UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended October 2, 2026

or

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission File Number: 0-9286

COCA-COLA CONSOLIDATED, INC.

(Exact name of registrant as specified in its charter)

Delaware	**56-0950585**
(State or other jurisdiction of incorporation or organization)	**(I.R.S. Employer Identification No.)**
4100 Coca-Cola Plaza	
Charlotte, NC	**28211**
(Address of principal executive offices)	**(Zip Code)**

Registrant's telephone number, including area code: (980) 392-8298

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value $1.00 per share	**COKE**	**The Nasdaq Global Select Market**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☒	Accelerated filer	☐
Non-accelerated filer	☐	Smaller reporting company	☐
		Emerging growth company	☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of October 23, 2026, there were 56,517,334 shares of the registrant's Common Stock, par value $1.00 per share, and 10,046,960 shares of the registrant's Class B Common Stock, par value $1.00 per share, outstanding.

COCA-COLA CONSOLIDATED, INC.
QUARTERLY REPORT ON FORM 10-Q
FOR THE QUARTERLY PERIOD ENDED OCTOBER 2, 2026

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PART I - FINANCIAL INFORMATION

Item 1. Financial Statements.

COCA-COLA CONSOLIDATED, INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)

	Third Quarter		First Nine Months	
(in thousands, except per share data)	**2026**	**2025**	**2026**	**2025**
Net sales	$ 1,989,543	$ 1,888,317	$ 5,888,631	$ 5,323,813
Cost of sales	1,217,959	1,139,801	3,611,554	3,205,697
Gross profit	771,584	748,516	2,277,077	2,118,116
Selling, delivery and administrative expenses	499,993	501,882	1,496,623	1,409,578
Income from operations	271,591	246,634	780,454	708,538
Interest expense, net	28,843	4,687	91,387	17,509
Mark-to-market on acquisition related contingent consideration	7,971	49,350	86,085	104,468
Other (income) expense, net	(3,862)	367	(1,996)	1,866
Income before taxes	238,639	192,230	604,978	584,695
Income tax expense	62,780	49,896	158,742	151,363
Net income	**$ 175,859**	**$ 142,334**	**$ 446,236**	**$ 433,332**
Basic net income per share:				
Common Stock	$ 2.64	$ 1.64	$ 6.70	$ 4.99
Weighted average number of Common Stock shares outstanding	56,517	76,554	56,517	76,881
Class B Common Stock	$ 2.64	$ 1.64	$ 6.70	$ 4.98
Weighted average number of Class B Common Stock shares outstanding	10,047	10,047	10,047	10,047
Diluted net income per share:				
Common Stock	$ 2.64	$ 1.64	$ 6.69	$ 4.98
Weighted average number of Common Stock shares outstanding – assuming dilution	66,641	86,728	66,653	87,070
Class B Common Stock	$ 2.64	$ 1.64	$ 6.69	$ 4.97
Weighted average number of Class B Common Stock shares outstanding – assuming dilution	10,124	10,174	10,136	10,189
Cash dividends per share:				
Common Stock	$ 0.25	$ 0.25	$ 0.75	$ 0.75
Class B Common Stock	$ 0.25	$ 0.25	$ 0.75	$ 0.75

See accompanying notes to condensed consolidated financial statements.

COCA-COLA CONSOLIDATED, INC.
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Unaudited)

	Third Quarter		First Nine Months	
(in thousands)	**2026**	**2025**	**2026**	**2025**
Net income	$ 175,859	$ 142,334	$ 446,236	$ 433,332
Other comprehensive income, net of tax:				
Defined benefit plan reclassification including pension costs:				
Actuarial loss	—	(6)	—	(18)
Prior service credits	6	3	18	9
Postretirement benefits reclassification including benefit costs:				
Actuarial gain	184	—	552	—
Interest rate swap	947	—	3,065	—
Net change in unrealized gain/loss on short-term investments	—	63	—	23
Other comprehensive income, net of tax	**1,137**	**60**	**3,635**	**14**
Comprehensive income	**$ 176,996**	**$ 142,394**	**$ 449,871**	**$ 433,346**

See accompanying notes to condensed consolidated financial statements.

COCA-COLA CONSOLIDATED, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
(Unaudited)

(in thousands, except share data)	October 2, 2026	December 31, 2025
ASSETS		
Current Assets:		
Cash and cash equivalents	$ 311,914	$ 281,918
Accounts receivable, trade	636,732	585,777
Allowance for doubtful accounts	(12,904)	(11,176)
Accounts receivable from The Coca-Cola Company	174,498	70,197
Accounts receivable, other	64,155	54,889
Inventories	384,259	336,401
Prepaid expenses and other current assets	119,461	108,668
Total current assets	**1,678,115**	**1,426,674**
Property, plant and equipment, net	1,651,964	1,604,605
Right-of-use assets - operating leases	101,270	116,611
Leased property under financing leases, net	855	1,160
Other assets	245,537	216,428
Goodwill	165,903	165,903
Distribution agreements, net	748,692	767,360
Customer lists, net	3,058	4,257
Total assets	**$ 4,595,394**	**$ 4,302,998**
LIABILITIES AND EQUITY (DEFICIT)		
Current Liabilities:		
Current portion of obligations under operating leases	$ 23,346	$ 24,412
Current portion of obligations under financing leases	354	556
Accounts payable, trade	430,515	359,107
Accounts payable to The Coca-Cola Company	274,055	182,446
Other accrued liabilities	312,169	307,237
Accrued compensation	120,967	154,899
Current portion of debt	100,000	100,000
Total current liabilities	**1,261,406**	**1,128,657**
Deferred income taxes	151,447	143,738
Pension and postretirement benefit obligations	70,141	69,298
Other liabilities	956,729	918,755
Noncurrent portion of obligations under operating leases	80,536	95,076
Noncurrent portion of obligations under financing leases	976	1,188
Long-term debt	2,413,934	2,686,009
Total liabilities	**4,935,169**	**5,042,721**
Commitments and Contingencies		
(Deficit)/Equity:		
Common Stock, $1.00 par value: 300,000,000 shares authorized; 56,517,334 shares issued	56,517	56,517
Class B Common Stock, $1.00 par value: 100,000,000 shares authorized; 10,046,960 shares issued	10,047	10,047
Additional paid-in capital	23,764	23,764
Retained deficit	(427,733)	(824,046)
Accumulated other comprehensive loss	(2,370)	(6,005)
Total (deficit)/equity	**(339,775)**	**(739,723)**
Total liabilities and (deficit)/equity	**$ 4,595,394**	**$ 4,302,998**

See accompanying notes to condensed consolidated financial statements.

COCA-COLA CONSOLIDATED, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

(in thousands)	First Nine Months 2026	2025
Cash Flows from Operating Activities:		
Net income	$ 446,236	$ 433,332
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization expense from property, plant and equipment and financing leases	156,120	145,637
Amortization of intangible assets and deferred proceeds, net	17,568	17,587
Fair value adjustment of acquisition related contingent consideration	86,085	104,468
Deferred income taxes	6,526	523
Payments of acquisition related contingent consideration	(5,562)	—
Loss (gain) on sale of property, plant and equipment	5,166	(580)
Amortization of debt costs	3,374	2,485
Change in current assets less current liabilities	(43,496)	38,581
Change in other noncurrent assets	(204)	1,469
Change in other noncurrent liabilities	(7,009)	(20,589)
Total adjustments	218,568	289,581
Net cash provided by operating activities	**$ 664,804**	**$ 722,913**
Cash Flows from Investing Activities:		
Additions to property, plant and equipment	$ (219,281)	$ (209,994)
Investment in equity method investees	(13,328)	(14,709)
Proceeds from the sale of property, plant and equipment	530	6,385
Proceeds from the disposal of short-term investments	—	506,646
Purchases of short-term investments	—	(350,003)
Net cash used in investing activities	**$ (232,079)**	**$ (61,675)**
Cash Flows from Financing Activities:		
Payments on term loan facility	$ (275,000)	$ —
Cash dividends paid	(49,923)	(65,310)
Payments of acquisition related contingent consideration	(49,144)	(51,639)
Payments related to share repurchases	(27,972)	(145,698)
Payments on financing lease obligations	(414)	(1,675)
Debt issuance fees	(276)	(267)
Net cash used in financing activities	**$ (402,729)**	**$ (264,589)**
Net increase in cash and cash equivalents during period	$ 29,996	$ 396,649
Cash and cash equivalents at beginning of period	281,918	1,135,824
Cash and cash equivalents at end of period	**$ 311,914**	**$ 1,532,473**
Significant non-cash investing and financing activities:		
Additions to property, plant and equipment accrued and recorded in accounts payable, trade	$ 22,826	$ 23,970
Right-of-use assets obtained in exchange for operating lease obligations	1,896	26,059

See accompanying notes to condensed consolidated financial statements.

COCA-COLA CONSOLIDATED, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' (DEFICIT) EQUITY
(Unaudited)

(in thousands, except per share data)	Common Stock	Class B Common Stock	Additional Paid-in Capital	Retained Deficit	Accumulated Other Comprehensive Loss	Treasury Stock - Common Stock	Treasury Stock - Class B Common Stock	Total Deficit
Balance on July 3, 2026	**$ 56,517**	**$ 10,047**	**$ 23,764**	**$ (586,951)**	**$ (3,507)**	**$ —**	**$ —**	**$ (500,130)**
Net income	—	—	—	175,859	—	—	—	175,859
Other comprehensive income, net of tax	—	—	—	—	1,137	—	—	1,137
Dividends declared:								
Common Stock ($0.25 per share)	—	—	—	(14,129)	—	—	—	(14,129)
Class B Common Stock ($0.25 per share)	—	—	—	(2,512)	—	—	—	(2,512)
Balance on October 2, 2026	**$ 56,517**	**$ 10,047**	**$ 23,764**	**$ (427,733)**	**$ (2,370)**	**$ —**	**$ —**	**$ (339,775)**
Balance on December 31, 2025	**$ 56,517**	**$ 10,047**	**$ 23,764**	**$ (824,046)**	**$ (6,005)**	**$ —**	**$ —**	**$ (739,723)**
Net income	—	—	—	446,236	—	—	—	446,236
Other comprehensive income, net of tax	—	—	—	—	3,635	—	—	3,635
Dividends declared:								
Common Stock ($0.75 per share)	—	—	—	(42,387)	—	—	—	(42,387)
Class B Common Stock ($0.75 per share)	—	—	—	(7,536)	—	—	—	(7,536)
Balance on October 2, 2026	**$ 56,517**	**$ 10,047**	**$ 23,764**	**$ (427,733)**	**$ (2,370)**	**$ —**	**$ —**	**$ (339,775)**

(in thousands, except per share data)	Common Stock	Class B Common Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income	Treasury Stock - Common Stock	Treasury Stock - Class B Common Stock	Total Equity
Balance on June 27, 2025	**$ 108,327**	**$ 16,328**	**$ 23,764**	**$ 1,642,592**	**$ 1,839**	**$ (162,222)**	**$ (409)**	**$ 1,630,219**
Net income	—	—	—	142,334	—	—	—	142,334
Other comprehensive income, net of tax	—	—	—	—	60	—	—	60
Dividends declared:								
Common Stock ($0.25 per share)	—	—	—	(19,209)	—	—	—	(19,209)
Class B Common Stock ($0.25 per share)	—	—	—	(2,512)	—	—	—	(2,512)
Share repurchases	(961)	—	—	(114,007)	—	—	—	(114,968)
Retirement of treasury stock	(31,488)	(6,281)	—	(124,862)	—	162,222	409	—
Balance on September 26, 2025	**$ 75,878**	**$ 10,047**	**$ 23,764**	**$ 1,524,336**	**$ 1,899**	**$ —**	**$ —**	**$ 1,635,924**
Balance on December 31, 2024	**$ 108,327**	**$ 16,328**	**$ 23,764**	**$ 1,395,183**	**$ 1,885**	**$ (127,467)**	**$ (409)**	**$ 1,417,611**
Net income	—	—	—	433,332	—	—	—	433,332
Other comprehensive income, net of tax	—	—	—	—	14	—	—	14
Dividends declared:								
Common Stock ($0.75 per share)	—	—	—	(57,774)	—	—	—	(57,774)
Class B Common Stock ($0.75 per share)	—	—	—	(7,536)	—	—	—	(7,536)
Share repurchases	(961)	—	—	(114,007)	—	(34,755)	—	(149,723)
Retirement of treasury stock	(31,488)	(6,281)	—	(124,862)	—	162,222	409	—
Balance on September 26, 2025	**$ 75,878**	**$ 10,047**	**$ 23,764**	**$ 1,524,336**	**$ 1,899**	**$ —**	**$ —**	**$ 1,635,924**

See accompanying notes to condensed consolidated financial statements.

1. Critical Accounting Policies

The condensed consolidated financial statements include the accounts and the consolidated operations of Coca-Cola Consolidated, Inc. and its majority-owned subsidiaries (collectively referred to herein as the "Company"). All significant intercompany accounts and transactions have been eliminated. The condensed consolidated financial statements reflect all adjustments, including normal, recurring accruals, which, in the opinion of management, are necessary for a fair statement of the results for the periods presented.

Each of the Company's quarters, other than the fourth quarter, ends on the Friday closest to the last day of the corresponding quarterly calendar period. The Company's fourth quarter and fiscal year end on December 31 regardless of the day of the week on which December 31 falls. The condensed consolidated financial statements presented are:

- The financial position as of October 2, 2026 and December 31, 2025.
- The results of operations, comprehensive income and changes in stockholders' (deficit) equity for the three-month periods ended October 2, 2026 (the "third quarter" of fiscal 2026 ("2026")) and September 26, 2025 (the "third quarter" of fiscal 2025 ("2025")) and the nine-month periods ended October 2, 2026 (the "first nine months" of 2026) and September 26, 2025 (the "first nine months" of 2025).
- The changes in cash flows for the first nine months of 2026 and the first nine months of 2025.

The condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP") for interim financial reporting and the instructions to Form 10-Q and Article 10 of Regulation S-X. The accounting policies followed in the presentation of interim financial results are consistent with those followed on an annual basis. These policies are presented in Note 1 to the consolidated financial statements included in the Company's Annual Report on Form 10-K for 2025 filed with the United States Securities and Exchange Commission.

The preparation of condensed consolidated financial statements, in conformity with GAAP, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Critical Accounting Estimates

In the ordinary course of business, the Company has made a number of estimates and assumptions relating to the reporting of its results of operations and financial position in the preparation of its condensed consolidated financial statements in conformity with GAAP. Actual results could differ significantly from those estimates under different assumptions and conditions. The Company included in its Annual Report on Form 10-K for 2025 under the caption "Discussion of Critical Accounting Estimates" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," a discussion of the Company's most critical accounting estimates, which are those the Company believes to be the most important to the portrayal of its financial condition and results of operations and that require management's most difficult, subjective and complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain.

Any changes in critical accounting estimates are discussed with the Audit Committee of the Company's Board of Directors during the quarter in which a change is contemplated and prior to making such change.

