

Following is a summary of the assets held for sale:

<i>(in thousands)</i>	September 30, 2022	December 31, 2021
Land	\$ 1,691	\$ 2,906
Buildings and leasehold and land improvements	1,354	3,974
<b>Total assets held for sale</b>	<b>\$ 3,045</b>	<b>\$ 6,880</b>

## 9. Property, Plant and Equipment, Net

The principal categories and estimated useful lives of property, plant and equipment, net were as follows:

<i>(in thousands)</i>	September 30, 2022	December 31, 2021	Estimated Useful Lives
Land	\$ 87,037	\$ 80,261	
Buildings	341,700	265,070	8-50 years
Machinery and equipment	454,506	443,592	5-20 years
Transportation equipment	487,680	466,238	3-20 years
Furniture and fixtures	97,700	95,062	3-10 years
Cold drink dispensing equipment	435,152	436,954	3-17 years
Leasehold and land improvements	170,346	178,809	5-20 years
Software for internal use	48,213	47,982	3-10 years
Construction in progress	45,926	23,496	
<b>Total property, plant and equipment, at cost</b>	<b>2,168,260</b>	<b>2,037,464</b>	
Less: Accumulated depreciation and amortization	1,085,320	1,006,776	
<b>Property, plant and equipment, net</b>	<b>\$ 1,082,940</b>	<b>\$ 1,030,688</b>	

## 10. Leases

Following is a summary of the weighted average remaining lease term and the weighted average discount rate for the Company's leases:

	September 30, 2022	December 31, 2021
<b>Weighted average remaining lease term:</b>		
Operating leases	7.5 years	8.3 years
Financing leases	4.6 years	12.5 years
<b>Weighted average discount rate:</b>		
Operating leases	3.6 %	3.6 %
Financing leases	5.2 %	3.1 %

On March 17, 2022, the Company terminated its financing lease for the Snyder Production Center, which was scheduled to expire on December 31, 2035. See Note 2 for additional information on the lease termination.

Following is a summary of the Company's leases within the condensed consolidated statements of operations:

<i>(in thousands)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
Operating lease costs	\$ 7,750	\$ 6,828	\$ 22,389	\$ 19,647
Short-term and variable leases	3,731	4,561	11,006	12,932
Depreciation expense from financing leases	411	1,414	1,903	4,242
Interest expense on financing lease obligations	139	575	753	1,738
<b>Total lease cost</b>	<b>\$ 12,031</b>	<b>\$ 13,378</b>	<b>\$ 36,051</b>	<b>\$ 38,559</b>

The future minimum lease payments related to the Company's leases include renewal options the Company has determined to be reasonably certain and exclude payments to landlords for real estate taxes and common area maintenance. Following is a summary of future minimum lease payments for all noncancelable operating leases and financing leases as of September 30, 2022:

<i>(in thousands)</i>	Operating Leases	Financing Leases
Remainder of 2022	\$ 7,160	\$ 678
2023	30,211	2,750
2024	25,409	2,808
2025	19,582	2,869
2026	18,332	1,233
Thereafter	68,457	1,304
<b>Total minimum lease payments including interest</b>	<b>\$ 169,151</b>	<b>\$ 11,642</b>
Less: Amounts representing interest	23,069	1,273
<b>Present value of minimum lease principal payments</b>	<b>146,082</b>	<b>10,369</b>
Less: Current portion of lease liabilities	26,465	2,259
<b>Noncurrent portion of lease liabilities</b>	<b>\$ 119,617</b>	<b>\$ 8,110</b>



Following is a summary of future minimum lease payments for all noncancelable operating leases and financing leases as of December 31, 2021:

<i>(in thousands)</i>	<b>Operating Leases</b>	<b>Financing Leases</b>
2022	\$ 26,026	\$ 7,145
2023	24,893	7,201
2024	20,639	7,396
2025	16,740	7,593
2026	15,575	6,100
Thereafter	65,695	49,728
<b>Total minimum lease payments including interest</b>	<b>\$ 169,568</b>	<b>\$ 85,163</b>
Less: Amounts representing interest	25,474	14,097
<b>Present value of minimum lease principal payments</b>	<b>144,094</b>	<b>71,066</b>
Less: Current portion of lease liabilities	22,048	6,060
<b>Noncurrent portion of lease liabilities</b>	<b>\$ 122,046</b>	<b>\$ 65,006</b>

Following is a summary of the Company's leases within the condensed consolidated statements of cash flows:

<i>(in thousands)</i>	<b>First Nine Months</b>	
	<b>2022</b>	<b>2021</b>
<b>Cash flows from operating activities impact:</b>		
Operating leases	\$ 21,502	\$ 21,112
Interest payments on financing lease obligations	753	1,738
<b>Total cash flows from operating activities impact</b>	<b>\$ 22,255</b>	<b>\$ 22,850</b>
<b>Cash flows from financing activities impact:</b>		
Principal payments on financing lease obligations	\$ 2,441	\$ 3,567
<b>Total cash flows from financing activities impact</b>	<b>\$ 2,441</b>	<b>\$ 3,567</b>

Subsequent to quarter-end, the Company entered into three operating lease commitments with lease terms of three years. These lease commitments are expected to commence during the fourth quarter of 2022. The additional lease liability associated with these lease commitments is expected to be approximately \$3.8 million.

#### 11. Distribution Agreements, Net

Distribution agreements, net, which are amortized on a straight-line basis and have an estimated useful life of 20 to 40 years, consisted of the following:

<i>(in thousands)</i>	<b>September 30, 2022</b>	<b>December 31, 2021</b>
Distribution agreements at cost	\$ 990,191	\$ 960,042
Less: Accumulated amortization	141,934	123,265
<b>Distribution agreements, net</b>	<b>\$ 848,257</b>	<b>\$ 836,777</b>

Following is a summary of activity for distribution agreements, net during the first nine months of 2022 and the first nine months of 2021:

<i>(in thousands)</i>	<b>First Nine Months</b>	
	<b>2022</b>	<b>2021</b>
<b>Beginning balance - distribution agreements, net</b>	<b>\$ 836,777</b>	<b>\$ 853,753</b>
BODYARMOR distribution rights	30,149	14
Additional accumulated amortization	(18,669)	(18,364)
<b>Ending balance - distribution agreements, net</b>	<b>\$ 848,257</b>	<b>\$ 835,403</b>

## 12. Customer Lists, Net

Customer lists, net, which are amortized on a straight-line basis and have an estimated useful life of five to 12 years, consisted of the following:

<i>(in thousands)</i>	September 30, 2022	December 31, 2021
Customer lists at cost	\$ 25,288	\$ 25,288
Less: Accumulated amortization	15,673	14,322
<b>Customer lists, net</b>	<b>\$ 9,615</b>	<b>\$ 10,966</b>

## 13. Other Accrued Liabilities

Other accrued liabilities consisted of the following:

<i>(in thousands)</i>	September 30, 2022	December 31, 2021
Accrued insurance costs	\$ 53,074	\$ 51,645
Accrued marketing costs	36,838	32,249
Employee and retiree benefit plan accruals	33,306	32,007
Current portion of acquisition related contingent consideration	33,186	51,518
Accrued taxes (other than income taxes)	6,684	6,638
Current deferred proceeds from related parties	3,064	3,064
Current portion of deferred payroll taxes under CARES Act	—	18,739
All other accrued expenses	41,098	30,909
<b>Total other accrued liabilities</b>	<b>\$ 207,250</b>	<b>\$ 226,769</b>

The Company took advantage of certain provisions of the Coronavirus Aid, Relief and Economic Security Act (the “CARES Act”), which allowed an employer to defer the deposit and payment of the employer’s portion of social security taxes that would otherwise have been due on or after March 27, 2020 and before January 1, 2021. The law permits an employer to deposit half of these deferred payments by December 31, 2021 and the other half by December 31, 2022. The Company repaid a portion of the deferred payroll taxes during 2021 and repaid the remaining portion of the deferred payroll taxes during the third quarter of 2022.

## 14. Commodity Derivative Instruments

The Company is subject to the risk of increased costs arising from adverse changes in certain commodity prices. In the normal course of business, the Company manages this risk through a variety of strategies, including the use of commodity derivative instruments. The Company does not use commodity derivative instruments for trading or speculative purposes. These commodity derivative instruments are not designated as hedging instruments under GAAP and are used as “economic hedges” to manage certain commodity price risk. The Company uses several different financial institutions for commodity derivative instruments to minimize the concentration of credit risk. While the Company would be exposed to credit loss in the event of nonperformance by these counterparties, the Company does not anticipate nonperformance by these counterparties.

Commodity derivative instruments held by the Company are marked to market on a monthly basis and are recognized in earnings consistent with the expense classification of the underlying hedged item. The Company generally pays a fee for these commodity derivative instruments, which is amortized over the corresponding period of each commodity derivative instrument. Settlements of commodity derivative instruments are included in cash flows from operating activities in the condensed consolidated statements of cash flows. The following table summarizes pre-tax changes in the fair values of the Company’s commodity derivative instruments and the classification of such changes in the condensed consolidated statements of operations:

<i>(in thousands)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
Cost of sales	\$ 1,100	\$ 3,794	\$ (5,069)	\$ 6,210
Selling, delivery and administrative expenses	(4,711)	426	2,512	1,491
<b>Total gain (loss)</b>	<b>\$ (3,611)</b>	<b>\$ 4,220</b>	<b>\$ (2,557)</b>	<b>\$ 7,701</b>

All commodity derivative instruments are recorded at fair value as either assets or liabilities in the condensed consolidated balance sheets. The Company has master agreements with the counterparties to its commodity derivative instruments that provide for net settlement of derivative transactions. Accordingly, the net amounts of derivative assets are recognized in either prepaid

expenses and other current assets or other assets in the condensed consolidated balance sheets and the net amounts of derivative liabilities are recognized in either other accrued liabilities or other liabilities in the condensed consolidated balance sheets. The following table summarizes the fair values of the Company's commodity derivative instruments and the classification of such instruments in the condensed consolidated balance sheets:

<i>(in thousands)</i>	<b>September 30, 2022</b>	<b>December 31, 2021</b>
<b>Assets:</b>		
Prepaid expenses and other current assets	\$ 5,005	\$ 7,714
Other assets	777	—
<b>Total assets</b>	<b>\$ 5,782</b>	<b>\$ 7,714</b>
<b>Liabilities:</b>		
Other accrued liabilities	\$ 625	\$ —
<b>Total liabilities</b>	<b>\$ 625</b>	<b>\$ —</b>

The following table summarizes the Company's gross commodity derivative instrument assets and gross commodity derivative instrument liabilities in the condensed consolidated balance sheets:

<i>(in thousands)</i>	<b>September 30, 2022</b>	<b>December 31, 2021</b>
Gross commodity derivative instrument assets	\$ 6,631	\$ 9,200
Gross commodity derivative instrument liabilities	1,474	1,486

The following table summarizes the Company's outstanding commodity derivative instruments:

<i>(in thousands)</i>	<b>September 30, 2022</b>	<b>December 31, 2021</b>
Notional amount of outstanding commodity derivative instruments	\$ 66,545	\$ 74,558
Latest maturity date of outstanding commodity derivative instruments	December 2023	December 2022

## 15. Fair Values of Financial Instruments

GAAP requires assets and liabilities carried at fair value to be classified and disclosed in one of the following categories:

- Level 1: Quoted market prices in active markets for identical assets or liabilities.
- Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.
- Level 3: Unobservable inputs that are not corroborated by market data.