Recently Adopted Accounting Pronouncements

In December 2023, the Financial Accounting Standards Board (the "FASB") issued Accounting Standards Update ("ASU") 2023-09, "Income Taxes (Topic 740): Improvements to Income Tax Disclosures," which requires disclosure of specific categories in the rate reconciliation, including additional information for reconciling items that meet a quantitative threshold, and specific disaggregation of income taxes paid and tax expense. The amendment is effective for fiscal years beginning after December 15, 2024. The Company adopted ASU 2023-09 in the fourth quarter of 2025, noting no material impact on its consolidated financial statements. See Note 16 for disclosure related to the Company's income tax reporting.

Recently Issued Accounting Pronouncements

In November 2024, the FASB issued ASU 2024-03, "Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses," as further amended by ASU 2025-01, "Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40): Clarifying the Effective Date," which requires disclosure of disaggregated income expenses, including purchases of inventory, employee compensation, depreciation and intangible asset amortization, among other things. The amendment also requires companies to provide a qualitative description of expense captions not separately disaggregated, as well as the total amount of selling expenses and, annually, the entity's definition of selling expenses. The amendment is effective for annual reporting periods beginning after December 15, 2026 and interim reporting periods within annual reporting periods beginning after December 15, 2027. The Company is in the process of evaluating the impact ASU 2024-03 will have on its consolidated financial statements.

2. Related Party Transactions

J. Frank Harrison, III

As of October 2, 2026, J. Frank Harrison, III, Chairman of the Board of Directors and Chief Executive Officer of the Company, controlled 10,043,940 shares of Class B Common Stock, which represented approximately 78% of the total voting power of the outstanding Common Stock and Class B Common Stock on a consolidated basis.

The Coca-Cola Company

The Company's business consists primarily of the distribution, marketing and manufacture of nonalcoholic beverages of The Coca-Cola Company, which is the sole owner of the formulas under which the primary components of the Company's soft drink products, either concentrate or syrup, are manufactured.

On November 7, 2025, the Company entered into a purchase agreement (the "Repurchase Agreement") with Carolina Coca-Cola Bottling Investments, Inc. (the "Seller"), an indirect wholly owned subsidiary of The Coca-Cola Company, The Coca-Cola Company and J. Frank Harrison, III, pursuant to which the Company agreed to purchase and the Seller agreed to sell all of the Seller's shares of Common Stock for a cash payment in the aggregate amount of $2.40 billion (the "Repurchase"). The closing of the Repurchase also occurred on November 7, 2025. The Company funded the purchase price for the Repurchase with cash on hand and a term loan obtained under a certain bridge loan agreement (the "Bridge Facility"), as further discussed in Note 19.

As a result of the Repurchase, The Coca-Cola Company does not own any shares of Common Stock or Class B Common Stock. The Coca-Cola Company no longer has the right to have a designee proposed by the Company for nomination to the Company's Board of Directors at each election of directors.

The following table summarizes the significant cash transactions between the Company and The Coca-Cola Company:

	Third Quarter		First Nine Months	
(in thousands)	**2026**	**2025**	**2026**	**2025**
Payments made by the Company to The Coca-Cola Company[(1)]	$ 676,275	$ 635,840	$ 1,832,130	$ 1,683,696
Payments made by The Coca-Cola Company to the Company	78,628	92,413	221,832	261,457

(1) This excludes acquisition related sub-bottling payments made by the Company to CCR (as defined below), a wholly owned subsidiary of The Coca-Cola Company.

More than 80% of the payments made by the Company to The Coca-Cola Company were for concentrate, syrup, sweetener and other finished goods products, which were recorded in cost of sales in the condensed consolidated statements of operations and represent the primary components of the soft drink products the Company manufactures and distributes. Payments made by the Company to The Coca-Cola Company also included payments for marketing programs associated with large, national customers managed by The Coca-Cola Company on behalf of the Company, which were recorded as a reduction to net sales in the condensed consolidated statements of operations. Other payments made by the Company to The Coca-Cola Company related to cold drink equipment parts, fees associated with the rights to distribute certain brands and other customary items.

Payments made by The Coca-Cola Company to the Company included annual funding in connection with the Company's agreement to support certain business initiatives developed by The Coca-Cola Company and funding associated with the delivery

of post-mix products to various customers, both of which were recorded as a reduction to cost of sales in the condensed consolidated statements of operations. Post-mix products are dispensed through equipment that mixes fountain syrups with carbonated or still water, enabling fountain retailers to sell finished products to consumers in cups or glasses. Payments made by The Coca-Cola Company to the Company also included fountain product delivery and equipment repair services performed by the Company on The Coca-Cola Company's equipment, all of which were recorded in net sales in the condensed consolidated statements of operations.

Coca-Cola Refreshments USA, LLC ("CCR")

The Company, The Coca-Cola Company and CCR entered into comprehensive beverage agreements (as amended, collectively, the "CBA"), related to a multi-year series of transactions, which were completed in October 2017, through which the Company acquired and exchanged distribution territories and manufacturing plants (the "System Transformation"). The CBA requires the Company to make quarterly acquisition related sub-bottling payments to CCR on a continuing basis in exchange for the grant of exclusive rights to distribute, promote, market and sell the authorized brands of The Coca-Cola Company and related products in certain distribution territories the Company acquired from CCR. These acquisition related sub-bottling payments are based on gross profit derived from the Company's sales of certain beverages and beverage products that are sold under the same trademarks that identify a covered beverage, a beverage product or certain cross-licensed brands applicable to the System Transformation.

Acquisition related sub-bottling payments to CCR were $54.7 million in the first nine months of 2026 and $51.6 million in the first nine months of 2025. The following table summarizes the liability recorded by the Company to reflect the estimated fair value of contingent consideration related to future expected acquisition related sub-bottling payments to CCR:

(in thousands)	**October 2, 2026**	**December 31, 2025**
Current portion of acquisition related contingent consideration	$ 72,625	$ 74,938
Noncurrent portion of acquisition related contingent consideration	678,362	642,970
Total acquisition related contingent consideration	**$ 750,987**	**$ 717,908**

Southeastern Container ("Southeastern")

The Company is a shareholder of Southeastern, a plastic bottle manufacturing cooperative. The Company accounts for Southeastern as an equity method investment. The Company's investment in Southeastern, which was classified as other assets in the condensed consolidated balance sheets, was $21.5 million as of October 2, 2026 and $21.3 million as of December 31, 2025.

South Atlantic Canners, Inc. ("SAC")

The Company is a shareholder of SAC, a manufacturing cooperative located in Bishopville, South Carolina. All of SAC's shareholders are Coca-Cola bottlers and each has equal voting rights. The Company accounts for SAC as an equity method investment. The Company's investment in SAC, which was classified as other assets in the condensed consolidated balance sheets, was $41.9 million as of October 2, 2026 and $35.0 million as of December 31, 2025. The Company also guarantees a portion of SAC's debt. As of both October 2, 2026 and December 31, 2025, the Company was not required to guarantee any of SAC's debt. See Note 20 for additional information.

The Company receives a fee for managing the day-to-day operations of SAC pursuant to a management agreement. Proceeds from management fees received from SAC, which were recorded as a reduction to cost of sales in the condensed consolidated statements of operations, were $7.3 million in the first nine months of 2026 and $7.2 million in the first nine months of 2025.

Coca-Cola Bottlers' Sales & Services Company LLC ("CCBSS")

Along with all other Coca-Cola bottlers in the United States and Canada, the Company is a member of CCBSS, a company formed to provide certain procurement and other services with the intention of enhancing the efficiency and competitiveness of the Coca-Cola bottling system. The Company accounts for CCBSS as an equity method investment and its investment in CCBSS is not material.

CCBSS negotiates the procurement for the majority of the Company's raw materials, excluding concentrate, and the Company receives a rebate from CCBSS for the purchase of these raw materials. The Company had rebates due from CCBSS of $35.4 million on October 2, 2026 and $17.3 million on December 31, 2025, which were classified as accounts receivable, other in the condensed consolidated balance sheets. Changes in rebates receivable relate to volatility in raw material prices and the timing of cash receipts of rebates.

CONA Services LLC ("CONA")

Along with certain other Coca-Cola bottlers, the Company is a member of CONA, an entity formed to provide business process and information technology services to its members. The Company accounts for CONA as an equity method investment. The Company's investment in CONA, which was classified as other assets in the condensed consolidated balance sheets, was $30.0 million as of October 2, 2026 and $30.2 million as of December 31, 2025.

Pursuant to an amended and restated master services agreement with CONA, the Company is authorized to use the Coke One North America system (the "CONA System"), a uniform information technology system developed to promote operational efficiency and uniformity among North American Coca-Cola bottlers. In exchange for the Company's rights to use the CONA System and receive CONA-related services, it is charged service fees by CONA. The Company incurred service fees to CONA of $19.6 million in the first nine months of 2026 and $19.1 million in the first nine months of 2025.

Related Party Leases

The Company leases its headquarters office facility and an adjacent office facility in Charlotte, North Carolina from Beacon Investment Corporation, of which J. Frank Harrison, III is the majority stockholder and each of Morgan H. Everett, Vice Chair of the Company's Board of Directors, and the spouse of Ellison C. Glenn, the Company's Chief Sales and Service Officer, is a minority stockholder. The annual base rent the Company is obligated to pay under this lease is subject to an adjustment for an inflation factor and the lease expires on December 31, 2029. Rental payments for this lease were $1.0 million in both the third quarter of 2026 and the third quarter of 2025 and $3.1 million in both the first nine months of 2026 and the first nine months of 2025. The principal balance outstanding under this lease was $13.2 million on October 2, 2026 and $15.9 million on December 31, 2025.

Long-Term Performance Equity Plan

The Long-Term Performance Equity Plan compensates J. Frank Harrison, III based on the Company's performance. Awards granted to Mr. Harrison under the Long-Term Performance Equity Plan are earned based on the Company's attainment during a performance period of certain performance measures, each as specified by the Compensation Committee of the Company's Board of Directors. These awards may be settled in cash and/or shares of Class B Common Stock, based on the average of the closing prices of shares of Common Stock during the last 20 trading days of the performance period. Compensation expense for the Long-Term Performance Equity Plan, which was included in selling, delivery and administrative ("SD&A") expenses in the condensed consolidated statements of operations, was $2.5 million and $2.4 million in the third quarter of 2026 and the third quarter of 2025, respectively, and $8.6 million and $8.3 million in the first nine months of 2026 and the first nine months of 2025, respectively.

3. Revenue Recognition

The Company's sales are divided into two main categories: (i) bottle/can sales and (ii) other sales. Bottle/can sales include products packaged primarily in plastic bottles and aluminum cans. Bottle/can net pricing is based on the invoice price charged to customers reduced by any promotional allowances. Bottle/can net pricing per unit is impacted by the price charged per package, the sales volume generated for each package and the channels in which those packages are sold. Other sales include sales to other Coca-Cola bottlers, post-mix sales, transportation revenue and equipment maintenance revenue.

The Company's contracts are derived from customer orders, including customer sales incentives, generated through an order processing and replenishment model. Generally, the Company's service contracts and contracts related to the delivery of specifically identifiable products have a single performance obligation. Revenues do not include sales or other taxes collected from customers. The Company has defined its performance obligations for its contracts as either at a point in time or over time. Bottle/can sales, sales to other Coca-Cola bottlers and post-mix sales are recognized when control transfers to a customer, which is generally upon delivery and is considered a single point in time ("point in time"). Point in time sales accounted for approximately 99% of the Company's net sales in both the first nine months of 2026 and the first nine months of 2025.

Other sales, which include revenue for service fees related to the repair of cold drink equipment and delivery fees for freight hauling and brokerage services, are recognized over time ("over time"). Revenues related to cold drink equipment repair are recognized as the respective services are completed using a cost-to-cost input method. Repair services are generally completed in less than one day but can extend up to one month. Revenues related to freight hauling and brokerage services are recognized as the delivery occurs using a miles driven output method. Generally, delivery occurs and freight charges are recognized in the same

day. Over time sales orders open at the end of a financial period are not material to the condensed consolidated financial statements.

The following table represents a disaggregation of revenue from contracts with customers:

	Third Quarter		First Nine Months	
(in thousands)	**2026**	**2025**	**2026**	**2025**
Point in time net sales:				
Nonalcoholic Beverages - point in time	$ 1,958,712	$ 1,861,794	$ 5,801,275	$ 5,248,689
Total point in time net sales	**$ 1,958,712**	**$ 1,861,794**	**$ 5,801,275**	**$ 5,248,689**
Over time net sales:				
Nonalcoholic Beverages - over time[(1)]	$ 17,545	$ 15,425	$ 47,746	$ 42,688
All Other - over time[(1)]	13,286	11,098	39,610	32,436
Total over time net sales	**$ 30,831**	**$ 26,523**	**$ 87,356**	**$ 75,124**
Total net sales	**$ 1,989,543**	**$ 1,888,317**	**$ 5,888,631**	**$ 5,323,813**

(1) Due to the dissolution of the Data Ventures, Inc. operating segment as of December 31, 2025 (as discussed in Note 4), these figures have been retroactively adjusted for all prior periods presented to reflect the dissolution of the Data Ventures, Inc. operating segment within the "All Other - over time" category and the merger of the Data Ventures, Inc. operating segment with the Nonalcoholic Beverages operating segment.

The Company's allowance for doubtful accounts in the condensed consolidated balance sheets includes a reserve for customer returns and an allowance for credit losses. The Company experiences customer returns primarily as a result of damaged or out-of-date product. At any given time, the Company estimates less than 1% of bottle/can sales and post-mix sales could be at risk for return by customers. Returned product is recognized as a reduction to net sales. The Company's reserve for customer returns was $6.5 million as of October 2, 2026 and $6.0 million as of December 31, 2025.

The Company estimates an allowance for credit losses, based on historic days' sales outstanding trends, aged customer balances, previously written-off balances and expected recoveries up to balances previously written off, in order to present the net amount expected to be collected. Accounts receivable balances are written off when determined uncollectible and are recognized as a reduction to the allowance for credit losses. Following is a summary of activity for the allowance for credit losses during the first nine months of 2026 and the first nine months of 2025:

	First Nine Months	
(in thousands)	**2026**	**2025**
Beginning balance - allowance for credit losses	**$ 5,226**	**$ 9,524**
Additions charged to expenses and as a reduction to net sales	3,766	2,555
Deductions	(2,613)	(4,568)
Ending balance - allowance for credit losses	**$ 6,379**	**$ 7,511**

4. Segments

The Company evaluates segment reporting in accordance with FASB Accounting Standards Codification Topic 280, Segment Reporting, each reporting period, including evaluating the reporting package reviewed by the Chief Operating Decision Maker (the "CODM"). The Company has concluded the Chief Executive Officer, the Chief Operating Officer and the Chief Financial Officer, as a group, represent the CODM. Segment asset information is not provided to the CODM.

The Company has two operating segments, each identified by its unique products and services. Nonalcoholic Beverages represents the vast majority of the Company's consolidated net sales and income from operations. The accounting policies of the Nonalcoholic Beverages operating segment are the same as those described in the summary of significant accounting policies presented in Note 1 to the consolidated financial statements included in the Company's Annual Report on Form 10-K for 2025. The additional operating segment, which includes the Red Classic subsidiaries, does not meet the quantitative threshold for separate reporting and, therefore, has been reported as "All Other."

Previously, the Company had three operating segments, Nonalcoholic Beverages and two additional operating segments, which included Data Ventures, Inc. and the Red Classic subsidiaries. Since the two additional operating segments did not meet the quantitative thresholds for separate reporting, either individually or in the aggregate, they were combined into "All Other." As of December 31, 2025, the Data Ventures, Inc. operating segment was liquidated, dissolved and merged into the Nonalcoholic Beverages operating segment. For reporting purposes, all prior periods presented have been retroactively adjusted to reflect the dissolution of the Data Ventures, Inc. operating segment within the All Other operating segment and the merger of the Data Ventures, Inc. operating segment with the Nonalcoholic Beverages operating segment.

The CODM uses net sales, gross profit and income from operations in the annual budgeting and forecasting process. Monthly, the CODM considers budget-to-actual variances and current year to prior year variances for these profit measures when making strategic business decisions and allocating resources to Company operations.

The Company's segment results are as follows:

	Third Quarter 2026			
(in thousands)	**Nonalcoholic Beverages**	**All Other**	**Eliminations[1]**	**Total**
Net sales	$ 1,976,257	$ 99,646	$ (86,360)	$ 1,989,543
Cost of goods sold	1,225,014	61,763	(68,818)	1,217,959
Gross profit	751,243	37,883	(17,542)	771,584
Selling, delivery and administrative expenses:				
Payroll costs[2]	$ 322,754	$ 13,827	$ —	$ 336,581
Fleet costs[3]	16,690	7,181	—	23,871
Depreciation and amortization expense[4]	31,529	632	—	32,161
All other segment items[5]	116,795	8,127	(17,542)	107,380
Total selling, delivery and administrative expenses	**487,768**	**29,767**	**(17,542)**	**499,993**
Income from operations	**$ 263,475**	**$ 8,116**	**$ —**	**$ 271,591**
Total depreciation and amortization expense[4]	$ 53,019	$ 5,616	$ —	$ 58,635

	Third Quarter 2025			
(in thousands)	**Nonalcoholic Beverages**	**All Other**	**Eliminations[1]**	**Total**
Net sales	$ 1,877,219	$ 84,779	$ (73,681)	$ 1,888,317
Cost of goods sold	1,147,875	47,168	(55,242)	1,139,801
Gross profit	729,344	37,611	(18,439)	748,516
Selling, delivery and administrative expenses:				
Payroll costs[2]	$ 315,312	$ 12,906	$ —	$ 328,218
Fleet costs[3]	25,723	8,281	—	34,004
Depreciation and amortization expense[4]	29,139	550	—	29,689
All other segment items[5]	120,809	7,601	(18,439)	109,971
Total selling, delivery and administrative expenses	**490,983**	**29,338**	**(18,439)**	**501,882**
Income from operations	**$ 238,361**	**$ 8,273**	**$ —**	**$ 246,634**
Total depreciation and amortization expense[4]	$ 49,995	$ 5,091	$ —	$ 55,086

(in thousands)	First Nine Months 2026			
	Nonalcoholic Beverages	**All Other**	**Eliminations[1]**	**Total**
Net sales	$ 5,849,021	$ 281,469	$ (241,859)	$ 5,888,631
Cost of goods sold	3,626,725	173,155	(188,326)	3,611,554
Gross profit	2,222,296	108,314	(53,533)	2,277,077
Selling, delivery and administrative expenses:				
Payroll costs[2]	$ 956,200	$ 41,285	$ —	$ 997,485
Fleet costs[3]	58,450	23,270	—	81,720
Depreciation and amortization expense[4]	93,216	1,795	—	95,011
All other segment items[5]	353,470	22,470	(53,533)	322,407
Total selling, delivery and administrative expenses	**1,461,336**	**88,820**	**(53,533)**	**1,496,623**
Income from operations	**$ 760,960**	**$ 19,494**	**$ —**	**$ 780,454**
Total depreciation and amortization expense[4]	$ 157,243	$ 16,445		$ 173,688

(in thousands)	First Nine Months 2025			
	Nonalcoholic Beverages	**All Other**	**Eliminations[1]**	**Total**
Net sales	$ 5,291,377	$ 240,291	$ (207,855)	$ 5,323,813
Cost of goods sold	3,224,211	137,341	(155,855)	3,205,697
Gross profit	2,067,166	102,950	(52,000)	2,118,116
Selling, delivery and administrative expenses:				
Payroll costs[2]	$ 877,630	$ 37,383	$ —	$ 915,013
Fleet costs[3]	72,812	22,654	—	95,466
Depreciation and amortization expense[4]	86,523	1,631	—	88,154
All other segment items[5]	340,733	22,212	(52,000)	310,945
Total selling, delivery and administrative expenses	**1,377,698**	**83,880**	**(52,000)**	**1,409,578**
Income from operations	**$ 689,468**	**$ 19,070**	**$ —**	**$ 708,538**
Total depreciation and amortization expense[4]	$ 147,432	$ 15,792	$ —	$ 163,224

(1) The net sales elimination represents net sales from the All Other operating segment to the Nonalcoholic Beverages operating segment. The cost of goods sold and SD&A eliminations represent costs incurred in relation to the generation of net sales from the All Other operating segment to the Nonalcoholic Beverages operating segment.

(2) Payroll costs includes compensation, incentive plans, defined contribution plans, healthcare benefits and tax-advantaged spending accounts.

(3) Fleet costs includes fleet repairs, maintenance and fuel and oil costs.

(4) Total depreciation and amortization expense is included within both cost of goods sold and SD&A expenses. For segment reporting, the difference between total depreciation and amortization expense and the portion within SD&A expenses is the amount within cost of goods sold.

(5) All other segment items includes information technology costs, stewardship, insurance and other costs incurred in the selling and delivery of the Company's products.

5. Net Income Per Share

The following table sets forth the computation of basic net income per share and diluted net income per share under the two-class method:

	Third Quarter		First Nine Months	
(in thousands, except per share data)	**2026**	**2025**	**2026**	**2025**
Numerator for basic and diluted net income per Common Stock and Class B Common Stock share:				
Net income	$ 175,859	$ 142,334	$ 446,236	$ 433,332
Less dividends:				
Common Stock	14,129	19,209	42,387	57,774
Class B Common Stock	2,512	2,512	7,536	7,536
Total undistributed earnings	**$ 159,218**	**$ 120,613**	**$ 396,313**	**$ 368,022**
Common Stock undistributed earnings – basic	$ 135,186	$ 106,620	$ 336,495	$ 325,487
Class B Common Stock undistributed earnings – basic	24,032	13,993	59,818	42,535
Total undistributed earnings – basic	**$ 159,218**	**$ 120,613**	**$ 396,313**	**$ 368,022**
Common Stock undistributed earnings – diluted	$ 135,030	$ 106,464	$ 336,045	$ 324,956
Class B Common Stock undistributed earnings – diluted	24,188	14,149	60,268	43,066
Total undistributed earnings – diluted	**$ 159,218**	**$ 120,613**	**$ 396,313**	**$ 368,022**
Numerator for basic net income per Common Stock share:				
Dividends on Common Stock	$ 14,129	$ 19,209	$ 42,387	$ 57,774
Common Stock undistributed earnings – basic	135,186	106,620	336,495	325,487
Numerator for basic net income per Common Stock share	**$ 149,315**	**$ 125,829**	**$ 378,882**	**$ 383,261**
Numerator for basic net income per Class B Common Stock share:				
Dividends on Class B Common Stock	$ 2,512	$ 2,512	$ 7,536	$ 7,536
Class B Common Stock undistributed earnings – basic	24,032	13,993	59,818	42,535
Numerator for basic net income per Class B Common Stock share	**$ 26,544**	**$ 16,505**	**$ 67,354**	**$ 50,071**
Numerator for diluted net income per Common Stock share:				
Dividends on Common Stock	$ 14,129	$ 19,209	$ 42,387	$ 57,774
Dividends on Class B Common Stock assumed converted to Common Stock	2,512	2,512	7,536	7,536
Common Stock undistributed earnings – diluted	159,218	120,613	396,313	368,022
Numerator for diluted net income per Common Stock share	**$ 175,859**	**$ 142,334**	**$ 446,236**	**$ 433,332**
Numerator for diluted net income per Class B Common Stock share:				
Dividends on Class B Common Stock	$ 2,512	$ 2,512	$ 7,536	$ 7,536
Class B Common Stock undistributed earnings – diluted	24,188	14,149	60,268	43,066
Numerator for diluted net income per Class B Common Stock share	**$ 26,700**	**$ 16,661**	**$ 67,804**	**$ 50,602**
Denominator for basic net income per Common Stock and Class B Common Stock share:				
Common Stock weighted average shares outstanding – basic	56,517	76,554	56,517	76,881
Class B Common Stock weighted average shares outstanding – basic	10,047	10,047	10,047	10,047
Denominator for diluted net income per Common Stock and Class B Common Stock share:				
Common Stock weighted average shares outstanding – diluted (assumes conversion of Class B Common Stock to Common Stock)	66,641	86,728	66,653	87,070
Class B Common Stock weighted average shares outstanding – diluted	10,124	10,174	10,136	10,189

(in thousands, except per share data)	Third Quarter 2026	Third Quarter 2025	First Nine Months 2026	First Nine Months 2025
Basic net income per share:				
Common Stock	$ 2.64	$ 1.64	$ 6.70	$ 4.99
Class B Common Stock	$ 2.64	$ 1.64	$ 6.70	$ 4.98
Diluted net income per share:				
Common Stock	$ 2.64	$ 1.64	$ 6.69	$ 4.98
Class B Common Stock	$ 2.64	$ 1.64	$ 6.69	$ 4.97

NOTES TO TABLE

(1) For purposes of the diluted net income per share computation for Common Stock, all shares of Class B Common Stock are assumed to be converted; therefore, 100% of undistributed earnings is allocated to Common Stock.

(2) For purposes of the diluted net income per share computation for Class B Common Stock, weighted average shares of Class B Common Stock are assumed to be outstanding for the entire period and not converted.

(3) For periods presented during which the Company has net income, the denominator for diluted net income per share for Common Stock and Class B Common Stock includes the dilutive effect of unvested performance shares relative to the Long-Term Performance Equity Plan. For periods presented during which the Company has net loss, the unvested performance shares granted pursuant to the Long-Term Performance Equity Plan are excluded from the computation of diluted net loss per share, as the effect would have been anti-dilutive. See Note 2 for additional information on the Long-Term Performance Equity Plan.

(4) The Long-Term Performance Equity Plan awards may be settled in cash and/or shares of Class B Common Stock. Once an election has been made to settle an award in cash, the dilutive effect of unvested performance shares relative to such award is prospectively removed from the denominator in the computation of diluted net income per share.

(5) The Company did not have anti-dilutive unvested performance shares for any periods presented.

(6) On November 7, 2025, the Company entered into the Repurchase Agreement with the Seller, The Coca-Cola Company and J. Frank Harrison, III, pursuant to which the Company agreed to purchase and the Seller agreed to sell all 18,835,460 of the Seller's shares of Common Stock.

(7) On March 4, 2025, the Company announced that its Board of Directors had approved the Stock Split of Common Stock and Class B Common Stock. The Stock Split was effected through the Amendment. The Amendment also effected a proportionate increase in the number of authorized shares of Common Stock and Class B Common Stock. The Amendment obtained stockholder approval at the Company's 2025 Annual Meeting of Stockholders, which took place on May 13, 2025. Each stockholder of record as of the close of business on May 16, 2025 received nine additional shares for each share of Common Stock or Class B Common Stock held as of such date reflected in the stockholder's account on May 23, 2025. Trading began on a split-adjusted basis on May 27, 2025.

(8) On August 20, 2024, the Company announced that its Board of Directors had approved a share repurchase program (the "Share Repurchase Program") under which the Company was initially authorized to repurchase up to $1.00 billion of Common Stock. On November 7, 2025, the Company's Board of Directors reduced the total authorization under the Share Repurchase Program from $1.00 billion to $400.0 million. The share repurchase authorization is discretionary and has no expiration date. There were no shares of Common Stock repurchased under the Share Repurchase Program during the first nine months of 2026. As of October 2, 2026, the total remaining authorization under the Share Repurchase Program was $136.3 million.

6. Inventories

Inventories consisted of the following:

(in thousands)	October 2, 2026	December 31, 2025
Finished products	$ 254,597	$ 218,380
Manufacturing materials	85,814	73,825
Plastic shells, plastic pallets and other inventories	43,848	44,196
Total inventories	**$ 384,259**	**$ 336,401**

7. Prepaid Expenses and Other Current Assets

Prepaid expenses and other current assets consisted of the following:

(in thousands)	October 2, 2026	December 31, 2025
Repair parts	$ 34,047	$ 35,109
Prepaid software	13,173	11,940
Commodity hedges at fair market value	13,108	4,242
Prepaid taxes	10,037	19,952
Prepaid marketing	6,723	5,545
Other prepaid expenses and other current assets	42,373	31,880
Total prepaid expenses and other current assets	**$ 119,461**	**$ 108,668**

8. Property, Plant and Equipment, Net

The principal categories and estimated useful lives of property, plant and equipment, net were as follows:

(in thousands)	October 2, 2026	December 31, 2025	Estimated Useful Lives
Land	$ 142,547	$ 138,309	
Buildings	553,614	534,167	8-50 years
Machinery and equipment	672,281	663,064	5-20 years
Transportation equipment	789,730	743,325	3-20 years
Furniture and fixtures	116,700	110,819	3-10 years
Cold drink dispensing equipment	476,774	466,537	3-17 years
Leasehold and land improvements	232,790	217,833	5-20 years
Software for internal use	27,122	23,567	3-10 years
Construction in progress	81,604	53,307	
Total property, plant and equipment, at cost	**3,093,162**	**2,950,928**	
Less: Accumulated depreciation and amortization	1,441,198	1,346,323	
Total property, plant and equipment, net	**$ 1,651,964**	**$ 1,604,605**	

9. Leases

Following is a summary of the weighted average remaining lease term and the weighted average discount rate for the Company's leases:

	October 2, 2026	December 31, 2025
Weighted average remaining lease term:		
Operating leases	6.0 years	6.4 years
Financing leases	3.8 years	4.1 years
Weighted average discount rate:		
Operating leases	4.5 %	4.4 %
Financing leases	5.0 %	4.8 %

Following is a summary of the Company's leases within the condensed consolidated statements of operations:

	Third Quarter		First Nine Months	
(in thousands)	2026	2025	2026	2025
Operating lease costs	$ 6,809	$ 7,208	$ 20,837	$ 20,441
Short-term and variable leases	1,625	1,908	5,658	5,825
Depreciation expense from financing leases	102	165	305	950
Interest expense on financing lease obligations	17	28	55	134
Total lease cost	**$ 8,553**	**$ 9,309**	**$ 26,855**	**$ 27,350**

The future minimum lease payments related to the Company's leases include renewal options the Company has determined to be reasonably certain and exclude payments to landlords for real estate taxes and common area maintenance. Following is a summary of future minimum lease payments for all noncancelable operating leases and financing leases as of October 2, 2026:

(in thousands)	Operating Leases	Financing Leases
Remainder of 2026	$ 8,397	$ 158
2027	25,268	338
2028	20,680	345
2029	19,288	352
2030	11,644	268
Thereafter	33,353	—
Total minimum lease payments including interest	**$ 118,630**	**$ 1,461**
Less: Amounts representing interest	14,748	131
Present value of minimum lease principal payments	**103,882**	**1,330**
Less: Current portion of lease liabilities	23,346	354
Noncurrent portion of lease liabilities	**$ 80,536**	**$ 976**

Following is a summary of future minimum lease payments for all noncancelable operating leases and financing leases as of December 31, 2025:

(in thousands)	Operating Leases	Financing Leases
2026	$ 28,530	$ 627
2027	24,969	338
2028	20,403	345
2029	19,095	352
2030	11,447	268
Thereafter	33,290	—
Total minimum lease payments including interest	**$ 137,734**	**$ 1,930**
Less: Amounts representing interest	18,246	186
Present value of minimum lease principal payments	**119,488**	**1,744**
Less: Current portion of lease liabilities	24,412	556
Noncurrent portion of lease liabilities	**$ 95,076**	**$ 1,188**

Following is a summary of the Company's leases within the condensed consolidated statements of cash flows:

	First Nine Months	
(in thousands)	**2026**	**2025**
Cash flows from operating activities impact:		
Operating leases	$ 21,088	$ 19,587
Interest payments on financing lease obligations	55	134
Total cash flows from operating activities impact	**$ 21,143**	**$ 19,721**
Cash flows from financing activities impact:		
Principal payments on financing lease obligations	$ 414	$ 1,675
Total cash flows from financing activities impact	**$ 414**	**$ 1,675**

Subsequent to quarter-end, the Company entered into an operating lease commitment with a lease term of five years. This lease commitment is expected to commence during 2027. The additional lease liability associated with this lease commitment is expected to be approximately $15 million.