The below methods and assumptions were used by the Company in estimating the fair values of its financial instruments. There were no transfers of assets or liabilities between levels in any period presented.

<b>Financial Instrument</b>	<b>Fair Value Level</b>	<b>Methods and Assumptions</b>
Deferred compensation plan assets and liabilities	Level 1	The fair value of the Company's nonqualified deferred compensation plan for certain executives and other highly compensated employees is based on the fair values of associated assets and liabilities, which are held in mutual funds and are based on the quoted market values of the securities held within the mutual funds.
Commodity derivative instruments	Level 2	The fair values of the Company's commodity derivative instruments are based on current settlement values at each balance sheet date, which represent the estimated amounts the Company would have received or paid upon termination of these instruments. The Company's credit risk related to the commodity derivative instruments is managed by requiring high standards for its counterparties and periodic settlements. The Company considers nonperformance risk in determining the fair values of commodity derivative instruments.
Long-term debt	Level 2	The carrying amounts of the Company's variable rate debt approximate the fair values due to variable interest rates with short reset periods. The fair values of the Company's fixed rate debt are based on estimated current market prices.
Acquisition related contingent consideration	Level 3	The fair value of the Company's acquisition related contingent consideration is based on internal forecasts and the weighted average cost of capital ("WACC") derived from market data.

The following tables summarize the carrying amounts and the fair values by level of the Company's deferred compensation plan assets and liabilities, commodity derivative instruments, long-term debt and acquisition related contingent consideration:

<i>(in thousands)</i>	<b>September 30, 2022</b>				
	<b>Carrying Amount</b>	<b>Total Fair Value</b>	<b>Fair Value Level 1</b>	<b>Fair Value Level 2</b>	<b>Fair Value Level 3</b>
<b>Assets:</b>					
Deferred compensation plan assets	\$ 47,453	\$ 47,453	\$ 47,453	\$ —	\$ —
Commodity derivative instruments	5,782	5,782	—	5,782	—
<b>Liabilities:</b>					
Deferred compensation plan liabilities	47,453	47,453	47,453	—	—
Commodity derivative instruments	625	625	—	625	—
Long-term debt	598,778	568,500	—	568,500	—
Acquisition related contingent consideration	536,916	536,916	—	—	536,916

<i>(in thousands)</i>	<b>December 31, 2021</b>				
	<b>Carrying Amount</b>	<b>Total Fair Value</b>	<b>Fair Value Level 1</b>	<b>Fair Value Level 2</b>	<b>Fair Value Level 3</b>
<b>Assets:</b>					
Deferred compensation plan assets	\$ 60,461	\$ 60,461	\$ 60,461	\$ —	\$ —
Commodity derivative instruments	7,714	7,714	—	7,714	—
<b>Liabilities:</b>					
Deferred compensation plan liabilities	60,461	60,461	60,461	—	—
Long-term debt	723,443	772,600	—	772,600	—
Acquisition related contingent consideration	542,105	542,105	—	—	542,105

The acquisition related contingent consideration was valued using a probability weighted discounted cash flow model based on internal forecasts and the WACC derived from market data, which are considered Level 3 inputs. Each reporting period, the Company adjusts its acquisition related contingent consideration liability related to the distribution territories subject to acquisition related sub-bottling payments to fair value by discounting future expected acquisition related sub-bottling payments required under the CBA using the Company's estimated WACC.

The future expected acquisition related sub-bottling payments extend through the life of the applicable distribution assets acquired from CCR, which is generally 40 years. As a result, the fair value of the acquisition related contingent consideration liability is impacted by the Company's WACC, management's estimate of the acquisition related sub-bottling payments that will be made in the future under the CBA, and current acquisition related sub-bottling payments (all Level 3 inputs). Changes in any of these Level 3 inputs, particularly the underlying risk-free interest rate used to estimate the Company's WACC, could result in material changes to the fair value of the acquisition related contingent consideration liability and could materially impact the amount of non-cash expense (or income) recorded each reporting period.

The acquisition related contingent consideration liability is the Company's only Level 3 asset or liability. A summary of the Level 3 activity is as follows:

<i>(in thousands)</i>	<b>Third Quarter</b>		<b>First Nine Months</b>	
	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
<b>Beginning balance - Level 3 liability</b>	<b>\$ 522,259</b>	<b>\$ 473,055</b>	<b>\$ 542,105</b>	<b>\$ 434,694</b>
Payments of acquisition related contingent consideration	(9,711)	(8,720)	(28,421)	(28,640)
Reclassification to current payables	1,800	(1,600)	2,100	(300)
Increase in fair value	22,568	33,924	21,132	90,905
<b>Ending balance - Level 3 liability</b>	<b>\$ 536,916</b>	<b>\$ 496,659</b>	<b>\$ 536,916</b>	<b>\$ 496,659</b>

As of September 30, 2022 and October 1, 2021, discount rates of 9.3% and 7.6%, respectively, were utilized in the valuation of the Company's acquisition related contingent consideration liability. The increase in the fair value of the acquisition related contingent consideration liability in the first nine months of 2022 was driven by higher projections of future cash flows in the distribution territories subject to acquisition related sub-bottling payments, partially offset by an increase in the discount rate used to calculate fair value. This fair value adjustment was recorded in other expense, net in the condensed consolidated statement of operations for the first nine months of 2022.

The Company anticipates that the amount it could pay annually under the acquisition related contingent consideration arrangements for the distribution territories subject to acquisition related sub-bottling payments will be in the range of \$35 million to \$75 million.

## 16. Income Taxes

The Company's effective income tax rate was 25.7% for the first nine months of 2022 and 26.8% for the first nine months of 2021. The Company's income tax expense was \$107.9 million for the first nine months of 2022 and \$62.3 million for the first nine months of 2021. The increase in income tax expense was primarily attributable to higher income before taxes during the first nine months of 2022 compared to the first nine months of 2021.

The Company had uncertain tax positions, including accrued interest, of \$1.8 million on September 30, 2022 and \$1.7 million on December 31, 2021, all of which would affect the Company's effective income tax rate if recognized. While it is expected the amount of uncertain tax positions may change in the next 12 months, the Company does not expect such change would have a material impact on the condensed consolidated financial statements.

Prior tax years beginning in year 2018 remain open to examination by the Internal Revenue Service, and various tax years beginning in year 1999 remain open to examination by certain state tax jurisdictions due to loss carryforwards.

## 17. Pension and Postretirement Benefit Obligations

### Pension Plans

There are two Company-sponsored pension plans. The primary Company-sponsored pension plan (the "Primary Plan") was frozen as of June 30, 2006 and no benefits accrued to participants after that date. The second Company-sponsored pension plan (the "Bargaining Plan") is for certain employees under collective bargaining agreements. Benefits under the Bargaining Plan are determined in accordance with negotiated formulas for the respective participants. Contributions to the plans are based on actuarially determined amounts and are limited to the amounts currently deductible for income tax purposes.

The components of net periodic pension cost were as follows:

<i>(in thousands)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
Service cost	\$ 1,860	\$ 1,863	\$ 5,581	\$ 5,589
Interest cost	2,659	2,452	7,977	7,360
Expected return on plan assets	(2,036)	(3,250)	(6,107)	(9,748)
Recognized net actuarial loss	989	1,219	2,966	3,654
Amortization of prior service cost	—	1	—	2
<b>Net periodic pension cost</b>	<b>\$ 3,472</b>	<b>\$ 2,285</b>	<b>\$ 10,417</b>	<b>\$ 6,857</b>

The Company contributed \$26.0 million to the two Company-sponsored pension plans during the first nine months of 2022 and does not anticipate making additional contributions during the fourth quarter of 2022.

During the first nine months of 2022, the Company began the process of terminating the Primary Plan. During 2023, the Company expects to offer a lump sum benefit payout option to certain plan participants prior to completing the purchase of group annuity contracts that will transfer the pension benefit obligation to an insurance company.

### Postretirement Benefits

The Company provides postretirement benefits for employees meeting specified criteria. The Company recognizes the cost of postretirement benefits, which consist principally of medical benefits, during employees' periods of active service. The Company does not prefund these benefits and has the right to modify or terminate certain of these benefits in the future.

The components of net periodic postretirement benefit cost were as follows:

<i>(in thousands)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
Service cost	\$ 383	\$ 403	\$ 1,150	\$ 1,209
Interest cost	474	447	1,423	1,342
Recognized net actuarial loss	92	186	275	557
<b>Net periodic postretirement benefit cost</b>	<b>\$ 949</b>	<b>\$ 1,036</b>	<b>\$ 2,848</b>	<b>\$ 3,108</b>

## 18. Other Liabilities

Other liabilities consisted of the following:

<i>(in thousands)</i>	September 30, 2022	December 31, 2021
Noncurrent portion of acquisition related contingent consideration	\$ 503,730	\$ 490,587
Accruals for executive benefit plans	130,090	147,135
Noncurrent deferred proceeds from related parties	104,006	106,304
Other	12,988	14,584
<b>Total other liabilities</b>	<b>\$ 750,814</b>	<b>\$ 758,610</b>

## 19. Long-Term Debt

Following is a summary of the Company's long-term debt:

<i>(in thousands)</i>	Maturity Date	Interest Rate	Interest Paid	Public/Nonpublic	September 30, 2022	December 31, 2021
Senior notes	2/27/2023	3.28%	Semi-annually	Nonpublic	\$ —	\$ 125,000
Senior bonds <sup>(1)</sup>	11/25/2025	3.80%	Semi-annually	Public	350,000	350,000
2021 Revolving Credit Facility	7/9/2026	Variable	Varies	Nonpublic	—	—
Senior notes	10/10/2026	3.93%	Quarterly	Nonpublic	100,000	100,000
Senior notes	3/21/2030	3.96%	Quarterly	Nonpublic	150,000	150,000
Unamortized discount on senior bonds <sup>(1)</sup>	11/25/2025				(28)	(34)
Debt issuance costs					(1,194)	(1,523)
<b>Total long-term debt</b>					<b>\$ 598,778</b>	<b>\$ 723,443</b>

<sup>(1)</sup> The senior bonds due in 2025 were issued at 99.975% of par.

The Company mitigates its financing risk by using multiple financial institutions and only entering into credit arrangements with institutions with investment grade credit ratings. The Company monitors counterparty credit ratings on an ongoing basis.

On September 13, 2022, the Company used cash on hand to repay the \$125 million of senior notes with a stated maturity date of February 27, 2023. There was no penalty for the early repayment of the senior notes.

The indenture under which the Company's senior bonds were issued does not include financial covenants but does limit the incurrence of certain liens and encumbrances as well as indebtedness by the Company's subsidiaries in excess of certain amounts. The agreements under which the Company's nonpublic debt was issued include two financial covenants: a consolidated cash flow/fixed charges ratio and a consolidated funded indebtedness/cash flow ratio, each as defined in the respective agreement. The Company was in compliance with these covenants as of September 30, 2022. These covenants have not restricted, and are not expected to restrict, the Company's liquidity or capital resources.

All outstanding long-term debt has been issued by the Company and none has been issued by any of its subsidiaries. There are no guarantees of the Company's long-term debt.

## 20. Commitments and Contingencies

### *Manufacturing Cooperatives*

The Company is obligated to purchase at least 80% of its requirements of plastic bottles for certain designated territories from Southeastern. The Company is also obligated to purchase 17.5 million cases of finished product from SAC on an annual basis through June 2024. The Company purchased 20.1 million cases and 21.0 million cases of finished product from SAC in the first nine months of 2022 and the first nine months of 2021, respectively.

The following table summarizes the Company's purchases from these manufacturing cooperatives:

<i>(in thousands)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
Purchases from Southeastern	\$ 40,358	\$ 31,417	\$ 113,626	\$ 92,990
Purchases from SAC	48,585	41,867	144,513	125,677
<b>Total purchases from manufacturing cooperatives</b>	<b>\$ 88,943</b>	<b>\$ 73,284</b>	<b>\$ 258,139</b>	<b>\$ 218,667</b>

The Company guarantees a portion of SAC's debt, which expires in 2024. The amount guaranteed was \$9.5 million on both September 30, 2022 and December 31, 2021. In the event SAC fails to fulfill its commitments under the related debt, the Company would be responsible for payment to the lenders up to the level of the guarantee. The Company does not anticipate SAC will fail to fulfill its commitments related to the debt. The Company further believes SAC has sufficient assets, including production equipment, facilities and working capital, and the ability to adjust the selling prices of its products to adequately mitigate the risk of material loss from the Company's guarantee.

The Company holds no assets as collateral against the SAC guarantee, the fair value of which is immaterial to the condensed consolidated financial statements. The Company monitors its investment in SAC and would be required to write down its investment if an impairment, other than a temporary impairment, was identified. No impairment of the Company's investment in SAC was identified as of September 30, 2022, and there was no impairment identified in 2021.

### *Other Commitments and Contingencies*

The Company has standby letters of credit, primarily related to its property and casualty insurance programs. These letters of credit totaled \$37.6 million on both September 30, 2022 and December 31, 2021.

The Company participates in long-term marketing contractual arrangements with certain prestige properties, athletic venues and other locations. As of September 30, 2022, the future payments related to these contractual arrangements, which expire at various dates through 2033, amounted to \$132.7 million.

The Company is involved in various claims and legal proceedings which have arisen in the ordinary course of its business. Although it is difficult to predict the ultimate outcome of these claims and legal proceedings, management believes the ultimate disposition of these matters will not have a material adverse effect on the financial condition, results of operations or cash flows of the Company. No material amount of loss in excess of recorded amounts is believed to be reasonably possible as a result of these claims and legal proceedings.

The Company is subject to audits by tax authorities in jurisdictions where it conducts business. These audits may result in assessments that are subsequently resolved with the authorities or potentially through the courts. Management believes the Company has adequately provided for any assessments likely to result from these audits; however, final assessments, if any, could be different than the amounts recorded in the condensed consolidated financial statements.

## 21. Accumulated Other Comprehensive Income (Loss)

Accumulated other comprehensive income (loss) ("AOCI(L)") is comprised of adjustments to the Company's pension and postretirement medical benefit plans and the foreign currency translation for a subsidiary of the Company that performs data analysis and provides consulting services outside the United States.

Following is a summary of AOCI(L) for the third quarter of 2022 and the third quarter of 2021:

<i>(in thousands)</i>	July 1, 2022	Pre-tax Activity	Tax Effect	September 30, 2022
<b>Net pension activity:</b>				
Actuarial loss	\$ (77,391)	\$ 989	\$ (243)	\$ (76,645)
Prior service credits	11	—	—	11
<b>Net postretirement benefits activity:</b>				
Actuarial loss	(1,101)	92	(23)	(1,032)
Prior service costs	(624)	—	—	(624)
Foreign currency translation adjustment	(9)	—	—	(9)
Reclassification of stranded tax effects	(19,720)	—	—	(19,720)
<b>Total AOCI(L)</b>	<b>\$ (98,834)</b>	<b>\$ 1,081</b>	<b>\$ (266)</b>	<b>\$ (98,019)</b>

<i>(in thousands)</i>	July 2, 2021	Pre-tax Activity	Tax Effect	October 1, 2021
<b>Net pension activity:</b>				
Actuarial loss	\$ (92,018)	\$ 1,219	\$ (303)	\$ (91,102)
Prior service credits	9	1	—	10
<b>Net postretirement benefits activity:</b>				
Actuarial loss	(4,049)	186	(46)	(3,909)
Prior service costs	(624)	—	—	(624)
Foreign currency translation adjustment	5	(8)	2	(1)
Reclassification of stranded tax effects	(19,720)	—	—	(19,720)
<b>Total AOCI(L)</b>	<b>\$ (116,397)</b>	<b>\$ 1,398</b>	<b>\$ (347)</b>	<b>\$ (115,346)</b>

Following is a summary of AOCI(L) for the first nine months of 2022 and the first nine months of 2021:

<i>(in thousands)</i>	December 31, 2021	Pre-tax Activity	Tax Effect	September 30, 2022
<b>Net pension activity:</b>				
Actuarial loss	\$ (78,882)	\$ 2,966	\$ (729)	\$ (76,645)
Prior service credits	11	—	—	11
<b>Net postretirement benefits activity:</b>				
Actuarial loss	(1,239)	275	(68)	(1,032)
Prior service costs	(624)	—	—	(624)
Foreign currency translation adjustment	(9)	—	—	(9)
Reclassification of stranded tax effects	(19,720)	—	—	(19,720)
<b>Total AOCI(L)</b>	<b>\$ (100,463)</b>	<b>\$ 3,241</b>	<b>\$ (797)</b>	<b>\$ (98,019)</b>

<i>(in thousands)</i>	December 31, 2020	Pre-tax Activity	Tax Effect	October 1, 2021
<b>Net pension activity:</b>				
Actuarial loss	\$ (93,847)	\$ 3,654	\$ (909)	\$ (91,102)
Prior service credits	8	2	—	10
<b>Net postretirement benefits activity:</b>				
Actuarial loss	(4,328)	557	(138)	(3,909)
Prior service costs	(624)	—	—	(624)
Interest rate swap <sup>(1)</sup>	(556)	739	(183)	—
Foreign currency translation adjustment	14	(21)	6	(1)
Reclassification of stranded tax effects	(19,720)	—	—	(19,720)
<b>Total AOCI(L)</b>	<b>\$ (119,053)</b>	<b>\$ 4,931</b>	<b>\$ (1,224)</b>	<b>\$ (115,346)</b>

<sup>(1)</sup> In 2019, the Company entered into a \$100 million fixed rate swap to hedge a portion of the interest rate risk on its previous term loan facility, both of which matured on June 7, 2021. This interest rate swap was designated as a cash flow hedging instrument and changes in its fair value were not material to the condensed consolidated balance sheets.



Following is a summary of the impact of AOCI(L) on the condensed consolidated statements of operations:

<i>(in thousands)</i>	Third Quarter 2022		
	Net Pension Activity	Net Postretirement Benefits Activity	Total
Cost of sales	\$ 265	\$ 38	\$ 303
Selling, delivery and administrative expenses	724	54	778
Subtotal pre-tax	989	92	1,081
Income tax expense	243	23	266
<b>Total after tax effect</b>	<b>\$ 746</b>	<b>\$ 69</b>	<b>\$ 815</b>

<i>(in thousands)</i>	Third Quarter 2021			
	Net Pension Activity	Net Postretirement Benefits Activity	Foreign Currency Translation Adjustment	Total
Cost of sales	\$ 364	\$ 97	\$ —	\$ 461
Selling, delivery and administrative expenses	856	89	(8)	937
Subtotal pre-tax	1,220	186	(8)	1,398
Income tax expense	303	46	(2)	347
<b>Total after tax effect</b>	<b>\$ 917</b>	<b>\$ 140</b>	<b>\$ (6)</b>	<b>\$ 1,051</b>

<i>(in thousands)</i>	First Nine Months 2022		
	Net Pension Activity	Net Postretirement Benefits Activity	Total
Cost of sales	\$ 809	\$ 116	\$ 925
Selling, delivery and administrative expenses	2,157	159	2,316
Subtotal pre-tax	2,966	275	3,241
Income tax expense	729	68	797
<b>Total after tax effect</b>	<b>\$ 2,237</b>	<b>\$ 207</b>	<b>\$ 2,444</b>

<i>(in thousands)</i>	First Nine Months 2021				
	Net Pension Activity	Net Postretirement Benefits Activity	Interest Rate Swap	Foreign Currency Translation Adjustment	Total
Cost of sales	\$ 1,068	\$ 304	\$ —	\$ —	\$ 1,372
Selling, delivery and administrative expenses	2,588	253	739	(21)	3,559
Subtotal pre-tax	3,656	557	739	(21)	4,931
Income tax expense	909	138	183	(6)	1,224
<b>Total after tax effect</b>	<b>\$ 2,747</b>	<b>\$ 419</b>	<b>\$ 556</b>	<b>\$ (15)</b>	<b>\$ 3,707</b>

## 22. Supplemental Disclosures of Cash Flow Information

Changes in current assets and current liabilities affecting cash were as follows:

<i>(in thousands)</i>	First Nine Months	
	2022	2021
Accounts receivable, trade	\$ (84,756)	\$ (56,766)
Allowance for doubtful accounts	(1,719)	(5,010)
Accounts receivable from The Coca-Cola Company	10,992	(9,120)
Accounts receivable, other	(36,290)	7,846
Inventories	(10,848)	(14,738)
Prepaid expenses and other current assets	(13,891)	(10,006)
Accounts payable, trade	18,927	62,775
Accounts payable to The Coca-Cola Company	44,214	46,520
Other accrued liabilities	(780)	27,699
Accrued compensation	10,698	9,009
Accrued interest payable	1,796	2,337
<b>Change in current assets less current liabilities</b>	<b>\$ (61,657)</b>	<b>\$ 60,546</b>

## **Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations.**

The following Management’s Discussion and Analysis of Financial Condition and Results of Operations of Coca-Cola Consolidated, Inc., a Delaware corporation (together with its majority-owned subsidiaries, the “Company,” “we,” “us” or “our”), should be read in conjunction with the condensed consolidated financial statements of the Company and the accompanying notes to the condensed consolidated financial statements. The condensed consolidated financial statements include the consolidated operations of the Company and its majority-owned subsidiaries. All comparisons are to the corresponding period in the prior year unless specified otherwise.