10. Distribution Agreements, Net

Distribution agreements, net, which are amortized on a straight-line basis and have estimated useful lives of 20 to 40 years, consisted of the following:

(in thousands)	October 2, 2026	December 31, 2025
Distribution agreements at cost	$ 990,191	$ 990,191
Less: Accumulated amortization	241,499	222,831
Distribution agreements, net	**$ 748,692**	**$ 767,360**

11. Customer Lists, Net

Customer lists, net, which are amortized on a straight-line basis and have estimated useful lives of five to 12 years, consisted of the following:

(in thousands)	October 2, 2026	December 31, 2025
Customer lists at cost	$ 25,288	$ 25,288
Less: Accumulated amortization	22,230	21,031
Customer lists, net	**$ 3,058**	**$ 4,257**

12. Supply Chain Finance Program

The Company has an agreement with a third-party financial institution to facilitate a supply chain finance program (the "SCF program"), which allows qualifying suppliers to sell their receivables from the Company to the financial institution. The participating suppliers negotiate their outstanding receivable arrangements and associated fees directly with the financial institution, and the Company is not party to those agreements. Once a qualifying supplier elects to participate in the SCF program and reaches an agreement with the financial institution, the supplier elects which individual Company invoices it sells to the financial institution. A supplier participating in the SCF program may sell its invoices to the financial institution for payment in full by the financial institution to the supplier by the original maturity date of the invoice, or discounted payment at an earlier date as agreed upon with the supplier. The Company's current payment terms with most of its suppliers are 90 days. The Company's obligations to its suppliers, including amounts due and scheduled payment terms, are not impacted by a supplier's participation in the SCF program.

All outstanding amounts related to suppliers participating in the SCF program are recorded in accounts payable, trade in the condensed consolidated balance sheets, and associated payments are included in operating activities in the condensed consolidated statements of cash flows. The Company's outstanding confirmed obligations included in accounts payable, trade in the condensed consolidated balance sheets were $93.0 million as of October 2, 2026 and $66.6 million as of December 31, 2025.

13. Other Accrued Liabilities

Other accrued liabilities consisted of the following:

(in thousands)	October 2, 2026	December 31, 2025
Current portion of acquisition related contingent consideration	$ 72,625	$ 74,938
Accrued insurance costs	69,691	68,181
Accrued marketing costs	64,656	62,467
Employee and retiree benefit plan accruals	34,336	35,308
Accrued interest payable	25,647	10,558
Accrued taxes (other than income taxes)	7,491	6,485
Accrued excise taxes related to share repurchases	—	27,972
All other accrued expenses	37,723	21,328
Total other accrued liabilities	**$ 312,169**	**$ 307,237**

14. Commodity Derivative Instruments

The Company is subject to the risk of increased costs arising from adverse changes in certain commodity prices. In the normal course of business, the Company manages this risk, where practicable, through a variety of strategies, including the use of

commodity derivative instruments. The Company does not use commodity derivative instruments for trading or speculative purposes. These commodity derivative instruments are not designated as hedging instruments under GAAP and are used as "economic hedges" to manage certain commodity price risk. The Company uses several different financial institutions for commodity derivative instruments to minimize the concentration of credit risk. While the Company would be exposed to credit loss in the event of nonperformance by these counterparties, the Company does not anticipate nonperformance by these counterparties.

Commodity derivative instruments held by the Company are marked to market on a quarterly basis and are recognized in earnings consistent with the expense classification of the underlying hedged item. The Company generally pays a fee for these commodity derivative instruments, which is amortized over the corresponding period of each commodity derivative instrument. Settlements of commodity derivative instruments are included in cash flows from operating activities in the condensed consolidated statements of cash flows. The following table summarizes pre-tax changes in the fair values of the Company's commodity derivative instruments and the classification of such changes in the condensed consolidated statements of operations:

	Third Quarter		First Nine Months	
(in thousands)	**2026**	**2025**	**2026**	**2025**
Cost of sales	$ 3,064	$ 378	$ (4,524)	$ 899
Selling, delivery and administrative expenses	5,627	(84)	12,481	770
Total gain	**$ 8,691**	**$ 294**	**$ 7,957**	**$ 1,669**

All commodity derivative instruments are recorded at fair value as either assets or liabilities in the condensed consolidated balance sheets. The Company has master agreements with the counterparties to its commodity derivative instruments that provide for net settlement of derivative transactions. Accordingly, the net amounts of derivative assets are recognized in either prepaid expenses and other current assets or other assets in the condensed consolidated balance sheets and the net amounts of derivative liabilities are recognized in either other accrued liabilities or other liabilities in the condensed consolidated balance sheets. The following table summarizes the fair values of the Company's commodity derivative instruments and the classification of such instruments in the condensed consolidated balance sheets:

(in thousands)	**October 2, 2026**	**December 31, 2025**
Assets:		
Prepaid expenses and other current assets	$ 13,108	$ 4,242
Other assets	464	—
Total assets	**$ 13,572**	**$ 4,242**
Liabilities:		
Other accrued liabilities	$ —	$ 42
Other liabilities	1,415	—
Total liabilities	**$ 1,415**	**$ 42**

The following table summarizes the Company's gross commodity derivative instrument assets and gross commodity derivative instrument liabilities in the condensed consolidated balance sheets:

(in thousands)	**October 2, 2026**	**December 31, 2025**
Gross commodity derivative instrument assets	$ 17,598	$ 4,994
Gross commodity derivative instrument liabilities	5,441	794

The following table summarizes the Company's outstanding commodity derivative instruments:

(in thousands)	**October 2, 2026**		**December 31, 2025**	
	Aluminum	Fuel	Aluminum	Fuel
Net notional amount of outstanding commodity derivative instruments	$ 1,120	$ 6,476	$ 15,129	$ 2,415
Hedged via call and swap instruments	59 t	8,625 gal	10 t	7,500 gal
Hedged via put instruments	67 t	9,075 gal	5 t	9,900 gal
Latest maturity date of outstanding commodity derivative instruments	December 2028	December 2027	December 2026	December 2026

15. Fair Values of Financial Instruments

GAAP requires assets and liabilities carried at fair value to be classified and disclosed in one of the following categories:

- Level 1: Quoted market prices in active markets for identical assets or liabilities.
- Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.
- Level 3: Unobservable inputs that are not corroborated by market data.

The below methods and assumptions were used by the Company in estimating the fair values of its financial instruments. There were no transfers of assets or liabilities between levels in any period presented.

Financial Instrument	Fair Value Level	Methods and Assumptions
Deferred compensation plan assets and liabilities	Level 1	The fair value of the Company's nonqualified deferred compensation plan for certain executives and other highly compensated employees is based on the fair values of associated assets and liabilities, which are held in mutual funds and are based on the quoted market prices of the securities held within the mutual funds.
Commodity derivative instruments	Level 2	The fair values of the Company's commodity derivative instruments are based on current settlement values at each balance sheet date, which represent the estimated amounts the Company would have received or paid upon termination of those instruments. The Company's credit risk related to the commodity derivative instruments is managed by requiring high standards for its counterparties and periodic settlements. The Company considers nonperformance risk in determining the fair values of commodity derivative instruments.
Interest rate swaps	Level 2	The fair values of the Company's interest rate swaps are determined using standard calculations and valuation models. The significant inputs used in these standard calculations/valuation models are readily available in public markets or can be derived from observable market transactions and, therefore, have been classified as Level 2. Inputs used in these standard calculations/valuation models for derivative instruments include swap rates, interest rates and discount rates. The discount rates are based on the historical U.S. deposit rates, U.S. Treasury rates and/or U.S. swap rates. The Company's credit risk related to the interest rate swaps is managed by requiring high standards for its counterparties and periodic settlements.
Debt	Level 2	The carrying amounts of the Company's variable rate debt approximate the fair values due to variable interest rates with short reset periods. The fair values of the Company's fixed rate debt are based on estimated current market prices.
Acquisition related contingent consideration	Level 3	The fair value of the Company's acquisition related contingent consideration is based on internal forecasts and the weighted average cost of capital ("WACC") derived from market data.

The following tables summarize the carrying amounts and the fair values by level of the Company's deferred compensation plan assets and liabilities, commodity derivative instruments, interest rate swaps, debt and acquisition related contingent consideration:

	October 2, 2026				
(in thousands)	Carrying Amount	Total Fair Value	Fair Value Level 1	Fair Value Level 2	Fair Value Level 3
Assets:					
Deferred compensation plan assets	$ 105,226	$ 105,226	$ 105,226	$ —	$ —
Commodity derivative instruments	13,572	13,572	—	13,572	—
Interest rate swaps	4,062	4,062	—	4,062	—
Liabilities:					
Deferred compensation plan liabilities	105,226	105,226	105,226	—	—
Commodity derivative instruments	1,415	1,415	—	1,415	—
Debt	2,513,934	2,514,000	—	2,514,000	—
Acquisition related contingent consideration	750,987	750,987	—	—	750,987

(in thousands)	December 31, 2025 Carrying Amount	Total Fair Value	Fair Value Level 1	Fair Value Level 2	Fair Value Level 3
Assets:					
Deferred compensation plan assets	$ 95,195	$ 95,195	$ 95,195	$ —	$ —
Commodity derivative instruments	4,242	4,242	—	4,242	—
Liabilities:					
Deferred compensation plan liabilities	95,195	95,195	95,195	—	—
Commodity derivative instruments	42	42	—	42	—
Debt	2,786,009	2,848,500	—	2,848,500	—
Acquisition related contingent consideration	717,908	717,908	—	—	717,908

The acquisition related contingent consideration was valued using a probability weighted discounted cash flow model based on internal forecasts and the WACC derived from market data, which are considered Level 3 inputs. Each reporting period, the Company adjusts its acquisition related contingent consideration liability related to the distribution territories subject to acquisition related sub-bottling payments to fair value by discounting future expected acquisition related sub-bottling payments required under the CBA using the Company's estimated WACC.

The future expected acquisition related sub-bottling payments extend through the life of the related distribution assets acquired in each distribution territory, which is generally 40 years. As a result, the fair value of the acquisition related contingent consideration liability is impacted by the Company's WACC, management's estimate of the acquisition related sub-bottling payments that will be made in the future under the CBA, and current acquisition related sub-bottling payments (all Level 3 inputs). Changes in any of these Level 3 inputs, particularly the underlying risk-free interest rate used to estimate the Company's WACC, could result in material changes to the fair value of the acquisition related contingent consideration liability and could materially impact the amount of non-cash expense (or income) recorded each reporting period.

The acquisition related contingent consideration liability is the Company's only Level 3 asset or liability. A summary of the Level 3 activity is as follows:

(in thousands)	Third Quarter 2026	Third Quarter 2025	First Nine Months 2026	First Nine Months 2025
Beginning balance - Level 3 liability	**$ 760,396**	**$ 675,300**	**$ 717,908**	**$ 654,191**
Payments of acquisition related contingent consideration	(17,580)	(16,430)	(54,706)	(51,639)
Reclassification to current payables	200	(400)	1,700	800
Increase in fair value	7,971	49,350	86,085	104,468
Ending balance - Level 3 liability	**$ 750,987**	**$ 707,820**	**$ 750,987**	**$ 707,820**

As of October 2, 2026 and September 26, 2025, a WACC of 8.8% and 8.6%, respectively, was utilized in the valuation of the Company's acquisition related contingent consideration liability. The increase in the fair value of the acquisition related contingent consideration liability during the first nine months of 2026 was driven by higher projections of future cash flows in the distribution territories subject to acquisition related sub-bottling payments, partially offset by an increase in the WACC used to calculate the fair value of the liability from 8.5% as of December 31, 2025. This fair value adjustment was recorded in mark-to-market on acquisition related contingent consideration in the condensed consolidated statement of operations for the first nine months of 2026.

For 2026, the Company estimates the annual sub-bottling payments will be approximately $72 million. For the next five future years (beginning with fiscal year 2027), the Company anticipates that the amount it could pay annually will be in the range of approximately $50 million to $80 million.

16. Income Taxes

The Company's effective income tax rate was 26.2% for the first nine months of 2026 and 25.9% for the first nine months of 2025. The Company's income tax expense was $158.7 million for the first nine months of 2026 and $151.4 million for the first nine months of 2025. The increase in income tax expense was primarily attributable to higher income before taxes during the first nine months of 2026 compared to the first nine months of 2025.

The Company had uncertain tax positions, including accrued interest, of $0.6 million on October 2, 2026 and $0.5 million on December 31, 2025, all of which would affect the Company's effective income tax rate if recognized.

Prior tax years beginning in year 2022 remain open to examination by the Internal Revenue Service, and various tax years beginning in year 2002 remain open to examination by certain state tax jurisdictions due to loss carryforwards.

17. Pension and Postretirement Benefit Obligations

Pension Plan

The Company sponsors a pension plan (the "Bargaining Plan") for certain employees under collective bargaining agreements. Benefits under the Bargaining Plan are determined in accordance with negotiated formulas for the respective participants.

The components of net periodic pension cost were as follows:

	Third Quarter		First Nine Months	
(in thousands)	**2026**	**2025**	**2026**	**2025**
Service cost	$ 993	$ 973	$ 2,979	$ 2,919
Interest cost	760	653	2,280	1,959
Expected return on plan assets	(963)	(819)	(2,890)	(2,458)
Recognized net actuarial gain	—	(9)	—	(27)
Amortization of prior service costs	8	4	25	12
Net periodic pension cost	**$ 798**	**$ 802**	**$ 2,394**	**$ 2,405**

Contributions to the Bargaining Plan are based on actuarially determined amounts and are limited to the amounts currently deductible for income tax purposes. The Company contributed $2.0 million to the Bargaining Plan during the first nine months of 2026 to fund the ongoing projected benefit obligation of the Bargaining Plan. The Company does not anticipate making additional contributions to the Bargaining Plan during the fourth quarter of 2026.

Postretirement Benefits

The Company provides postretirement benefits for employees meeting specified qualifying criteria. The Company recognizes the cost of postretirement benefits, which consist principally of medical benefits, during employees' periods of active service. The Company does not prefund these benefits and has the right to modify or terminate certain of these benefits in the future.

The components of net periodic postretirement benefit cost were as follows:

	Third Quarter		First Nine Months	
(in thousands)	**2026**	**2025**	**2026**	**2025**
Service cost	$ 310	$ 323	$ 929	$ 969
Interest cost	967	857	2,902	2,571
Recognized net actuarial loss	244	—	731	—
Net periodic postretirement benefit cost	**$ 1,521**	**$ 1,180**	**$ 4,562**	**$ 3,540**

18. Other Liabilities

Other liabilities consisted of the following:

(in thousands)	**October 2, 2026**	**December 31, 2025**
Noncurrent portion of acquisition related contingent consideration	$ 678,362	$ 642,970
Accruals for executive benefit plans	181,112	176,506
Noncurrent deferred proceeds from related parties	91,750	94,048
Other	5,505	5,231
Total other liabilities	**$ 956,729**	**$ 918,755**

19. Debt

Following is a summary of the Company's debt:

(in thousands)	Maturity Date	Interest Rate	Interest Paid	Public/ Nonpublic	October 2, 2026	December 31, 2025
Senior notes[1]	10/10/2026	3.930%	Quarterly	Nonpublic	$ 100,000	$ 100,000
Term loan facility (the "Three-Year Term Loan Facility")[2]	12/8/2028	Variable	Monthly	Nonpublic	900,000	900,000
Senior bonds (the "2029 Senior Bonds")[3]	6/1/2029	5.250%	Semi-annually	Public	700,000	700,000
Revolving credit facility[4]	6/10/2029	Variable	Varies	Nonpublic	—	—
Senior notes	3/21/2030	3.960%	Quarterly	Nonpublic	150,000	150,000
Term loan facility (the "Five-Year Term Loan Facility")[2]	12/6/2030	Variable	Monthly	Nonpublic	175,000	450,000
Senior bonds (the "2034 Senior Bonds")[5]	6/1/2034	5.450%	Semi-annually	Public	500,000	500,000
Unamortized discount on senior bonds[3][5]	Various				(996)	(1,201)
Debt issuance costs					(10,070)	(12,790)
Total debt					**2,513,934**	**2,786,009**
Less: Current portion of debt[1]					100,000	100,000
Total long-term debt					**$ 2,413,934**	**$ 2,686,009**

(1) As of October 2, 2026 and December 31, 2025, the senior notes maturing in 2026 were classified as current portion of debt in the condensed consolidated balance sheets.
(2) The Term Loan Facilities (as defined below) were issued in connection with the financing of the Repurchase, as further discussed in Note 2.
(3) The 2029 Senior Bonds were issued at 99.843% of par.
(4) The Company's revolving credit facility has an aggregate maximum borrowing capacity of $500 million. The Company currently believes all banks participating in the revolving credit facility have the ability to and will meet any funding requests from the Company.
(5) The 2034 Senior Bonds were issued at 99.893% of par.

The Company mitigates its financing risk by using multiple financial institutions and only entering into credit arrangements with institutions with investment grade credit ratings. The Company monitors counterparty credit ratings on an ongoing basis.

The Company entered into the Bridge Facility, dated as of November 7, 2025, providing for a 364-day senior unsecured bridge term loan facility in the aggregate principal amount of $1.20 billion to fund the Repurchase. Also on November 7, 2025, the Company borrowed $1.20 billion under the Bridge Facility, the full amount available under the Bridge Facility.

On December 8, 2025, the Company entered into a term loan agreement, providing for (i) the Three-Year Term Loan Facility, a senior unsecured term loan facility in the aggregate principal amount of up to $900 million, maturing on December 8, 2028 and (ii) the Five-Year Term Loan Facility, a senior unsecured term loan facility in the aggregate principal amount of up to $450 million, maturing on December 6, 2030 (collectively, the "Term Loan Facilities"). Also on December 8, 2025, the Company borrowed $1.35 billion under the Term Loan Facilities, the full amount available under the Term Loan Facilities. In conjunction with the borrowings under the Term Loan Facilities, the Company modified and extinguished the Bridge Facility discussed above, fully repaying the $1.20 billion outstanding under the Bridge Facility through a net cash settlement with the lender. As of October 2, 2026, the Company had repaid $275 million of the $450 million aggregate principal balance outstanding under the Five-Year Term Loan Facility using cash on hand, bringing the aggregate principal balance outstanding to $175 million.

Subsequent to the end of the third quarter of 2026, the Company repaid the $100 million aggregate principal balance outstanding under the Senior Notes maturing on October 10, 2026 using cash on hand. Additionally, subsequent to the end of the third quarter of 2026, the Company repaid $75 million of the $175 million aggregate principal balance outstanding under the Five-Year Term Loan Facility using cash on hand, bringing the aggregate principal balance outstanding to $100 million.

Also subsequent to the end of the third quarter of 2026, on November 4, 2026, the Company provided its lenders with an irrevocable notice that it will repay $25 million of the remaining $100 million aggregate principal balance outstanding on the

Five-Year Term Loan Facility. This payment will be made on November 9, 2026 and will bring the aggregate principal balance outstanding on the Five-Year Term Loan Facility to $75 million.

The indenture under which the 2029 Senior Bonds and the 2034 Senior Bonds were issued does not include financial covenants, but does limit the incurrence of certain liens and encumbrances as well as indebtedness by the Company's subsidiaries in excess of certain amounts. The agreements under which the Company's nonpublic debt, including its revolving credit facility and the Term Loan Facilities, was issued include two financial covenants: a consolidated cash flow/fixed charges ratio and a consolidated funded indebtedness/cash flow ratio (each as defined in the respective agreement). The Company was in compliance with these covenants as of October 2, 2026. These covenants have not restricted the Company's liquidity or capital resources.

On February 12, 2026, the Company entered into three $150 million fixed rate swap agreements, maturing on February 8, 2027, August 8, 2027 and February 8, 2028 to hedge a portion of the interest rate risk on the Three-Year Term Loan Facility and the Five-Year Term Loan Facility. Over the next 12 months, the Company expects approximately $4 million related to these interest rate swaps to be released from accumulated other comprehensive loss. These interest rate swaps are designated as cash flow hedging instruments and changes in their fair values are not expected to be material to the condensed consolidated balance sheets. Changes in the fair values of these interest rate swaps were classified as accumulated other comprehensive loss on the condensed consolidated balance sheets and included in the condensed consolidated statements of comprehensive income. Settlements of interest rate swaps are included in cash flows from operating activities in the condensed consolidated statements of cash flows.

All outstanding debt has been issued by the Company and none has been issued by any of its subsidiaries. There are no guarantees of the Company's debt.

20. Commitments and Contingencies

Manufacturing Cooperatives

The Company is obligated to purchase at least 80% of its requirements of plastic bottles for certain designated territories from Southeastern. The Company is also obligated to purchase 16.0 million cases of finished product from SAC on an annual basis through June 2034. The Company purchased 19.6 million cases and 20.4 million cases of finished product from SAC in the first nine months of 2026 and the first nine months of 2025, respectively.

The following table summarizes the Company's purchases from these manufacturing cooperatives:

	Third Quarter		First Nine Months	
(in thousands)	**2026**	**2025**	**2026**	**2025**
Purchases from Southeastern	$ 29,643	$ 32,061	$ 85,923	$ 88,601
Purchases from SAC	51,484	55,381	174,691	165,525
Total purchases from manufacturing cooperatives	**$ 81,127**	**$ 87,442**	**$ 260,614**	**$ 254,126**

The Company guarantees a portion of SAC's debt, which matures in 2028, based on the ratio of SAC's total liabilities to SAC's shareholders' equity as of December 31 of each year. As of October 2, 2026 and December 31, 2025, the ratio of SAC's total liabilities to SAC's shareholders' equity was such that the Company was not required to guarantee any of SAC's debt. In the event SAC fails to fulfill its commitments under the related debt, the Company would be responsible for payment to the lenders up to the level of the guarantee. The Company does not anticipate SAC will fail to fulfill its commitments related to the debt. The Company further believes SAC has sufficient assets, including production equipment, facilities and working capital, and the ability to adjust the selling prices of its products to adequately mitigate the risk of material loss relating to the Company's guarantee.

The Company holds no assets as collateral against the SAC guarantee, the fair value of which is immaterial to the condensed consolidated financial statements. The Company monitors its investment in SAC and would be required to write down its investment if an impairment, other than a temporary impairment, was identified. No impairment of the Company's investment in SAC was identified as of October 2, 2026, and there was no impairment identified in 2025.

Other Commitments and Contingencies

The Company has standby letters of credit and other collateral, primarily related to its property and casualty insurance programs. These letters of credit and other collateral totaled $52.7 million on October 2, 2026 and $47.5 million on December 31, 2025.

The Company participates in long-term marketing contractual arrangements with certain prestige properties, athletic venues and other locations. As of October 2, 2026, the future payments related to these contractual arrangements, which expire at various dates through 2037, amounted to $156.5 million. As of December 31, 2025, the future payments related to these contractual arrangements, which expire at various dates through 2035, amounted to $151.1 million.

The Company is involved in various claims and legal proceedings which have arisen in the ordinary course of its business. Although it is difficult to predict the ultimate outcome of these claims and legal proceedings, management believes the ultimate disposition of these matters will not have a material adverse effect on the financial condition, results of operations or cash flows of the Company. No material amount of loss in excess of recorded amounts is believed to be reasonably possible as a result of these claims and legal proceedings.

The Company is subject to audits by tax authorities in jurisdictions where it conducts business. These audits may result in assessments that are subsequently resolved with the authorities or potentially through the courts. Management believes the Company has adequately provided for any assessments likely to result from these audits; however, final assessments, if any, could be different than the amounts recorded in the condensed consolidated financial statements.

21. Accumulated Other Comprehensive Income (Loss)

Accumulated other comprehensive income (loss) ("AOCI(L)") is composed of adjustments to the Company's pension and postretirement medical benefit plans, unrealized gains/losses on the Company's interest rate swap agreements and unrealized gains/losses on the Company's available-for-sale short-term investments.

Following is a summary of AOCI(L) for the third quarter of 2026 and the third quarter of 2025:

		Gains (Losses) During the Period		Reclassification to Income		
(in thousands)	**July 3, 2026**	**Pre-tax Activity**	**Tax Effect**	**Pre-tax Activity**	**Tax Effect**	**October 2, 2026**
Net pension activity:						
Actuarial gain	$ 4,439	$ —	$ —	$ —	$ —	$ 4,439
Prior service costs	(155)	—	—	8	(2)	(149)
Net postretirement benefits activity:						
Actuarial loss	(4,476)	—	—	244	(60)	(4,292)
Prior service costs	(624)	—	—	—	—	(624)
Interest rate swaps	2,118	1,255	(308)			3,065
Reclassification of stranded tax effects	(4,809)	—	—	—	—	(4,809)
Total AOCI(L)	**$ (3,507)**	**$ 1,255**	**$ (308)**	**$ 252**	**$ (62)**	**$ (2,370)**

		Gains (Losses) During the Period		Reclassification to Income		
(in thousands)	**June 27, 2025**	**Pre-tax Activity**	**Tax Effect**	**Pre-tax Activity**	**Tax Effect**	**September 26, 2025**
Net pension activity:						
Actuarial gain	$ 4,406	$ —	$ —	$ (9)	$ 3	$ 4,400
Prior service costs	(79)	—	—	4	(1)	(76)
Net postretirement benefits activity:						
Actuarial gain	2,960	—	—	—	—	2,960
Prior service costs	(624)	—	—	—	—	(624)
Unrealized (loss) gain on short-term investments	(15)	71	(17)	12	(3)	48
Reclassification of stranded tax effects	(4,809)	—	—	—	—	(4,809)
Total AOCI(L)	**$ 1,839**	**$ 71**	**$ (17)**	**$ 7**	**$ (1)**	**$ 1,899**

Following is a summary of AOCI(L) for the first nine months of 2026 and the first nine months of 2025:

(in thousands)	December 31, 2025	Gains (Losses) During the Period		Reclassification to Income		October 2, 2026
		Pre-tax Activity	Tax Effect	Pre-tax Activity	Tax Effect	
Net pension activity:						
Actuarial gain	$ 4,439	$ —	$ —	$ —	$ —	$ 4,439
Prior service costs	(167)	—	—	25	(7)	(149)
Net postretirement benefits activity:						—
Actuarial loss	(4,844)	—	—	731	(179)	(4,292)
Prior service costs	(624)	—	—	—	—	(624)
Interest rate swaps	—	4,062	(997)	—	—	3,065
Reclassification of stranded tax effects	(4,809)	—	—	—	—	(4,809)
Total AOCI(L)	**$ (6,005)**	**$ 4,062**	**$ (997)**	**$ 756**	**$ (186)**	**$ (2,370)**

(in thousands)	December 31, 2024	Gains (Losses) During the Period		Reclassification to Income		September 26, 2025
		Pre-tax Activity	Tax Effect	Pre-tax Activity	Tax Effect	
Net pension activity:						
Actuarial gain	$ 4,418	$ —	$ —	$ (27)	$ 9	$ 4,400
Prior service costs	(85)	—	—	12	(3)	(76)
Net postretirement benefits activity:						
Actuarial gain	2,960	—	—	—	—	2,960
Prior service costs	(624)	—	—	—	—	(624)
Unrealized gain on short-term investments	25	20	(6)	12	(3)	48
Reclassification of stranded tax effects	(4,809)	—	—	—	—	(4,809)
Total AOCI(L)	**$ 1,885**	**$ 20**	**$ (6)**	**$ (3)**	**$ 3**	**$ 1,899**

22. Supplemental Disclosures of Cash Flow Information

Changes in current assets and current liabilities affecting cash were as follows:

(in thousands)	First Nine Months	
	2026	2025
Accounts receivable, trade	$ (50,955)	$ (20,859)
Allowance for doubtful accounts	1,728	(1,613)
Accounts receivable from The Coca-Cola Company	(104,301)	3,926
Accounts receivable, other	(9,266)	(8,711)
Inventories	(47,858)	(24,462)
Prepaid expenses and other current assets	(6,731)	(4,219)
Short-term investments	—	(4,464)
Accounts payable, trade	83,306	47,957
Accounts payable to The Coca-Cola Company	91,609	40,352
Other accrued liabilities	32,904	43,643
Accrued compensation	(33,932)	(32,969)
Change in current assets less current liabilities	**$ (43,496)**	**$ 38,581**

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following Management's Discussion and Analysis of Financial Condition and Results of Operations of Coca-Cola Consolidated, Inc., a Delaware corporation (together with its majority-owned subsidiaries, the "Company," "we," "us" or "our"), is intended to help the reader understand our financial condition and results of operations and is provided as an addition to, and should be read in conjunction with, our condensed consolidated financial statements and the accompanying notes to the condensed consolidated financial statements. The condensed consolidated financial statements include the accounts and the consolidated operations of the Company and its majority-owned subsidiaries. All comparisons are to the corresponding period in the prior year unless specified otherwise.