Each of the Company’s quarters, other than the fourth quarter, ends on the Friday closest to the last day of the corresponding quarterly calendar period. The Company’s fourth quarter and fiscal year end on December 31 regardless of the day of the week on which December 31 falls. The condensed consolidated financial statements presented are:

- The financial position as of September 30, 2022 and December 31, 2021.
- The results of operations, comprehensive income and changes in stockholders’ equity for the three-month periods ended September 30, 2022 (the “third quarter” of fiscal 2022 (“2022”)) and October 1, 2021 (the “third quarter” of fiscal 2021 (“2021”)) and the nine-month periods ended September 30, 2022 (the “first nine months” of 2022) and October 1, 2021 (the “first nine months” of 2021).
- The changes in cash flows for the first nine months of 2022 and the first nine months of 2021.

### **Our Business and the Nonalcoholic Beverage Industry**

We distribute, market and manufacture nonalcoholic beverages in territories spanning 14 states and the District of Columbia. The Company was incorporated in 1980 and, together with its predecessors, has been in the nonalcoholic beverage manufacturing and distribution business since 1902. We are the largest Coca-Cola bottler in the United States. Approximately 86% of our total bottle/can sales volume to retail customers consists of products of The Coca-Cola Company, which include some of the most recognized and popular beverage brands in the world. We also distribute products for several other beverage companies, including Keurig Dr Pepper Inc. (“Dr Pepper”) and Monster Energy Company. Our purpose is to honor God in all we do, serve others, pursue excellence and grow profitably. Our Common Stock is traded on the NASDAQ Global Select Market under the symbol COKE.

We offer a range of nonalcoholic beverage products and flavors, including both sparkling and still beverages, designed to meet the demands of our consumers. Sparkling beverages are carbonated beverages and the Company’s principal sparkling beverage is Coca-Cola. Still beverages include energy products and noncarbonated beverages such as bottled water, ready to drink tea, ready to drink coffee, enhanced water, juices and sports drinks.

Our sales are divided into two main categories: (i) bottle/can sales and (ii) other sales. Bottle/can sales include products packaged primarily in plastic bottles and aluminum cans. Bottle/can net pricing is based on the invoice price charged to customers reduced by any promotional allowances. Bottle/can net pricing per unit is impacted by the price charged per package, the sales volume generated for each package and the channels in which those packages are sold. Other sales include sales to other Coca-Cola bottlers, post-mix sales, transportation revenue and equipment maintenance revenue. Post-mix products are dispensed through equipment that mixes fountain syrups with carbonated or still water, enabling fountain retailers to sell finished products to consumers in cups or glasses.

The Company’s products are sold and distributed in the United States through various channels, which include selling directly to customers, including grocery stores, mass merchandise stores, club stores, convenience stores and drug stores, selling to on-premise locations, where products are typically consumed immediately, such as restaurants, schools, amusement parks and recreational facilities, and selling through other channels such as vending machine outlets.

The nonalcoholic beverage industry is highly competitive for both sparkling and still beverages. Our competitors include bottlers and distributors of nationally and regionally advertised and marketed products, as well as bottlers and distributors of private label beverages. Our principal competitors include local bottlers of PepsiCo, Inc. products and, in some regions, local bottlers of Dr Pepper products.

The principal methods of competition in the nonalcoholic beverage industry are new brand and product introductions, point-of-sale merchandising, new vending and dispensing equipment, packaging changes, pricing, sales promotions, product quality, retail space management, customer service, frequency of distribution and advertising. We believe we are competitive in our territories with respect to these methods of competition.

Business seasonality results primarily from higher unit sales of the Company's products in the second and third quarters of the fiscal year, as sales of our products are typically correlated with warmer weather. We believe that we and other manufacturers from whom we purchase finished products have adequate production capacity to meet sales demand for sparkling and still beverages during these peak periods. Sales volume can also be impacted by weather conditions. Fixed costs, such as depreciation expense, are not significantly impacted by business seasonality.

### **Executive Summary**

Net sales increased 12% to \$1.63 billion in the third quarter of 2022, while physical case volume increased 0.6%. The increase in net sales was driven primarily by price increases taken on our Sparkling and Still beverages during the quarter and earlier this year. Sparkling beverage volume increased 0.8% in the quarter, outperforming the price elasticity we generally have experienced with higher pricing. Volume growth was particularly strong in our value, club and small store sales channels. We also experienced solid demand in our on-premise sales channels, including restaurants, universities, sports venues, amusement parks and other immediate consumption outlets, as consumer traffic has increased compared to the prior year period. Still beverage volume increased 0.1% in the quarter, led by growth in Monster and smartwater. Net sales increased 11% and physical case volume increased 0.4% in the first nine months of 2022.

Gross profit in the third quarter of 2022 increased \$103.4 million, or 20%, while gross margin improved 260 basis points to 38.1%. The improvement in gross profit resulted from strong price realization and solid volume growth in our Sparkling category. Gross margins also benefited during the quarter from a pullback in certain commodity prices. Gross profit in the first nine months of 2022 increased \$218.0 million, or 15%.

Selling, delivery and administrative ("SD&A") expenses in the third quarter of 2022 increased \$50.5 million, or 13%. SD&A expenses as a percentage of net sales increased 40 basis points to 26.5%. The increase in SD&A expenses related primarily to an increase in labor costs as compared to the third quarter of 2021. Over the last year, we have made certain compensation adjustments across our workforce to remain competitive in a challenging labor market and to reward our teammates for their contributions in achieving strong operating results. In addition, we experienced broad inflationary increases across a number of SD&A categories. SD&A expenses in the first nine months of 2022 increased \$101.9 million, or 9%. SD&A expenses as a percentage of net sales in the first nine months of 2022 decreased 50 basis points to 26.2% as compared to the first nine months of 2021.

Income from operations in the third quarter of 2022 was \$189.9 million, compared to \$137.0 million in the third quarter of 2021, an increase of \$52.9 million, or 39%. On an adjusted basis, as defined in the "Adjusted Results (Non-GAAP)" section, income from operations in the third quarter of 2022 was \$193.9 million, an increase of 41%. For the first nine months of 2022, income from operations increased \$116.1 million to \$468.2 million.

Net income in the third quarter of 2022 was \$118.8 million, compared to \$68.9 million in the third quarter of 2021, an improvement of \$49.8 million. Net income in the third quarter of 2022 was adversely impacted by fair value adjustments to our acquisition related contingent consideration liability, driven primarily by changes in future cash flow projections. Fair value adjustments to this liability are routine and non-cash in nature. Net income increased \$141.2 million in the first nine months of 2022 to \$311.7 million as compared to the first nine months of 2021.

Cash flows provided by operations for the first nine months of 2022 were \$394.3 million, compared to \$439.9 million for the first nine months of 2021. Cash flows from operations were impacted by the timing of certain working capital payments and receipts during the third quarter. We continue to invest in long-term strategic projects to optimize our supply chain and reduce our debt obligations. During the third quarter, the Company repaid \$125 million of senior notes prior to their stated maturity date of February 27, 2023.

### **COVID-19 Impact**

The Company continues to diligently monitor and manage through the impact of the ongoing COVID-19 pandemic on all aspects of its business, including the impact on its teammates, communities and customers.

The Company continues to implement its COVID-19 Response Program as dictated by current conditions, including numerous actions to protect and promote the health and safety of its consumers, customers, suppliers, teammates and communities. Such actions include following prescribed Company and other accepted health and safety standards and protocols, including those adopted by the Centers for Disease Control and Prevention (the "CDC") and local health authorities. Risk mitigation and safety activities continue; examples include adhering to sanitation protocols and promoting hygiene practices recommended by the CDC;

offering supplemental sick time for non-exempt teammates; providing access to personal protective equipment and educational resources; and modifying our health and welfare plans for COVID-19-related events.

At this time and based on current trends, we do not expect the COVID-19 pandemic to materially impact our liquidity position or access to capital in 2022. We also have not experienced, and do not expect, any material impairments or adjustments to the fair values of our assets or the collectability of our receivables as a result of the COVID-19 pandemic.

### **Areas of Emphasis**

Key priorities for the Company include commercial execution, revenue management, supply chain optimization and cash flow generation.

**Commercial Execution:** Our success is dependent on our ability to execute our commercial strategy within our customers' stores. Our ability to obtain shelf space within stores and remain in-stock across our portfolio of brands and packages in a profitable manner will have a significant impact on our results. We are focused on execution at every step in our supply chain, including raw material and finished product procurement, manufacturing conversion, transportation, warehousing and distribution, to ensure in-store execution can occur. We continue to invest in tools and technology to enable our teammates to operate more effectively and efficiently with our customers and drive long-term value in our business.

**Revenue Management:** Our revenue management strategy focuses on pricing our brands and packages optimally within product categories and channels, creating effective working relationships with our customers and making disciplined fact-based decisions. Pricing decisions are made considering a variety of factors, including brand strength, competitive environment, input costs, the roles certain brands play in our product portfolio and other market conditions.

**Supply Chain Optimization:** We are continually focused on optimizing our supply chain, which includes identifying nearby warehousing and distribution operations that can be consolidated into new facilities to increase capacity, expand production capabilities, reduce overall production costs and add automation to allow the Company to better serve its customers and consumers.

**Cash Flow Generation:** We have several initiatives in place to optimize cash flow, improve profitability and prudently manage capital expenditures, as we continue to prioritize debt repayment and to focus on strengthening our balance sheet.

### **Results of Operations**

#### **Third Quarter Results**

The Company's results of operations for the third quarter of 2022 and the third quarter of 2021 are highlighted in the table below and discussed in the following paragraphs.