Each of the Company's quarters, other than the fourth quarter, ends on the Friday closest to the last day of the corresponding quarterly calendar period. The Company's fourth quarter and fiscal year end on December 31 regardless of the day of the week on which December 31 falls. The condensed consolidated financial statements presented are:

- The financial position as of October 2, 2026 and December 31, 2025.
- The results of operations, comprehensive income and changes in stockholders' (deficit) equity for the three-month periods ended October 2, 2026 (the "third quarter" of fiscal 2026 ("2026")) and September 26, 2025 (the "third quarter" of fiscal 2025 ("2025")) and the nine-month periods ended October 2, 2026 (the "first nine months" of 2026) and September 26, 2025 (the "first nine months" of 2025).
- The changes in cash flows for the first nine months of 2026 and the first nine months of 2025.

Our Business and the Nonalcoholic Beverage Industry

We distribute, market and manufacture nonalcoholic beverages in territories spanning 14 states and the District of Columbia. The Company was incorporated in 1980 and, together with its predecessors, has been in the nonalcoholic beverage manufacturing and distribution business since 1902. We are the largest Coca-Cola bottler in the United States. Approximately 85% of our total bottle/can sales volume to retail customers consists of products of The Coca-Cola Company, which include some of the most recognized and popular beverage brands in the world. We also distribute products for several other beverage companies, including Monster Energy Company and Keurig Dr Pepper Inc. ("Dr Pepper"). Our Purpose is to honor God in all we do, to serve others, to pursue excellence and to grow profitably. Our Common Stock, par value $1.00 per share ("Common Stock"), is traded on The Nasdaq Global Select Market under the symbol "COKE."

We offer a range of nonalcoholic beverage products and flavors, including both sparkling and still beverages, designed to meet the demands of our consumers. Sparkling beverages are carbonated beverages and the Company's principal sparkling beverage is Coca-Cola. Still beverages include energy products and noncarbonated beverages such as bottled water, ready-to-drink tea, ready-to-drink coffee, enhanced water, juices and sports drinks.

Our sales are divided into two main categories: (i) bottle/can sales and (ii) other sales. Bottle/can sales include products packaged primarily in plastic bottles and aluminum cans. Bottle/can net pricing is based on the invoice price charged to customers reduced by any promotional allowances. Bottle/can net pricing per unit is impacted by the price charged per package, the sales volume generated for each package and the channels in which those packages are sold. Other sales include sales to other Coca-Cola bottlers, post-mix sales, transportation revenue and equipment maintenance revenue. Post-mix products are dispensed through equipment that mixes fountain syrups with carbonated or still water, enabling fountain retailers to sell finished products to consumers in cups or glasses.

The Company's products are sold and distributed in the United States through various channels, which include selling directly to customers, including grocery stores, mass merchandise stores, club stores, convenience stores and drug stores, selling to on-premise locations, where products are typically consumed immediately, such as restaurants, schools, amusement parks and recreational facilities, and selling through other channels such as vending machine outlets. The Company also distributes its products using alternative routes to market ("ARTM"), which include distribution by third-party distributors, the manufacturer of the product or the customer's supply chain infrastructure.

The nonalcoholic beverage industry is highly competitive for both sparkling and still beverages. Our competitors include bottlers and distributors of nationally and regionally advertised and marketed products, as well as bottlers and distributors of private label beverages. Our principal competitors include local bottlers of PepsiCo, Inc. products and, in some regions, local bottlers of Dr Pepper products.

The principal methods of competition in the nonalcoholic beverage industry are new brand and product introductions, point-of-sale merchandising, new vending and dispensing equipment, packaging changes, pricing, sales promotions, product quality, retail

space management, customer service, frequency of distribution and advertising. We believe we are competitive in our territories with respect to these methods of competition.

Business seasonality results primarily from higher unit sales of the Company's products in the second and third quarters of the fiscal year, as sales of our products are typically correlated with warmer weather. We believe that we and other manufacturers from whom we purchase finished products have adequate production capacity to meet sales demand for sparkling and still beverages during these peak periods. Sales volume can also be impacted by weather conditions. Fixed costs, such as depreciation expense, are not significantly impacted by business seasonality.

Executive Summary

Volume increased 1.4% in the third quarter of 2026 and 7.1% in the first nine months of 2026. On an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section, volume increased 5.1% in the first nine months of 2026. Our Sparkling category volume increased 1.5% in the third quarter of 2026 and 6.7% in the first nine months of 2026, or 4.6% on an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section. Sparkling volume growth was led by our zero-sugar and flavor offerings. Still category volume increased 1.2% in the third quarter of 2026 and 8.5% in the first nine months of 2026, or 6.6% on an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section. The Still category volume growth was driven by strong performance primarily from our Energy and Protein products. In addition, we estimate the shift in timing of the Fourth of July holiday reduced total volume by approximately 1.0% in the third quarter of 2026 compared to the third quarter of 2025.

Net sales increased 5.4% to $2.0 billion in the third quarter of 2026. The growth in net sales was primarily the result of annual pricing actions with additional contribution from higher volumes. Sparkling and Still net sales increased 4.4% and 6.8%, respectively, in the third quarter of 2026 compared to the third quarter of 2025. The increase in Sparkling category net sales was driven primarily by sales of multi-pack, take-home aluminum can packages sold within our large store, club and value channels. Net sales of our Still products were especially strong in our convenience and value store channels. Volume mix in Still products contributed to the revenue growth as Energy and Protein products made up more of the sales growth in the quarter.

Gross profit in the third quarter of 2026 was $771.6 million, an increase of $23.1 million, or 3.1%. On an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section, gross profit increased $20.4 million, or 2.7%. Gross margin in the third quarter of 2026 decreased 80 basis points to 38.8%. Adjusted gross margin in the third quarter of 2026, as defined in the "Adjusted Results (Non-GAAP)" section, decreased 100 basis points to 38.6%. The annual price increases we executed earlier this year across our portfolio have helped to offset a portion of the higher commodity and supply chain costs experienced during the third quarter of 2026. However, the growth in certain supply chain and commodity costs, in particular aluminum and fuel, has outpaced our price increases, leading to the gross margin compression during the quarter. Additionally, our gross margin for the third quarter of 2026 was negatively impacted by the shift in our sales mix. For the first nine months of 2026, gross profit increased $159.0 million, or 7.5%. For the first nine months of 2026, adjusted gross profit, as presented in the "Adjusted Results (Non-GAAP)" section, increased $109.4 million, or 5.2%.

Selling, delivery and administrative ("SD&A") expenses in the third quarter of 2026 decreased $1.9 million, or 0.4%. SD&A expenses as a percentage of net sales decreased to 25.1% in the third quarter of 2026 from 26.6% in the third quarter of 2025. The change in SD&A expenses was driven by an increase in labor costs related to annual wage adjustments and higher employee benefit costs, offset by a favorable, non-cash fair value adjustment to our fuel hedging positions of approximately $6 million. On an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section, SD&A expenses in the third quarter of 2026 increased by $3.8 million, or 0.8%. On an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section, SD&A expenses as a percentage of net sales declined to 25.4% in the third quarter of 2026 from 26.6% in the third quarter of 2025. SD&A expenses in the first nine months of 2026 increased $87.0 million, or 6.2%. The increase in SD&A expenses in the first nine months of 2026 was driven by an additional investment in the base wages of our front-line teammates, which became effective at the beginning of the third quarter of 2025. Approximately $25.0 million of the year-to-date increase was related to the six additional days in the first nine months of 2026.

Income from operations in the third quarter of 2026 was $271.6 million, compared to $246.6 million in the third quarter of 2025, an increase of $25.0 million, or 10.1%. On an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section, income from operations in the third quarter of 2026 was $262.9 million, an increase of $16.6 million, or 6.7%. Operating margin for the third quarter of 2026 was 13.7% as compared to 13.1% for the third quarter of 2025, an increase of 60 basis points. Adjusted operating margin for the third quarter of 2026, as defined in the "Adjusted Results (Non-GAAP)" section, was 13.2% as compared to 13.0% for the third quarter of 2025, an increase of 20 basis points. For the first nine months of 2026, income from operations increased $71.9 million, or 10.1%. On an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section,

income from operations in the first nine months of 2026 increased $35.6 million, or 5.0%. The six additional selling days in the first nine months of 2026 accounted for approximately $30.0 million of the increase in income from operations.

Net income in the third quarter of 2026 was $175.9 million, compared to $142.3 million in the third quarter of 2025, an increase of $33.5 million, or 23.6%. On an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section, net income in the third quarter of 2026 was $175.3 million, compared to $179.2 million in the third quarter of 2025, a decrease of $3.9 million, or 2.2%. Net income in the third quarter of 2025 was adversely impacted by non-cash, fair value adjustments to our acquisition related contingent consideration as compared to the third quarter of 2026.

Net income for the first nine months of 2026 was $446.2 million, compared to $433.3 million in the first nine months of 2025, an improvement of $12.9 million, or 3.0%. On an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section, net income in the first nine months of 2026 was $482.5 million, compared to $510.6 million in the first nine months of 2025, a decrease of $28.2 million, or 5.5%. Net income for the first nine months of 2026 was also negatively impacted by an increase in net interest expense as compared to the first nine months of 2025. Net income in the first nine months of 2026 benefited from the impact of six additional days, which increased net income by approximately $22.6 million during the period.

Cash flows from operations for the first nine months of 2026 were $664.8 million, compared to $722.9 million for the first nine months of 2025. During the first nine months of 2026, we invested approximately $219 million in capital expenditures. In fiscal year 2026, we expect capital expenditures to be approximately $300 million.

As a reminder, the first quarter of 2026 included six extra days as compared to the first quarter of 2025. The fourth quarter of 2026 will include six fewer days as compared to the fourth quarter of 2025. The full fiscal years of 2026 and 2025 have the same number of days.

Areas of Emphasis

Key priorities for the Company include executing our commercial strategy, executing our revenue management strategy, optimizing our supply chain, generating cash flow, determining the optimal route to market and creating and maintaining a digitally enabled selling platform.

Commercial Execution: Our success is dependent on our ability to execute our commercial strategy within our customers' stores. Our ability to obtain shelf space within stores and remain in-stock across our portfolio of brands and packages in a profitable manner will have a significant impact on our results. We are focused on execution at every step in our supply chain, including raw material and finished product procurement, manufacturing conversion, transportation, warehousing and distribution, to ensure in-store execution can occur. We continue to invest in tools and technology to enable our teammates to operate more effectively and efficiently with our customers and to drive long-term value in our business. We also continue to focus on opportunities to enhance the customer experience by adapting to changes in our customer landscape, enabling operational flexibility and focusing on customer service.

Revenue Management: Our revenue management strategy focuses on pricing our brands and packages optimally within product categories and channels, creating effective working relationships with our customers and making disciplined, fact-based decisions. Pricing decisions are made considering a variety of factors, including brand strength, competitive environment, input costs, the roles certain brands play in our product portfolio and other market conditions.

Supply Chain Optimization: We are continually focused on optimizing our supply chain, which includes identifying nearby warehousing and distribution operations that can be consolidated into new facilities to increase capacity, expand production capabilities, reduce overall production costs and add automation to allow the Company to better serve its customers and consumers. The Company expects to continue to make significant capital investments to optimize our supply chain and to invest for future growth during the remainder of 2026 and during 2027.

Cash Flow Generation: We have several initiatives in place to optimize cash flow, improve profitability, prudently manage capital expenditures and enhance capital returns to our stockholders. We believe strengthening our balance sheet gives us the flexibility to make optimal capital allocation decisions for long-term value creation. We have returned, and expect to continue to return, value to our stockholders.

Optimal Route to Market: We are focused on implementing optimal methods of distribution of our products within our territories. Direct store delivery ("DSD") is our preferred and primary route to market. Our typical DSD method uses Company-owned vehicles and warehouses, but we increasingly shifted to alternative methods of distribution, or ARTM, beginning in 2024 and

intend to continue using ARTM at similar rates for the foreseeable future. For example, in instances of post-mix delivery for use in fountain machines, we have shifted, and continue to shift, our delivery method towards alternative distributors in order to enhance profitability and customer service. We receive a fee from our brand partners on these post-mix gallons delivered to locally managed customers in our territories, which is recorded as a reduction to cost of sales.

In instances of bottle/can delivery, we have shifted certain products for certain customers and channels of business to ARTM. These ARTM include third-party distributors, the manufacturer of the product or the customer's supply chain infrastructure. These bottle/can arrangements generally come with favorable commercial terms for the Company, and, because we have the exclusive distribution rights for nonalcoholic beverages within our franchise territories, we receive fees from our brand partners for the delivery of qualified product in our territories. These fees are reported in net sales but not our reported volume metrics.

During the first nine months of 2026, consistent with the first nine months of 2025, approximately two-thirds of our post-mix gallons and less than 10% of our bottle/can volume were delivered through ARTM.

Digitally Enabled Selling Platform: Through our investment in CONA Services LLC, we, along with other Coca-Cola bottlers, have built a digitally enabled selling platform called MyCoke that we believe has enabled, and will continue to enable, us to better serve our customers. This platform creates a more seamless order and payment platform for certain customers and we expect this platform will continue to enable us to enhance customer service and create more selling opportunities for our teammates. This platform is currently targeted to certain on-premise and small store customers.

Results of Operations

Third Quarter Results

The Company's results of operations for the third quarter of 2026 and the third quarter of 2025 are highlighted in the table below and discussed in the following paragraphs.

	Third Quarter		
(in thousands)	**2026**	**2025**	**Change**
Net sales	$ 1,989,543	$ 1,888,317	$ 101,226
Cost of sales	1,217,959	1,139,801	78,158
Gross profit	771,584	748,516	23,068
Selling, delivery and administrative expenses	499,993	501,882	(1,889)
Income from operations	271,591	246,634	24,957
Interest expense, net	28,843	4,687	24,156
Mark-to-market on acquisition related contingent consideration	7,971	49,350	(41,379)
Other (income) expense, net	(3,862)	367	(4,229)
Income before taxes	238,639	192,230	46,409
Income tax expense	62,780	49,896	12,884
Net income	175,859	142,334	33,525
Other comprehensive income, net of tax	1,137	60	1,077
Comprehensive income	**$ 176,996**	**$ 142,394**	**$ 34,602**

Net Sales

Net sales increased $101.2 million, or 5.4%, to $1.99 billion in the third quarter of 2026, as compared to $1.89 billion in the third quarter of 2025. The growth in net sales was primarily the result of higher average bottle/can sales price per unit charged to retail customers, largely as a result of annual pricing actions. The growth in net sales was also partially attributable to increased case sales volume during the third quarter of 2026, which was up 1.4% as compared to the third quarter of 2025.