<i>(in thousands)</i>	<b>Third Quarter</b>		<b>Change</b>
	<b>2022</b>	<b>2021</b>	
Net sales	\$ 1,628,589	\$ 1,457,432	\$ 171,157
Cost of sales	1,007,482	939,720	67,762
Gross profit	621,107	517,712	103,395
Selling, delivery and administrative expenses	431,177	380,681	50,496
Income from operations	189,930	137,031	52,899
Interest expense, net	6,083	8,097	(2,014)
Other expense, net	24,746	34,982	(10,236)
Income before taxes	159,101	93,952	65,149
Income tax expense	40,340	25,022	15,318
Net income	118,761	68,930	49,831
Other comprehensive income, net of tax	815	1,051	(236)
<b>Comprehensive income</b>	<b>\$ 119,576</b>	<b>\$ 69,981</b>	<b>\$ 49,595</b>

## Net Sales

Net sales increased \$171.2 million, or 11.7%, to \$1.63 billion in the third quarter of 2022, as compared to \$1.46 billion in the third quarter of 2021. The increase in net sales was primarily attributable to the following (in millions):

Third Quarter 2022	Attributable to:
\$ 180.9	Increase in net sales related to price increases and the shift in product mix. Approximately 90% of this increase was driven by an increase in average bottle/can sales price per unit charged to retail customers.
4.9	Increased physical case volume
(14.6)	Other
<b>\$ 171.2</b>	<b>Total increase in net sales</b>

Net sales by product category were as follows:

(in thousands)	Third Quarter		% Change
	2022	2021	
<b>Bottle/can sales:</b>			
Sparkling beverages	\$ 917,162	\$ 773,489	18.6 %
Still beverages	548,333	503,990	8.8 %
<b>Total bottle/can sales</b>	<b>1,465,495</b>	<b>1,277,479</b>	<b>14.7 %</b>
<b>Other sales:</b>			
Sales to other Coca-Cola bottlers	83,644	89,618	(6.7) %
Post-mix sales and other	79,450	90,335	(12.0) %
<b>Total other sales</b>	<b>163,094</b>	<b>179,953</b>	<b>(9.4) %</b>
<b>Total net sales</b>	<b>\$ 1,628,589</b>	<b>\$ 1,457,432</b>	<b>11.7 %</b>

Product category sales volume of physical cases and the percentage change by product category were as follows:

(in thousands)	Third Quarter		% Change
	2022	2021	
<b>Bottle/can sales volume:</b>			
Sparkling beverages	63,656	63,158	0.8 %
Still beverages	30,412	30,368	0.1 %
<b>Total bottle/can sales volume</b>	<b>94,068</b>	<b>93,526</b>	<b>0.6 %</b>

## Cost of Sales

Inputs representing a substantial portion of the Company's cost of sales include: (i) purchases of finished products, (ii) raw material costs, including aluminum cans, plastic bottles and sweetener, (iii) concentrate costs and (iv) manufacturing costs, including labor, overhead and warehouse costs. In addition, cost of sales includes shipping, handling and fuel costs related to the movement of finished products from manufacturing plants to distribution centers, amortization expense of distribution rights, distribution fees of certain products and marketing credits from brand companies. Raw material costs represent approximately 20% of total cost of sales on an annual basis.

Cost of sales increased \$67.8 million, or 7.2%, to \$1.01 billion in the third quarter of 2022, as compared to \$939.7 million in the third quarter of 2021. The increase in cost of sales was primarily attributable to the following (in millions):

Third Quarter 2022	Attributable to:
\$ 91.3	Increased input costs, including aluminum, PET resin and transportation costs, partially due to the impacts of inflation and supply chain challenges, as well as the shift in product mix to meet consumer preferences
2.5	Increased physical case volume
(26.0)	Other
<b>\$ 67.8</b>	<b>Total increase in cost of sales</b>

The Company relies extensively on advertising and sales promotions in the marketing of its products. The Coca-Cola Company and other beverage companies that supply concentrates, syrups and finished products to the Company make substantial marketing and advertising expenditures, including national advertising programs, to develop their brand identities and promote sales in the Company's territories. Certain of these marketing and advertising expenditures are made pursuant to annual arrangements. Total marketing funding support from The Coca-Cola Company and other beverage companies, which includes both direct payments to the Company and payments to customers for marketing programs, was \$39.6 million in the third quarter of 2022 and \$36.4 million in the third quarter of 2021.

### Selling, Delivery and Administrative Expenses

SD&A expenses include the following: sales management labor costs, distribution costs resulting from transporting finished products from distribution centers to customer locations, distribution center overhead including depreciation expense, distribution center warehousing costs, delivery vehicles and cold drink equipment, point-of-sale expenses, advertising expenses, cold drink equipment repair costs, amortization of intangible assets and administrative support labor and operating costs.

SD&A expenses increased \$50.5 million, or 13.3%, to \$431.2 million in the third quarter of 2022, as compared to \$380.7 million in the third quarter of 2021. SD&A expenses as a percentage of net sales increased to 26.5% in the third quarter of 2022 from 26.1% in the third quarter of 2021. The increase in SD&A expenses was primarily attributable to the following (in millions):

Third Quarter 2022	Attributable to:
\$ 31.5	Increase in labor costs due to compensation adjustments across our workforce to remain competitive in a challenging labor market and to reward our teammates for their contributions in achieving strong operating results
8.3	Increase in fleet-related expenses, including fuel costs
1.9	Increase in commitments to various charities and donor-advised funds in light of the Company's financial performance
8.8	Other
<b>\$ 50.5</b>	<b>Total increase in SD&amp;A expenses</b>

Shipping and handling costs included in SD&A expenses were \$195.8 million in the third quarter of 2022 and \$176.2 million in the third quarter of 2021.

### Interest Expense, Net

Interest expense, net decreased \$2.0 million, or 24.9%, to \$6.1 million in the third quarter of 2022, as compared to \$8.1 million in the third quarter of 2021.

### Other Expense, Net

A summary of other expense, net is as follows:

<i>(in thousands)</i>	Third Quarter	
	2022	2021
Increase in the fair value of the acquisition related contingent consideration liability	\$ 22,568	\$ 33,924
Non-service cost component of net periodic benefit cost	2,178	1,058
<b>Total other expense, net</b>	<b>\$ 24,746</b>	<b>\$ 34,982</b>

Each reporting period, the Company adjusts its acquisition related contingent consideration liability related to the distribution territories subject to acquisition related sub-bottling payments to fair value. The fair value is determined by discounting future expected acquisition related sub-bottling payments required under the Company's comprehensive beverage agreements, which extend through the life of the applicable distribution assets, using the Company's estimated weighted average cost of capital ("WACC"), which is impacted by many factors, including long-term interest rates and future cash flow projections. The life of these distribution assets is generally 40 years. The Company is required to pay the current portion of the acquisition related sub-bottling payments on a quarterly basis.

The change in the fair value of the acquisition related contingent consideration liability in the third quarter of 2022 as compared to the third quarter of 2021 was primarily driven by an increase in the discount rate used to calculate fair value, partially offset by higher projections of future cash flows in the distribution territories subject to acquisition related sub-bottling payments.

## Income Tax Expense

The Company's effective income tax rate was 25.4% for the third quarter of 2022 and 26.6% for the third quarter of 2021. The Company's income tax expense increased \$15.3 million, or 61.2%, to \$40.3 million for the third quarter of 2022, as compared to \$25.0 million for the third quarter of 2021. The increase in income tax expense was primarily attributable to higher income before taxes during the third quarter of 2022 compared to the third quarter of 2021.

## Other Comprehensive Income, Net of Tax

Other comprehensive income, net of tax was \$0.8 million in the third quarter of 2022 and \$1.1 million in the third quarter of 2021.

## First Nine Months Results

Our results of operations for the first nine months of 2022 and the first nine months of 2021 are highlighted in the table below and discussed in the following paragraphs.

(in thousands)	First Nine Months		Change
	2022	2021	
Net sales	\$ 4,628,162	\$ 4,160,375	\$ 467,787
Cost of sales	2,948,820	2,699,020	249,800
Gross profit	1,679,342	1,461,355	217,987
Selling, delivery and administrative expenses	1,211,134	1,109,279	101,855
Income from operations	468,208	352,076	116,132
Interest expense, net	20,928	25,208	(4,280)
Other expense, net	27,666	94,078	(66,412)
Income before taxes	419,614	232,790	186,824
Income tax expense	107,901	62,317	45,584
Net income	311,713	170,473	141,240
Other comprehensive income, net of tax	2,444	3,707	(1,263)
<b>Comprehensive income</b>	<b>\$ 314,157</b>	<b>\$ 174,180</b>	<b>\$ 139,977</b>

## Net Sales

Net sales increased \$467.8 million, or 11.2%, to \$4.63 billion in the first nine months of 2022, as compared to \$4.16 billion in the first nine months of 2021. The increase in net sales was primarily attributable to the following (in millions):

First Nine Months 2022	Attributable to:
\$ 468.7	Increase in net sales related to price increases and the shift in product mix. Approximately 90% of this increase was driven by an increase in average bottle/can sales price per unit charged to retail customers.
8.2	Increased physical case volume
(9.1)	Other
<b>\$ 467.8</b>	<b>Total increase in net sales</b>



Net sales by product category were as follows:

<i>(in thousands)</i>	First Nine Months		% Change
	2022	2021	
<b>Bottle/can sales:</b>			
Sparkling beverages	\$ 2,573,376	\$ 2,221,355	15.8 %
Still beverages	1,556,438	1,424,069	9.3 %
<b>Total bottle/can sales</b>	<b>4,129,814</b>	<b>3,645,424</b>	<b>13.3 %</b>
<b>Other sales:</b>			
Sales to other Coca-Cola bottlers	262,099	259,771	0.9 %
Post-mix sales and other	236,249	255,180	(7.4) %
<b>Total other sales</b>	<b>498,348</b>	<b>514,951</b>	<b>(3.2) %</b>
<b>Total net sales</b>	<b>\$ 4,628,162</b>	<b>\$ 4,160,375</b>	<b>11.2 %</b>

Product category sales volume of physical cases and the percentage change by product category were as follows:

<i>(in thousands)</i>	First Nine Months		% Change
	2022	2021	
<b>Bottle/can sales volume:</b>			
Sparkling beverages	190,613	189,750	0.5 %
Still beverages	87,266	87,104	0.2 %
<b>Total bottle/can sales volume</b>	<b>277,879</b>	<b>276,854</b>	<b>0.4 %</b>

The following table summarizes the percentage of the Company's total bottle/can sales volume to its largest customers, as well as the percentage of the Company's total net sales that such volume represents:

	First Nine Months	
	2022	2021
<b>Approximate percent of the Company's total bottle/can sales volume:</b>		
Wal-Mart Stores, Inc.	20 %	20 %
The Kroger Company	12 %	13 %
<b>Total approximate percent of the Company's total bottle/can sales volume</b>	<b>32 %</b>	<b>33 %</b>
<b>Approximate percent of the Company's total net sales:</b>		
Wal-Mart Stores, Inc.	16 %	14 %
The Kroger Company	9 %	9 %
<b>Total approximate percent of the Company's total net sales</b>	<b>25 %</b>	<b>23 %</b>

### Cost of Sales

Cost of sales increased \$249.8 million, or 9.3%, to \$2.95 billion in the first nine months of 2022, as compared to \$2.70 billion in the first nine months of 2021. The increase in cost of sales was primarily attributable to the following (in millions):

First Nine Months 2022	Attributable to:
\$ 268.3	Increased input costs, including aluminum, PET resin and transportation costs, partially due to the impacts of inflation and supply chain challenges, as well as the shift in product mix to meet consumer preferences
4.4	Increased physical case volume
(22.9)	Other
<b>\$ 249.8</b>	<b>Total increase in cost of sales</b>

Total marketing funding support from The Coca-Cola Company and other beverage companies was \$111.3 million in the first nine months of 2022, as compared to \$102.1 million in the first nine months of 2021.

## Selling, Delivery and Administrative Expenses

SD&A expenses increased \$101.9 million, or 9.2%, to \$1.21 billion in the first nine months of 2022, as compared to \$1.11 billion in the first nine months of 2021. SD&A expenses as a percentage of net sales decreased to 26.2% in the first nine months of 2022 from 26.7% in the first nine months of 2021. The increase in SD&A expenses was primarily attributable to the following (in millions):

<b>First Nine Months 2022</b>	<b>Attributable to:</b>
\$ 70.3	Increase in labor costs due to compensation adjustments across our workforce to remain competitive in a challenging labor market and to reward our teammates for their contributions in achieving strong operating results
13.1	Increase in commitments to various charities and donor-advised funds in light of the Company's financial performance
6.4	Increase in fleet-related expenses, including fuel costs
12.1	Other
<b>\$ 101.9</b>	<b>Total increase in SD&amp;A expenses</b>

Shipping and handling costs included in SD&A expenses were \$567.0 million in the first nine months of 2022 and \$502.7 million in the first nine months of 2021.

## Interest Expense, Net

Interest expense, net decreased \$4.3 million, or 17.0%, to \$20.9 million in the first nine months of 2022, as compared to \$25.2 million in the first nine months of 2021. The decrease was primarily a result of lower average debt balances.

## Other Expense, Net

A summary of other expense, net is as follows:

<i>(in thousands)</i>	<b>First Nine Months</b>	
	<b>2022</b>	<b>2021</b>
Increase in the fair value of the acquisition related contingent consideration liability	\$ 21,132	\$ 90,905
Non-service cost component of net periodic benefit cost	6,534	3,173
<b>Total other expense, net</b>	<b>\$ 27,666</b>	<b>\$ 94,078</b>

The change in the fair value of the acquisition related contingent consideration liability in the first nine months of 2022 as compared to the first nine months of 2021 was primarily driven by an increase in the discount rate used to calculate fair value, partially offset by higher projections of future cash flows in the distribution territories subject to acquisition related sub-bottling payments.

## Income Tax Expense

The Company's effective income tax rate was 25.7% for the first nine months of 2022 and 26.8% for the first nine months of 2021. The Company's income tax expense increased \$45.6 million, or 73.1%, to \$107.9 million for the first nine months of 2022, as compared to \$62.3 million for the first nine months of 2021. The increase in income tax expense was primarily attributable to higher income before taxes during the first nine months of 2022 compared to the first nine months of 2021.

## Other Comprehensive Income, Net of Tax

Other comprehensive income, net of tax was \$2.4 million in the first nine months of 2022 and \$3.7 million in the first nine months of 2021.

## Segment Operating Results

The Company evaluates segment reporting in accordance with Financial Accounting Standards Board Accounting Standards Codification Topic 280, Segment Reporting, each reporting period, including evaluating the reporting package reviewed by the Chief Operating Decision Maker (the "CODM"). The Company has concluded the Chief Executive Officer, the Chief Operating Officer and the Chief Financial Officer, as a group, represent the CODM. Asset information is not provided to the CODM.

The Company believes three operating segments exist. Nonalcoholic Beverages represents the vast majority of the Company's consolidated net sales and income from operations. The additional two operating segments do not meet the quantitative thresholds for separate reporting, either individually or in the aggregate, and, therefore, have been combined into "All Other."

The Company's segment results are as follows:

<i>(in thousands)</i>	Third Quarter		First Nine Months	
	2022	2021	2022	2021
<b>Net sales:</b>				
Nonalcoholic Beverages	\$ 1,600,065	\$ 1,426,971	\$ 4,535,300	\$ 4,061,976
All Other	101,136	88,991	303,209	272,132
Eliminations <sup>(1)</sup>	(72,612)	(58,530)	(210,347)	(173,733)
<b>Consolidated net sales</b>	<b>\$ 1,628,589</b>	<b>\$ 1,457,432</b>	<b>\$ 4,628,162</b>	<b>\$ 4,160,375</b>
<b>Income from operations:</b>				
Nonalcoholic Beverages	\$ 189,218	\$ 144,130	\$ 467,788	\$ 363,544
All Other	712	(7,099)	420	(11,468)
<b>Consolidated income from operations</b>	<b>\$ 189,930</b>	<b>\$ 137,031</b>	<b>\$ 468,208</b>	<b>\$ 352,076</b>

<sup>(1)</sup> The entire net sales elimination represents net sales from the All Other segment to the Nonalcoholic Beverages segment. Sales between these segments are recognized at either fair market value or cost depending on the nature of the transaction.

### Adjusted Results (Non-GAAP)

The Company reports its financial results in accordance with accounting principles generally accepted in the United States ("GAAP"). However, management believes that certain non-GAAP financial measures provide users of the financial statements with additional, meaningful financial information that should be considered when assessing the Company's ongoing performance. Management also uses these non-GAAP financial measures in making financial, operating and planning decisions and in evaluating the Company's performance. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, the Company's reported results prepared in accordance with GAAP. The Company's non-GAAP financial information does not represent a comprehensive basis of accounting.

The following tables reconcile reported results (GAAP) to adjusted results (non-GAAP):

<i>(in thousands, except per share data)</i>	Third Quarter 2022					
	Gross profit	SD&A expenses	Income from operations	Income before taxes	Net income	Basic net income per share
<b>Reported results (GAAP)</b>	<b>\$ 621,107</b>	<b>\$ 431,177</b>	<b>\$ 189,930</b>	<b>\$ 159,101</b>	<b>\$ 118,761</b>	<b>\$ 12.67</b>
Fair value adjustment of acquisition related contingent consideration <sup>(1)</sup>	—	—	—	22,568	16,993	1.82
Fair value adjustments for commodity derivative instruments <sup>(2)</sup>	(1,100)	(4,711)	3,611	3,611	2,719	0.29
Supply chain optimization <sup>(3)</sup>	369	(6)	375	375	283	0.03
<b>Total reconciling items</b>	<b>(731)</b>	<b>(4,717)</b>	<b>3,986</b>	<b>26,554</b>	<b>19,995</b>	<b>2.14</b>
<b>Adjusted results (non-GAAP)</b>	<b>\$ 620,376</b>	<b>\$ 426,460</b>	<b>\$ 193,916</b>	<b>\$ 185,655</b>	<b>\$ 138,756</b>	<b>\$ 14.81</b>

<i>(in thousands, except per share data)</i>	Third Quarter 2021					
	Gross profit	SD&A expenses	Income from operations	Income before taxes	Net income	Basic net income per share
<b>Reported results (GAAP)</b>	<b>\$ 517,712</b>	<b>\$ 380,681</b>	<b>\$ 137,031</b>	<b>\$ 93,952</b>	<b>\$ 68,930</b>	<b>\$ 7.36</b>
Fair value adjustment of acquisition related contingent consideration <sup>(1)</sup>	—	—	—	33,924	25,488	2.72
Fair value adjustments for commodity derivative instruments <sup>(2)</sup>	(3,794)	426	(4,220)	(4,220)	(3,169)	(0.34)
Supply chain optimization <sup>(3)</sup>	4,360	(35)	4,395	4,395	3,299	0.35
<b>Total reconciling items</b>	<b>566</b>	<b>391</b>	<b>175</b>	<b>34,099</b>	<b>25,618</b>	<b>2.73</b>
<b>Adjusted results (non-GAAP)</b>	<b>\$ 518,278</b>	<b>\$ 381,072</b>	<b>\$ 137,206</b>	<b>\$ 128,051</b>	<b>\$ 94,548</b>	<b>\$ 10.09</b>

**First Nine Months 2022**

<i>(in thousands, except per share data)</i>	<b>Gross profit</b>	<b>SD&amp;A expenses</b>	<b>Income from operations</b>	<b>Income before taxes</b>	<b>Net income</b>	<b>Basic net income per share</b>
<b>Reported results (GAAP)</b>	<b>\$ 1,679,342</b>	<b>\$ 1,211,134</b>	<b>\$ 468,208</b>	<b>\$ 419,614</b>	<b>\$ 311,713</b>	<b>\$ 33.25</b>
Fair value adjustment of acquisition related contingent consideration <sup>(1)</sup>	—	—	—	21,132	15,912	1.70
Fair value adjustments for commodity derivative instruments <sup>(2)</sup>	5,069	2,512	2,557	2,557	1,925	0.21
Supply chain optimization <sup>(3)</sup>	458	(78)	536	536	404	0.04
<b>Total reconciling items</b>	<b>5,527</b>	<b>2,434</b>	<b>3,093</b>	<b>24,225</b>	<b>18,241</b>	<b>1.95</b>
<b>Adjusted results (non-GAAP)</b>	<b>\$ 1,684,869</b>	<b>\$ 1,213,568</b>	<b>\$ 471,301</b>	<b>\$ 443,839</b>	<b>\$ 329,954</b>	<b>\$ 35.20</b>

**First Nine Months 2021**

<i>(in thousands, except per share data)</i>	<b>Gross profit</b>	<b>SD&amp;A expenses</b>	<b>Income from operations</b>	<b>Income before taxes</b>	<b>Net income</b>	<b>Basic net income per share</b>
<b>Reported results (GAAP)</b>	<b>\$ 1,461,355</b>	<b>\$ 1,109,279</b>	<b>\$ 352,076</b>	<b>\$ 232,790</b>	<b>\$ 170,473</b>	<b>\$ 18.19</b>
Fair value adjustment of acquisition related contingent consideration <sup>(1)</sup>	—	—	—	90,905	68,224	7.28
Fair value adjustments for commodity derivative instruments <sup>(2)</sup>	(6,210)	1,491	(7,701)	(7,701)	(5,780)	(0.62)
Supply chain optimization <sup>(3)</sup>	6,464	(793)	7,257	7,257	5,446	0.58
<b>Total reconciling items</b>	<b>254</b>	<b>698</b>	<b>(444)</b>	<b>90,461</b>	<b>67,890</b>	<b>7.24</b>
<b>Adjusted results (non-GAAP)</b>	<b>\$ 1,461,609</b>	<b>\$ 1,109,977</b>	<b>\$ 351,632</b>	<b>\$ 323,251</b>	<b>\$ 238,363</b>	<b>\$ 25.43</b>

Following is an explanation of non-GAAP adjustments:

- (1) This non-cash, fair value adjustment of acquisition related contingent consideration fluctuates based on factors such as long-term interest rates and future cash flow projections of the distribution territories subject to acquisition related sub-bottling payments.
- (2) The Company enters into commodity derivative instruments from time to time to hedge some or all of its projected purchases of aluminum, PET resin, diesel fuel and unleaded gasoline in order to mitigate commodity price risk. The Company accounts for its commodity derivative instruments on a mark-to-market basis.
- (3) Adjustment reflects expenses within the Nonalcoholic Beverages segment as the Company continues to optimize efficiency opportunities across its business.