Net sales by product category were as follows:

(in thousands)	Third Quarter 2026	2025	% Change
Bottle/can sales:			
Sparkling beverages	$ 1,130,869	$ 1,083,139	4.4 %
Still beverages	687,179	643,287	6.8 %
Total bottle/can sales	**1,818,048**	**1,726,426**	**5.3 %**
Other sales:			
Sales to other Coca-Cola bottlers	94,937	97,622	(2.8) %
Post-mix sales and other	76,558	64,269	19.1 %
Total other sales	**171,495**	**161,891**	**5.9 %**
Total net sales	**$ 1,989,543**	**$ 1,888,317**	**5.4 %**

Product category sales volume of standard physical cases (as defined below) and the percentage change by product category were as follows:

(in thousands)	Third Quarter 2026	2025	% Change
Bottle/can sales volume:			
Sparkling beverages	68,723	67,695	1.5 %
Still beverages	25,436	25,122	1.2 %
Total bottle/can sales volume	**94,159**	**92,817**	**1.4 %**

A standard physical case is a volume metric used to standardize differing package configurations in order to measure delivered cases on an equivalent basis. As the Company evaluates its volume metrics, it reassesses the way in which physical case volume is measured, which may lead to differences from previously presented results in order to conform with current period standard volume measurement techniques, as used by management. Additionally, as the Company introduces new products, it reassesses the category assigned to its products at the SKU level, therefore categorization could differ from previously presented results in order to conform with current period categorization. Any differences are not material.

The bottle/can sales volume above represents volume that is delivered directly to our customer outlets using Company-owned vehicles and warehouses. In order to serve our customers in the most efficient way, respond to customer demands and increase profitability, the Company has, in certain circumstances, shifted the delivery of our products to third-party distributors, the manufacturer of the product or the customer's supply chain infrastructure, rather than using Company-owned vehicles and warehouses. As a result, these cases are not included in our reported case sales volume for the first nine months of 2026 or the first nine months of 2025.

Cost of Sales

Inputs representing a substantial portion of the Company's cost of sales include: (i) purchases of finished products, (ii) raw material costs, including aluminum cans, plastic bottles, carbon dioxide and sweetener, (iii) concentrate costs and (iv) manufacturing costs, including labor, overhead and warehouse costs. In addition, cost of sales includes shipping, handling and fuel costs related to the movement of finished products from manufacturing plants to distribution centers, amortization expense of distribution rights, distribution fees of certain products and marketing credits and post-mix funding from our brand partners. Input costs for products we produce, including underlying commodity costs for aluminum cans, plastic bottles, carbon dioxide and sweetener, as well as labels and other packaging materials, and excluding concentrate, represent approximately 20% to 25% of total annual cost of sales.

Cost of sales increased $78.2 million, or 6.9%, to $1.22 billion in the third quarter of 2026, as compared to $1.14 billion in the third quarter of 2025. The increase in cost of sales was largely driven by higher input costs, including certain supply chain and commodity costs, as well as the increase in case sales volume, as compared to the third quarter of 2025.

The Company relies extensively on advertising and sales promotions in the marketing of its products. The Coca-Cola Company and other beverage companies that supply concentrates, syrups and finished products to the Company make substantial marketing

and advertising expenditures, including national advertising programs, to develop their brand identities and to promote sales in the Company's territories. Our brand partners also provide funding related to the delivery of post-mix gallons to locally managed customers within the Company's territories. Certain of these marketing, advertising and other funding expenditures are made pursuant to annual arrangements. Total funding support from The Coca-Cola Company and other beverage companies, which includes both direct payments to the Company and payments to customers for marketing programs, was $58.4 million in the third quarter of 2026 and $56.9 million in the third quarter of 2025.

Selling, Delivery and Administrative Expenses

SD&A expenses include the following: sales management labor costs, distribution costs resulting from transporting finished products from distribution centers to customer locations, distribution center overhead including depreciation expense, distribution center warehousing costs, delivery vehicles and cold drink equipment, point-of-sale expenses, advertising expenses, cold drink equipment repair costs, amortization of intangible assets and administrative support labor and operating costs. Labor costs represent approximately two-thirds of total annual SD&A expenses.

SD&A expenses decreased $1.9 million, or 0.4%, to $500.0 million in the third quarter of 2026, as compared to $501.9 million in the third quarter of 2025. The change in SD&A expenses was driven by an increase in labor costs related to annual wage adjustments and higher employee benefit costs, offset by a favorable, non-cash fair value adjustment to our fuel hedging positions. SD&A expenses as a percentage of net sales decreased to 25.1% in the third quarter of 2026 from 26.6% in the third quarter of 2025.

Shipping and handling costs included in SD&A expenses were approximately $218 million in the third quarter of 2026 and approximately $221 million in the third quarter of 2025.

Interest Expense, Net

Interest expense, net increased $24.2 million to $28.8 million in the third quarter of 2026, as compared to $4.7 million in the third quarter of 2025. The increase in interest expense, net was driven by a reduction in interest income primarily related to lower cash and short-term investment balances in the third quarter of 2026 as compared to the third quarter of 2025. The increase in interest expense, net was also driven by an increase in interest expense on higher debt balances in the third quarter of 2026 as compared to the third quarter of 2025.

Mark-to-Market on Acquisition Related Contingent Consideration

Each reporting period, the Company adjusts its acquisition related contingent consideration liability to fair value, which is determined by discounting future expected acquisition related sub-bottling payments using the Company's estimated weighted average cost of capital ("WACC") and future cash flow projections, and records the fair value adjustment as mark-to-market on acquisition related contingent consideration in the condensed consolidated statement of operations.

Mark-to-market on acquisition related contingent consideration was an increase of $8.0 million in the third quarter of 2026 and an increase of $49.4 million in the third quarter of 2025. During the third quarter of 2026, the $8.0 million increase in the fair value of the acquisition related contingent consideration liability was primarily driven by higher projections of future cash flows in the distribution territories subject to acquisition related sub-bottling payments, largely offset by an increase in the WACC used to calculate the fair value of the liability. During the third quarter of 2025, the $49.4 million increase in the fair value of the acquisition related contingent consideration liability was driven by a decrease in the WACC used to calculate the fair value of the liability and higher projections of future cash flows in the distribution territories subject to acquisition related sub-bottling payments.

Other (Income) Expense, Net

Other income, net was $3.9 million in the third quarter of 2026, as compared to $0.4 million of other expense, net in the third quarter of 2025. The primary driver of the other income, net in the third quarter of 2026 as compared to the other expense, net in the third quarter of 2025 was related to changes in the valuation of the Company's investments in equity method investees.

Income Tax Expense

The Company's effective income tax rate was 26.3% for the third quarter of 2026 and 26.0% for the third quarter of 2025. The Company's income tax expense increased $12.9 million, or 25.8%, to $62.8 million for the third quarter of 2026, as compared to

$49.9 million for the third quarter of 2025. The increase in income tax expense was primarily attributable to higher income before taxes during the third quarter of 2026 as compared to the third quarter of 2025.

Other Comprehensive Income, Net of Tax

Other comprehensive income, net of tax was $1.1 million in the third quarter of 2026 and $0.1 million in the third quarter of 2025. The primary driver of the other comprehensive income, net of tax during the third quarter of 2026 was the mark-to-market adjustments recorded to the Company's interest rate swap instruments during the period.

First Nine Months Results

Our results of operations for the first nine months of 2026 and the first nine months of 2025 are highlighted in the table below and discussed in the following paragraphs. Results for the first nine months of 2026 include six additional days compared to the first nine months of 2025.

	First Nine Months		
(in thousands)	**2026**	**2025**	**Change**
Net sales	$ 5,888,631	$ 5,323,813	$ 564,818
Cost of sales	3,611,554	3,205,697	405,857
Gross profit	2,277,077	2,118,116	158,961
Selling, delivery and administrative expenses	1,496,623	1,409,578	87,045
Income from operations	780,454	708,538	71,916
Interest expense, net	91,387	17,509	73,878
Mark-to-market on acquisition related contingent consideration	86,085	104,468	(18,383)
Other (income) expense, net	(1,996)	1,866	(3,862)
Income before taxes	604,978	584,695	20,283
Income tax expense	158,742	151,363	7,379
Net income	446,236	433,332	12,904
Other comprehensive income, net of tax	3,635	14	3,621
Comprehensive income	**$ 449,871**	**$ 433,346**	**$ 16,525**

Net Sales

Net sales increased $564.8 million, or 10.6%, to $5.89 billion in the first nine months of 2026, as compared to $5.32 billion in the first nine months of 2025. The increase in net sales was driven by higher case sales volume during the first nine months of 2026 as compared to the first nine months of 2025. On an adjusted basis, as presented in the "Adjusted Results (Non-GAAP)" section, sales volume increased by 5.1% in the first nine months of 2026. The increase in net sales was also attributable to higher average bottle/can sales price per unit charged to retail customers, largely as a result of annual pricing actions. The six additional days in the first nine months of 2026 as compared to the first nine months of 2025 accounted for approximately $132 million of the increase in net sales during the first nine months of 2026.

Net sales by product category were as follows:

	First Nine Months		
(in thousands)	**2026**	**2025**	**% Change**
Bottle/can sales:			
Sparkling beverages	$ 3,404,984	$ 3,096,931	9.9 %
Still beverages	1,990,191	1,778,522	11.9 %
Total bottle/can sales	**5,395,175**	**4,875,453**	**10.7 %**
Other sales:			
Sales to other Coca-Cola bottlers	282,693	278,931	1.3 %
Post-mix sales and other	210,763	169,429	24.4 %
Total other sales	**493,456**	**448,360**	**10.1 %**
Total net sales	**$ 5,888,631**	**$ 5,323,813**	**10.6 %**

Product category sales volume of standard physical cases and the percentage change by product category were as follows:

	First Nine Months		
(in thousands)	**2026**	**2025**	**% Change**
Bottle/can sales volume:			
Sparkling beverages	206,705	193,811	6.7 %
Still beverages	72,102	66,439	8.5 %
Total bottle/can sales volume	**278,807**	**260,250**	**7.1 %**

The following table summarizes the percentage of the Company's total bottle/can sales volume to its largest customers, as well as the percentage of the Company's total net sales that such volume represents:

	First Nine Months	
	2026	**2025**
Approximate percent of the Company's total bottle/can sales volume:		
Walmart Inc.[(1)]	21 %	21 %
The Kroger Co.[(2)]	14 %	15 %
Total approximate percent of the Company's total bottle/can sales volume	**35 %**	**36 %**
Approximate percent of the Company's total net sales:		
Walmart Inc.[(1)]	18 %	17 %
The Kroger Co.[(2)]	12 %	12 %
Total approximate percent of the Company's total net sales	**30 %**	**29 %**

(1) Includes bottle/can sales volume related to the Walmart, Sam's Club and Walmart Neighborhood Market chains.
(2) Includes bottle/can sales volume related to the Kroger and Harris Teeter chains.

Cost of Sales

Cost of sales increased $405.9 million, or 12.7%, to $3.61 billion in the first nine months of 2026, as compared to $3.21 billion in the first nine months of 2025. The increase in cost of sales was largely driven by an increase in case sales volume as compared to the first nine months of 2025, including the impact of six additional days in the first nine months of 2026, which accounted for approximately $77 million of the increase in cost of sales during the first nine months of 2026. Cost of sales was also impacted during the first nine months of 2026 by higher input costs, including certain supply chain and commodity costs, and specifically aluminum costs, which reflected the uncertainty surrounding geopolitical conflicts, supply constraints and the impact of elevated tariffs.

Total funding support from The Coca-Cola Company and other beverage companies was $164.2 million in the first nine months of 2026, as compared to $154.5 million in the first nine months of 2025.

Selling, Delivery and Administrative Expenses

SD&A expenses increased $87.0 million, or 6.2%, to $1.50 billion in the first nine months of 2026, as compared to $1.41 billion in the first nine months of 2025. The increase in SD&A expenses was driven by an increase in labor costs related to annual wage adjustments and higher employee benefit costs, including an additional investment in the base wages of our front-line teammates, which became effective at the beginning of the third quarter of 2025, partially offset by a favorable, non-cash fair value adjustment to our fuel hedging positions. The increase in SD&A expenses was also partially driven by the six additional days in the first nine months of 2026 as compared to the first nine months of 2025, which accounted for approximately $25 million of the increase in SD&A expenses during the first nine months of 2026. SD&A expenses as a percentage of net sales decreased to 25.4% in the first nine months of 2026 from 26.5% in the first nine months of 2025.

Shipping and handling costs included in SD&A expenses were approximately $653 million in the first nine months of 2026 and approximately $622 million in the first nine months of 2025. The increase in shipping and handling costs was also impacted by the six additional days in the first nine months of 2026.

Interest Expense, Net

Interest expense, net increased $73.9 million to $91.4 million in the first nine months of 2026, as compared to $17.5 million in the first nine months of 2025. The increase in interest expense, net was driven by a reduction in interest income primarily related to lower cash and short-term investment balances in the first nine months of 2026 as compared to the first nine months of 2025. The increase was also driven by an increase in interest expense on higher debt balances in the first nine months of 2026 as compared to the first nine months of 2025.

Mark-to-Market on Acquisition Related Contingent Consideration

Mark-to-market on acquisition related contingent consideration was an increase of $86.1 million in the first nine months of 2026 compared to an increase of $104.5 million in the first nine months of 2025. During the first nine months of 2026, the $86.1 million increase in the fair value of the acquisition related contingent consideration liability was driven by higher projections of future cash flows in the distribution territories subject to acquisition related sub-bottling payments, partially offset by an increase in the WACC used to calculate the fair value of the liability. During the first nine months of 2025, the $104.5 million increase in the fair value of the acquisition related contingent consideration liability was primarily driven by a decrease in the WACC used to calculate the fair value of the liability, as well as higher projections of future cash flows in the distribution territories subject to acquisition related sub-bottling payments.

Other (Income) Expense, Net

Other income, net was $2.0 million in the first nine months of 2026, as compared to $1.9 million of other expense, net in the first nine months of 2025. The primary driver of the other income, net in the first nine months of 2026 as compared to the other expense, net in the first nine months of 2025 was related to changes in the valuation of the Company's investments in equity method investees.

Income Tax Expense

The Company's effective income tax rate was 26.2% for the first nine months of 2026 and 25.9% for the first nine months of 2025. The Company's income tax expense increased $7.4 million, or 4.9%, to $158.7 million for the first nine months of 2026, as compared to $151.4 million for the first nine months of 2025. The increase in income tax expense was primarily attributable to higher income before taxes during the first nine months of 2026 as compared to the first nine months of 2025.

Other Comprehensive Income, Net of Tax

Other comprehensive income, net of tax was $3.6 million in the first nine months of 2026 and $0.0 million in the first nine months of 2025. The primary driver of the other comprehensive income, net of tax during the first nine months of 2026 was the mark-to-market adjustments recorded to the Company's interest rate swap instruments during the period.

Segment Operating Results

The Company evaluates segment reporting in accordance with Financial Accounting Standards Board Accounting Standards Codification Topic 280, Segment Reporting, each reporting period, including evaluating the reporting package reviewed by the Chief Operating Decision Maker (the "CODM"). The Company has concluded the Chief Executive Officer, the Chief Operating Officer and the Chief Financial Officer, as a group, represent the CODM. Segment asset information is not provided to the CODM.