**Financial Condition**

Total assets were \$3.60 billion as of September 30, 2022, which was an increase of \$151.7 million from December 31, 2021. Net working capital, defined as current assets less current liabilities, was \$353.6 million as of September 30, 2022, which was an increase of \$111.8 million from December 31, 2021.

Significant changes in net working capital as of September 30, 2022 as compared to December 31, 2021 were as follows:

- An increase in accounts receivable, trade of \$84.8 million, driven primarily by increased net sales and the timing of cash receipts.
- An increase in accounts receivable, other of \$36.3 million due to increased rebates due from CCBSS, primarily as a result of volatility in raw material prices and the timing of cash receipts of rebates.
- An increase in accounts payable to The Coca-Cola Company of \$44.2 million due to the timing of cash payments.

**Liquidity and Capital Resources**

The Company's sources of capital include cash flows from operations, available credit facilities and the issuance of debt and equity securities. As of September 30, 2022, the Company had \$163.2 million in cash and cash equivalents. The Company has obtained its long-term debt from public markets, private placements and bank facilities. Management believes the Company has sufficient sources of capital available to finance its business plan, meet its working capital requirements and maintain an appropriate level of capital spending for at least the next 12 months from the issuance of the condensed consolidated financial statements.

The Company's long-term debt as of September 30, 2022 and December 31, 2021 was as follows:

<i>(in thousands)</i>	<b>Maturity Date</b>	<b>September 30, 2022</b>	<b>December 31, 2021</b>
Senior notes	2/27/2023	\$ —	\$ 125,000
Senior bonds and unamortized discount on senior bonds <sup>(1)</sup>	11/25/2025	349,972	349,966
2021 Revolving Credit Facility	7/9/2026	—	—
Senior notes	10/10/2026	100,000	100,000
Senior notes	3/21/2030	150,000	150,000
Debt issuance costs		(1,194)	(1,523)
<b>Total long-term debt</b>		<b>\$ 598,778</b>	<b>\$ 723,443</b>

<sup>(1)</sup> The senior bonds due in 2025 were issued at 99.975% of par.

On September 13, 2022, the Company used cash on hand to repay the \$125 million of senior notes with a stated maturity date of February 27, 2023. There was no penalty for the early repayment of the senior notes.

The indenture under which the Company's senior bonds were issued does not include financial covenants but does limit the incurrence of certain liens and encumbrances as well as indebtedness by the Company's subsidiaries in excess of certain amounts. The agreements under which the Company's nonpublic debt was issued include two financial covenants: a consolidated cash flow/fixed charges ratio and a consolidated funded indebtedness/cash flow ratio, each as defined in the respective agreement. The Company was in compliance with these covenants as of September 30, 2022. These covenants have not restricted, and are not expected to restrict, the Company's liquidity or capital resources.

All outstanding long-term debt has been issued by the Company and none has been issued by any of its subsidiaries. There are no guarantees of the Company's long-term debt.

The Company's Board of Directors has declared, and the Company has paid, dividends on the Common Stock and the Class B Common Stock and each class of common stock has participated equally in all dividends each quarter for more than 25 years. The amount and frequency of future dividends will be determined by the Company's Board of Directors in light of the earnings and financial condition of the Company at such time, and no assurance can be given that dividends will be declared or paid in the future.

The Company's credit ratings are reviewed periodically by certain nationally recognized rating agencies. Changes in the Company's operating results or financial position could result in changes in the Company's credit ratings. Lower credit ratings could result in higher borrowing costs for the Company or reduced access to capital markets, which could have a material adverse impact on the Company's operating results or financial position. As of September 30, 2022, the Company's credit ratings and outlook for its long-term debt were as follows:

	<b>Credit Rating</b>	<b>Rating Outlook</b>
Moody's	Baa1	Stable
Standard & Poor's	BBB	Positive

Subsequent to quarter end, on October 26, 2022, Standard & Poor's upgraded the Company's credit rating to BBB+ with a stable outlook.

The Company's only Level 3 asset or liability is the acquisition related contingent consideration liability. There were no transfers from Level 1 or Level 2 in any period presented. Fair value adjustments were non-cash, and, therefore, did not impact the Company's liquidity or capital resources. Following is a summary of the Level 3 activity:

<i>(in thousands)</i>	<b>Third Quarter</b>		<b>First Nine Months</b>	
	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
<b>Beginning balance - Level 3 liability</b>	<b>\$ 522,259</b>	<b>\$ 473,055</b>	<b>\$ 542,105</b>	<b>\$ 434,694</b>
Payments of acquisition related contingent consideration	(9,711)	(8,720)	(28,421)	(28,640)
Reclassification to current payables	1,800	(1,600)	2,100	(300)
Increase in fair value	22,568	33,924	21,132	90,905
<b>Ending balance - Level 3 liability</b>	<b>\$ 536,916</b>	<b>\$ 496,659</b>	<b>\$ 536,916</b>	<b>\$ 496,659</b>

## Cash Sources and Uses

A summary of cash-based activity is as follows:

<i>(in thousands)</i>	First Nine Months	
	2022	2021
<b>Cash Sources:</b>		
Net cash provided by operating activities <sup>(1)</sup>	\$ 394,309	\$ 439,875
Proceeds from the sale of property, plant and equipment	5,348	4,215
Borrowings under term loan facility	—	70,000
Borrowings under revolving credit facility	—	55,000
<b>Total cash sources</b>	<b>\$ 399,657</b>	<b>\$ 569,090</b>
<b>Cash Uses:</b>		
Additions to property, plant and equipment	\$ 183,929	\$ 119,620
Payments on term loan facility and senior notes	125,000	217,500
Acquisition of BODYARMOR distribution rights	30,149	1,998
Payments of acquisition related contingent consideration	28,421	28,640
Cash dividends paid	7,030	7,030
Payments on financing lease obligations	2,441	3,567
Payments on revolving credit facility	—	55,000
Other	1,757	3,650
<b>Total cash uses</b>	<b>\$ 378,727</b>	<b>\$ 437,005</b>
<b>Net increase in cash during period</b>	<b>\$ 20,930</b>	<b>\$ 132,085</b>

<sup>(1)</sup> Net cash provided by operating activities in the first nine months of 2022 included net income tax payments of \$96.5 million, payment of deferred payroll taxes under the Coronavirus Aid, Relief and Economic Security Act (the “CARES Act”) of \$18.7 million and pension plan contributions of \$26.0 million. Net cash provided by operating activities in the first nine months of 2021 included net income tax payments of \$45.6 million, payment of deferred payroll taxes under the CARES Act of \$18.7 million and pension plan contributions of \$6.8 million.

### Cash Flows From Operating Activities

During the first nine months of 2022, cash provided by operating activities was \$394.3 million, which was a decrease of \$45.6 million as compared to the first nine months of 2021. The cash flows from operations were impacted by the timing of certain working capital payments and receipts.

### Cash Flows From Investing Activities

During the first nine months of 2022, cash used in investing activities was \$210.3 million, which was an increase of \$90.7 million as compared to the first nine months of 2021. The increase was primarily a result of additions to property, plant and equipment, which were \$183.9 million during the first nine months of 2022 and \$119.6 million during the first nine months of 2021. There were \$20.0 million and \$9.6 million of additions to property, plant and equipment accrued in accounts payable, trade as of September 30, 2022 and October 1, 2021, respectively.

On January 1, 2022, the Company acquired \$30.1 million of additional BODYARMOR distribution rights. On March 17, 2022, CCBC Operations, LLC, a wholly owned subsidiary of the Company, purchased the Snyder Production Center and an adjacent sales facility in Charlotte, North Carolina for a purchase price of \$60.0 million, which was included in additions to property, plant and equipment.

### Cash Flows From Financing Activities

During the first nine months of 2022, cash used in financing activities was \$163.1 million, which was a decrease of \$25.1 million as compared to the first nine months of 2021. The decrease was primarily a result of higher repayments of debt during the first nine months of 2021 as compared to the first nine months of 2022, partially offset by borrowings under the Company’s credit facilities during the first nine months of 2021.

The Company had cash payments for acquisition related contingent consideration of \$28.4 million during the first nine months of 2022 and \$28.6 million during the first nine months of 2021. The Company anticipates that the amount it could pay annually under the acquisition related contingent consideration arrangements for the distribution territories subject to acquisition related sub-bottling payments will be in the range of \$35 million to \$75 million.

On September 13, 2022, the Company used cash on hand to repay the \$125 million of senior notes with a stated maturity date of February 27, 2023. There was no penalty for the early repayment of the senior notes.

During 2021, the Company used a combination of cash on hand and borrowings under its previous revolving credit facility (the “2018 Revolving Credit Facility”) to repay the remaining balance of its previous term loan facility that matured on June 7, 2021.

Also during 2021, the Company entered into a credit agreement, providing for a five-year unsecured revolving credit facility with an aggregate maximum borrowing capacity of \$500 million (the “2021 Revolving Credit Facility”), maturing on July 9, 2026. Borrowings under the 2021 Revolving Credit Facility bear interest at a base rate or adjusted London InterBank Offered Rate (“LIBOR”), at the Company’s option, plus an applicable rate, depending on the rating for the Company’s long-term senior unsecured, non-credit-enhanced debt (“Debt Rating”). The 2021 Revolving Credit Facility’s underlying credit agreement includes successor LIBOR provisions, providing that the Secured Overnight Financing Rate will be used as the LIBOR replacement rate for borrowings under the facility after June 30, 2023, unless the Company and its lenders agree to an alternative reference rate based on prevailing market convention at the replacement date. In addition, the Company must pay a facility fee on the lenders’ aggregate commitments under the 2021 Revolving Credit Facility ranging from 0.060% to 0.175% per annum, depending on the Company’s Debt Rating. The Company currently believes all banks participating in the 2021 Revolving Credit Facility have the ability to and will meet any funding requests from the Company. The 2021 Revolving Credit Facility replaced the 2018 Revolving Credit Facility.

Also during 2021, the Company entered into a term loan agreement, providing for a three-year senior unsecured term loan facility in the aggregate principal amount of \$70 million (the “2021 Term Loan Facility”), maturing on July 9, 2024. Borrowings under the 2021 Term Loan Facility bore interest at a base rate or adjusted LIBOR, at the Company’s option, plus an applicable rate, depending on the Company’s Debt Rating. The entire amount of the 2021 Term Loan Facility was fully drawn and subsequently repaid during 2021.

### **Hedging Activities**

The Company uses commodity derivative instruments to manage its exposure to fluctuations in certain commodity prices. Fees paid by the Company for commodity derivative instruments are amortized over the corresponding period of the instrument. The Company accounts for its commodity derivative instruments on a mark-to-market basis with any expense or income being reflected as an adjustment to cost of sales or SD&A expenses, consistent with the expense classification of the underlying hedged item.

The Company uses several different financial institutions for commodity derivative instruments to minimize the concentration of credit risk. The Company has master agreements with the counterparties to its commodity derivative instruments that provide for net settlement of derivative transactions. The net impact of the commodity derivative instruments on the condensed consolidated statements of operations was as follows:

<i>(in thousands)</i>	<b>Third Quarter</b>		<b>First Nine Months</b>	
	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
Increase (decrease) in cost of sales	\$ 484	\$ (5,923)	\$ 3,413	\$ (12,576)
Increase (decrease) in SD&A expenses	683	(965)	(14,459)	(2,876)
<b>Net impact</b>	<b>\$ 1,167</b>	<b>\$ (6,888)</b>	<b>\$ (11,046)</b>	<b>\$ (15,452)</b>

### **Cautionary Note Regarding Forward-Looking Statements**

Certain statements made in this report, or in other public filings, press releases, or other written or oral communications made by the Company, which are not historical facts, are forward-looking statements subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These forward-looking statements involve risks and uncertainties which we expect will or may occur in the future and may impact our business, financial condition and results of operations. The words “anticipate,” “believe,” “expect,” “intend,” “project,” “may,” “will,” “should,” “could” and similar expressions are intended to identify those forward-looking statements. These forward-looking statements reflect the Company’s best judgment based on current information, and, although we base these statements on circumstances that we believe to be reasonable when made, there can be

no assurance that future events will not affect the accuracy of such forward-looking information. As such, the forward-looking statements are not guarantees of future performance, and actual results may vary materially from the projected results and expectations discussed in this report. Factors that might cause the Company's actual results to differ materially from those anticipated in forward-looking statements include, but are not limited to: increased costs (including due to inflation), disruption of supply or unavailability or shortages of raw materials, fuel and other supplies; the inability to attract and retain front-line employees in a tight labor market; the reliance on purchased finished products from external sources; changes in public and consumer perception and preferences, including concerns related to product safety and sustainability, artificial ingredients, brand reputation and obesity; the COVID-19 pandemic and other pandemic outbreaks in the future; changes in government regulations related to nonalcoholic beverages, including regulations related to obesity, public health, artificial ingredients and product safety and sustainability; decreases from historic levels of marketing funding support provided to us by The Coca-Cola Company and other beverage companies; material changes in the performance requirements for marketing funding support or our inability to meet such requirements; decreases from historic levels of advertising, marketing and product innovation spending by The Coca-Cola Company and other beverage companies, or advertising campaigns that are negatively perceived by the public; any failure of the several Coca-Cola system governance entities of which we are a participant to function efficiently or on our best behalf and any failure or delay of ours to receive anticipated benefits from these governance entities; provisions in our beverage distribution and manufacturing agreements with The Coca-Cola Company that could delay or prevent a change in control of us or a sale of our Coca-Cola distribution or manufacturing businesses; the concentration of our capital stock ownership; our inability to meet requirements under our beverage distribution and manufacturing agreements; changes in the inputs used to calculate our acquisition related contingent consideration liability; technology failures or cyberattacks on our technology systems or our effective response to technology failures or cyberattacks on our customers', suppliers' or other third parties' technology systems; unfavorable changes in the general economy; changes in our top customer relationships and marketing strategies; lower than expected net pricing of our products resulting from continued and increased customer and competitor consolidations and marketplace competition; the effect of changes in our level of debt, borrowing costs and credit ratings on our access to capital and credit markets, operating flexibility and ability to obtain additional financing to fund future needs; the failure to attract, train and retain qualified employees while controlling labor costs, and other labor issues; the failure to maintain productive relationships with our employees covered by collective bargaining agreements, including failing to renegotiate collective bargaining agreements; changes in accounting standards; our use of estimates and assumptions; changes in tax laws, disagreements with tax authorities or additional tax liabilities; changes in legal contingencies; natural disasters, changing weather patterns and unfavorable weather; climate change or legislative or regulatory responses to such change; and the risks discussed in "Item 1A. Risk Factors" of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2021 and elsewhere in this report.

Caution should be taken not to place undue reliance on the forward-looking statements included in this report. The Company assumes no obligation to update any forward-looking statements except as may be required by law. In evaluating forward-looking statements, these risks and uncertainties should be considered, together with the other risks described from time to time in the Company's reports and other filings with the United States Securities and Exchange Commission.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

The Company is subject to interest rate risk on its revolving credit facility and did not have any outstanding borrowings on its revolving credit facility as of September 30, 2022. As such, assuming no changes in the Company's capital structure, if market interest rates average 1% more over the next 12 months than the interest rates as of September 30, 2022, there would be no change to interest expense for the next 12 months.

The Company's acquisition related contingent consideration liability, which is adjusted to fair value each reporting period, is also impacted by changes in interest rates. The risk-free interest rate used to estimate the Company's WACC is a component of the discount rate used to calculate the present value of expected future acquisition related sub-bottling payments due under the Company's comprehensive beverage agreements. As a result, any changes in the underlying risk-free interest rate could result in material changes to the fair value of the acquisition related contingent consideration liability and could materially impact the amount of non-cash expense (or income) recorded each reporting period.

The Company is exposed to certain market risks and commodity price risk that arise in the ordinary course of business. The Company may enter into commodity derivative instruments to manage or reduce market risk. The Company does not use commodity derivative instruments for trading or speculative purposes.

The Company is also subject to commodity price risk arising from price movements for certain commodities included as part of its raw materials. The Company manages this commodity price risk in some cases by entering into contracts with adjustable prices to hedge commodity purchases. The Company periodically uses commodity derivative instruments in the management of this risk.



The Company estimates a 10% increase in the market prices of commodities included as part of its raw materials over the current market prices would cumulatively increase costs during the next 12 months by approximately \$71.2 million assuming no change in volume.

Fees paid by the Company for agreements to hedge commodity purchases are amortized over the corresponding period of the agreement. The Company accounts for its commodity derivative instruments on a mark-to-market basis with any expense or income being reflected as an adjustment to cost of sales or SD&A expenses, consistent with the expense classification of the underlying hedged item.

The rate of inflation in the United States, as measured by year-over-year changes in the Consumer Price Index (the “CPI”), was 8.2% in September 2022, as compared to 7.0% in December 2021 and 1.4% in December 2020. Inflation in the prices of those commodities important to the Company’s business is reflected in changes in the CPI, but commodity prices are volatile and in recent years have moved at a faster rate of change than the CPI.

The principal effect of inflation in both commodity and consumer prices on the Company’s operating results is to increase costs, both of goods sold and SD&A expenses. Although the Company can offset these cost increases by increasing selling prices for its products, consumers may not have the buying power to cover these increased costs and may reduce their volume of purchases of those products. In that event, selling price increases may not be sufficient to offset completely the Company’s cost increases.

#### **Item 4. Controls and Procedures.**

As of the end of the period covered by this report, the Company carried out an evaluation, under the supervision and with the participation of the Company’s management, including the Company’s Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company’s “disclosure controls and procedures” (as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934, as amended (the “Exchange Act”)) pursuant to Rule 13a-15(b) of the Exchange Act. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company’s disclosure controls and procedures were effective as of September 30, 2022.

There has been no change in the Company’s internal control over financial reporting during the quarter ended September 30, 2022 that has materially affected, or is reasonably likely to materially affect, the Company’s internal control over financial reporting.

## PART II - OTHER INFORMATION

### Item 1. Legal Proceedings.

The Company is involved in various claims and legal proceedings which have arisen in the ordinary course of its business. Although it is difficult to predict the ultimate outcome of these claims and legal proceedings, management believes the ultimate disposition of these matters will not have a material adverse effect on the financial condition, results of operations or cash flows of the Company. No material amount of loss in excess of recorded amounts is believed to be reasonably possible as a result of these claims and legal proceedings.

### Item 1A. Risk Factors.

There have been no material changes in the Company's risk factors from those disclosed in "Item 1A. Risk Factors" of the Company's Annual Report on Form 10-K for 2021.

**Item 6. Exhibits.**

<b>Exhibit No.</b>	<b>Description</b>	<b>Incorporated by Reference or Filed/Furnished Herewith</b>
3.1	<a href="#">Restated Certificate of Incorporation of the Company.</a>	Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended July 2, 2017 (File No. 0-9286).
3.2	<a href="#">Certificate of Amendment to Restated Certificate of Incorporation of the Company.</a>	Exhibit 3.1 to the Company's Current Report on Form 8-K filed on January 2, 2019 (File No. 0-9286).
3.3	<a href="#">Amended and Restated By-laws of the Company.</a>	Exhibit 3.2 to the Company's Current Report on Form 8-K filed on January 2, 2019 (File No. 0-9286).
31.1	<a href="#">Certification of Principal Executive Officer pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>	Filed herewith.
31.2	<a href="#">Certification of Principal Financial Officer pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>	Filed herewith.
32	<a href="#">Certification of Principal Executive Officer and Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>	Furnished herewith.
101.INS	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.	Filed herewith.
101.SCH	Inline XBRL Taxonomy Extension Schema Document.	Filed herewith.
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.	Filed herewith.
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.	Filed herewith.
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.	Filed herewith.
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.	Filed herewith.
104	Cover Page Interactive Data File – the cover page interactive data file does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.	Filed herewith.



## CERTIFICATION

I, J. Frank Harrison, III, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Coca-Cola Consolidated, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2022

/s/ J. Frank Harrison, III

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J. Frank Harrison, III  
Chairman of the Board of Directors  
and Chief Executive Officer

**CERTIFICATION**

I, F. Scott Anthony, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Coca-Cola Consolidated, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2022

/s/ F. Scott Anthony

F. Scott Anthony  
Executive Vice President and Chief Financial Officer

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Coca-Cola Consolidated, Inc. (the "Company") for the quarter ended September 30, 2022, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), we, J. Frank Harrison, III, Chairman of the Board of Directors and Chief Executive Officer of the Company, and F. Scott Anthony, Executive Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ J. Frank Harrison, III

J. Frank Harrison, III  
Chairman of the Board of Directors and  
Chief Executive Officer

November 1, 2022

/s/ F. Scott Anthony

F. Scott Anthony  
Executive Vice President and  
Chief Financial Officer

November 1, 2022