The Company has two operating segments, each identified by its unique products and services. Nonalcoholic Beverages represents the vast majority of the Company's consolidated net sales and income from operations. The accounting policies of the Nonalcoholic Beverages operating segment are the same as those described in the summary of significant accounting policies presented in Note 1 to the consolidated financial statements included in the Company's Annual Report on Form 10-K for 2025. The additional operating segment, which includes the Red Classic subsidiaries, does not meet the quantitative threshold for separate reporting and, therefore, has been reported as "All Other."

Previously, the Company had three operating segments, Nonalcoholic Beverages and two additional operating segments, which included Data Ventures, Inc. and the Red Classic subsidiaries. Since the two additional operating segments did not meet the quantitative thresholds for separate reporting, either individually or in the aggregate, they were combined into "All Other." As of December 31, 2025, the Data Ventures, Inc. operating segment was liquidated, dissolved and merged into the Nonalcoholic

Beverages operating segment. For reporting purposes, all prior periods presented have been retroactively adjusted to reflect the dissolution of the Data Ventures, Inc. operating segment within the All Other operating segment and the merger of the Data Ventures, Inc. operating segment with the Nonalcoholic Beverages operating segment.

The CODM uses net sales, gross profit and income from operations in the annual budgeting and forecasting process. Monthly, the CODM considers budget-to-actual variances and current year to prior year variances for these profit measures when making strategic business decisions and allocating resources to Company operations.

The Company's segment results are as follows:

	Third Quarter 2026			
(in thousands)	**Nonalcoholic Beverages**	**All Other**	**Eliminations[1]**	**Total**
Net sales	$ 1,976,257	$ 99,646	$ (86,360)	$ 1,989,543
Cost of goods sold	1,225,014	61,763	(68,818)	1,217,959
Gross profit	751,243	37,883	(17,542)	771,584
Selling, delivery and administrative expenses:				
Payroll costs[2]	$ 322,754	$ 13,827	$ —	$ 336,581
Fleet costs[3]	16,690	7,181	—	23,871
Depreciation and amortization expense[4]	31,529	632	—	32,161
All other segment items[5]	116,795	8,127	(17,542)	107,380
Total selling, delivery and administrative expenses	**487,768**	**29,767**	**(17,542)**	**499,993**
Income from operations	**$ 263,475**	**$ 8,116**	**$ —**	**$ 271,591**
Total depreciation and amortization expense[4]	$ 53,019	$ 5,616	$ —	$ 58,635

	Third Quarter 2025			
(in thousands)	**Nonalcoholic Beverages**	**All Other**	**Eliminations[1]**	**Total**
Net sales	$ 1,877,219	$ 84,779	$ (73,681)	$ 1,888,317
Cost of goods sold	1,147,875	47,168	(55,242)	1,139,801
Gross profit	729,344	37,611	(18,439)	748,516
Selling, delivery and administrative expenses:				
Payroll costs[2]	$ 315,312	$ 12,906	$ —	$ 328,218
Fleet costs[3]	25,723	8,281	—	34,004
Depreciation and amortization expense[4]	29,139	550	—	29,689
All other segment items[5]	120,809	7,601	(18,439)	109,971
Total selling, delivery and administrative expenses	**490,983**	**29,338**	**(18,439)**	**501,882**
Income from operations	**$ 238,361**	**$ 8,273**	**$ —**	**$ 246,634**
Total depreciation and amortization expense[4]	$ 49,995	$ 5,091	$ —	$ 55,086

	First Nine Months 2026			
(in thousands)	Nonalcoholic Beverages	All Other	Eliminations[1]	Total
Net sales	$ 5,849,021	$ 281,469	$ (241,859)	$ 5,888,631
Cost of goods sold	3,626,725	173,155	(188,326)	3,611,554
Gross profit	2,222,296	108,314	(53,533)	2,277,077
Selling, delivery and administrative expenses:				
Payroll costs[2]	$ 956,200	$ 41,285	$ —	$ 997,485
Fleet costs[3]	58,450	23,270	—	81,720
Depreciation and amortization expense[4]	93,216	1,795	—	95,011
All other segment items[5]	353,470	22,470	(53,533)	322,407
Total selling, delivery and administrative expenses	**1,461,336**	**88,820**	**(53,533)**	**1,496,623**
Income from operations	**$ 760,960**	**$ 19,494**	**$ —**	**$ 780,454**
Total depreciation and amortization expense[4]	$ 157,243	$ 16,445		$ 173,688

	First Nine Months 2025			
(in thousands)	Nonalcoholic Beverages	All Other	Eliminations[1]	Total
Net sales	$ 5,291,377	$ 240,291	$ (207,855)	$ 5,323,813
Cost of goods sold	3,224,211	137,341	(155,855)	3,205,697
Gross profit	2,067,166	102,950	(52,000)	2,118,116
Selling, delivery and administrative expenses:				
Payroll costs[2]	$ 877,630	$ 37,383	$ —	$ 915,013
Fleet costs[3]	72,812	22,654	—	95,466
Depreciation and amortization expense[4]	86,523	1,631	—	88,154
All other segment items[5]	340,733	22,212	(52,000)	310,945
Total selling, delivery and administrative expenses	**1,377,698**	**83,880**	**(52,000)**	**1,409,578**
Income from operations	**$ 689,468**	**$ 19,070**	**$ —**	**$ 708,538**
Total depreciation and amortization expense[4]	$ 147,432	$ 15,792	$ —	$ 163,224

(1) The net sales elimination represents net sales from the All Other operating segment to the Nonalcoholic Beverages operating segment. The cost of goods sold and SD&A eliminations represent costs incurred in relation to the generation of net sales from the All Other operating segment to the Nonalcoholic Beverages operating segment.

(2) Payroll costs includes compensation, incentive plans, defined contribution plans, healthcare benefits and tax-advantaged spending accounts.

(3) Fleet costs includes fleet repairs, maintenance and fuel and oil costs.

(4) Total depreciation and amortization expense is included within both cost of goods sold and SD&A expenses. For segment reporting, the difference between total depreciation and amortization expense and the portion within SD&A expenses is the amount within cost of goods sold.

(5) All other segment items includes information technology costs, stewardship, insurance and other costs incurred in the selling and delivery of the Company's products.

Adjusted Results (Non-GAAP)

The Company reports its financial results in accordance with accounting principles generally accepted in the United States ("GAAP"). However, management believes that certain non-GAAP financial measures provide users of the financial statements with additional, meaningful financial information that should be considered, in addition to the measures reported in accordance with GAAP, when assessing the Company's ongoing performance. Management also uses these non-GAAP financial measures in making financial, operating and planning decisions and in evaluating the Company's performance. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, the Company's reported results prepared in accordance with GAAP. The Company's non-GAAP financial information does not represent a comprehensive basis of accounting.

The following tables reconcile reported results (GAAP) to adjusted results (non-GAAP) for the third quarter of 2026 and the third quarter of 2025:

	Third Quarter 2026						
(in thousands, except per share data)	**Net sales**	**Gross profit**	**SD&A expenses**	**Income from operations**	**Income before taxes**	**Net income**	**Basic net income per share**
Reported results (GAAP)	**$ 1,989,543**	**$ 771,584**	**$ 499,993**	**$ 271,591**	**$ 238,639**	**$ 175,859**	**$ 2.64**
Fair value adjustment of acquisition related contingent consideration[1]	—	—	—	—	7,971	6,002	0.09
Fair value adjustments for commodity derivative instruments[2]	—	(3,064)	5,627	(8,691)	(8,691)	(6,545)	(0.10)
Total reconciling items	**—**	**(3,064)**	**5,627**	**(8,691)**	**(720)**	**(543)**	**(0.01)**
Adjusted results (non-GAAP)	**$ 1,989,543**	**$ 768,520**	**$ 505,620**	**$ 262,900**	**$ 237,919**	**$ 175,316**	**$ 2.63**
Reported gross/operating margin percentage[3]		*38.8 %*		*13.7 %*			
Adjusted gross/operating margin percentage[3]		*38.6 %*		*13.2 %*			

	Third Quarter 2025						
(in thousands, except per share data)	**Net sales**	**Gross profit**	**SD&A expenses**	**Income from operations**	**Income before taxes**	**Net income**	**Basic net income per share**
Reported results (GAAP)	**$ 1,888,317**	**$ 748,516**	**$ 501,882**	**$ 246,634**	**$ 192,230**	**$ 142,334**	**$ 1.64**
Fair value adjustment of acquisition related contingent consideration[1]	—	—	—	—	49,350	37,111	0.42
Fair value adjustments for commodity derivative instruments[2]	—	(378)	(84)	(294)	(294)	(221)	—
Total reconciling items	**—**	**(378)**	**(84)**	**(294)**	**49,056**	**36,890**	**0.42**
Adjusted results (non-GAAP)	**$ 1,888,317**	**$ 748,138**	**$ 501,798**	**$ 246,340**	**$ 241,286**	**$ 179,224**	**$ 2.06**
Reported gross/operating margin percentage[3]		*39.6 %*		*13.1 %*			
Adjusted gross/operating margin percentage[3]		*39.6 %*		*13.0 %*			

Results for the first nine months of 2026 include six additional days compared to the first nine months of 2025. For comparison purposes, the estimated impact of the additional selling days in the first nine months of 2026 has been excluded from our adjusted volume results and adjusted net sales results.

	First Nine Months 2026		
(in millions)	**Sparkling**	**Still**	**Total**
Volume	**206.7**	**72.1**	**278.8**
Volume related to extra days in fiscal period	(4.1)	(1.3)	(5.4)
Adjusted volume	**202.6**	**70.8**	**273.4**

	First Nine Months 2025		
(in millions)	**Sparkling**	**Still**	**Total**
Volume	**193.8**	**66.4**	**260.3**
Reported % Change vs. First Nine Months 2025	*6.7 %*	*8.5 %*	*7.1 %*
Adjusted % Change vs. First Nine Months 2025	*4.6 %*	*6.6 %*	*5.1 %*

	First Nine Months 2026		
(in millions)	Sparkling	Still	Total
Bottle/can beverage sales	**$ 3,405.0**	**$ 1,990.2**	**$ 5,395.2**
Bottle/can beverage sales related to extra days in fiscal period	(75.8)	(42.1)	(117.9)
Adjusted bottle/can beverage sales	**$ 3,329.2**	**$ 1,948.1**	**$ 5,277.3**

	First Nine Months 2025		
(in millions)	Sparkling	Still	Total
Bottle/can beverage sales	**$ 3,096.9**	**$ 1,778.5**	**$ 4,875.5**
Reported % Change vs. First Nine Months 2025	*9.9 %*	*11.9 %*	*10.7 %*
Adjusted % Change vs. First Nine Months 2025	*7.5 %*	*9.5 %*	*8.2 %*

The following tables reconcile reported results (GAAP) to adjusted results (non-GAAP) for the first nine months of 2026 and the first nine months of 2025:

	First Nine Months 2026						
(in thousands, except per share data)	Net sales	Gross profit	SD&A expenses	Income from operations	Income before taxes	Net income	Basic net income per share
Reported results (GAAP)	**$ 5,888,631**	**$ 2,277,077**	**$ 1,496,623**	**$ 780,454**	**$ 604,978**	**$ 446,236**	**$ 6.70**
Fair value adjustment of acquisition related contingent consideration[1]	—	—	—	—	86,085	64,822	0.97
Fair value adjustments for commodity derivative instruments[2]	—	4,524	12,481	(7,957)	(7,957)	(5,992)	(0.09)
Results of extra days in fiscal period[4]	(132,000)	(55,000)	(25,000)	(30,000)	(30,000)	(22,590)	(0.34)
Total reconciling items	**(132,000)**	**(50,476)**	**(12,519)**	**(37,957)**	**48,128**	**36,240**	0.54
Adjusted results (non-GAAP)	**$ 5,756,631**	**$ 2,226,601**	**$ 1,484,104**	**$ 742,497**	**$ 653,106**	**$ 482,476**	**$ 7.24**

	First Nine Months 2025						
(in thousands, except per share data)	Net sales	Gross profit	SD&A expenses	Income from operations	Income before taxes	Net income	Basic net income per share
Reported results (GAAP)	**$ 5,323,813**	**$ 2,118,116**	**$ 1,409,578**	**$ 708,538**	**$ 584,695**	**$ 433,332**	**$ 4.99**
Fair value adjustment of acquisition related contingent consideration[1]	—	—	—	—	104,468	78,560	0.90
Fair value adjustments for commodity derivative instruments[2]	—	(899)	770	(1,669)	(1,669)	(1,255)	(0.01)
Total reconciling items	**—**	**(899)**	**770**	**(1,669)**	**102,799**	**77,305**	**0.89**
Adjusted results (non-GAAP)	**$ 5,323,813**	**$ 2,117,217**	**$ 1,410,348**	**$ 706,869**	**$ 687,494**	**$ 510,637**	**$ 5.88**

Following is an explanation of non-GAAP adjustments:

(1) This non-cash, fair value adjustment of acquisition related contingent consideration fluctuates based on factors such as long-term interest rates and future cash flow projections of the distribution territories subject to acquisition related sub-bottling payments.

(2) The Company enters into commodity derivative instruments from time to time to hedge some of its projected purchases of aluminum, as well as some or all of its projected purchases of PET resin, diesel fuel and unleaded gasoline in order to mitigate commodity price risk. The Company accounts for its commodity derivative instruments on a mark-to-market basis.

(3) Reported gross margin and reported operating margin are calculated as gross profit and operating income, respectively, as a percentage of net sales. Adjusted gross margin and adjusted operating margin are calculated as adjusted gross profit and

adjusted operating income, respectively, which adjust for the impact of fair value changes to our commodity derivative instruments, as a percentage of net sales.

(4) Due to the shift in the fiscal calendar, the first nine months of 2026 contained six extra days when compared to the first nine months of 2025. The fourth quarter of 2026 will include six fewer days as compared to the fourth quarter of 2025. The full fiscal years of 2026 and 2025 have the same number of days.

Financial Condition

Total assets were $4.60 billion as of October 2, 2026, which was an increase of $292.4 million from December 31, 2025. Net working capital, defined as current assets less current liabilities, was $416.7 million as of October 2, 2026, which was an increase of $118.7 million from December 31, 2025.

Significant changes in net working capital as of October 2, 2026 as compared to December 31, 2025 were as follows:

- An increase in cash and cash equivalents of $30.0 million, primarily as a result of the Company's strong operating performance, partially offset by the repayment of $275 million on the Five-Year Term Loan Facility (as defined below) and additions to property, plant and equipment of approximately $219.3 million during the first nine months of 2026.
- An increase in accounts receivable, trade of $51.0 million and an increase in accounts receivable from The Coca-Cola Company of $104.3 million due to strong sales performance and the timing of cash receipts.
- An increase in inventories of $47.9 million, primarily driven by the timing of seasonal inventory levels and higher input costs.
- An increase in accounts payable, trade of $71.4 million and an increase in accounts payable to The Coca-Cola Company of $91.6 million, primarily driven by the timing of cash payments and higher input costs.
- A decrease in accrued compensation of $33.9 million, primarily as a result of the timing of bonus, incentive and payroll payments in the first nine months of 2026.

Liquidity and Capital Resources

The Company's sources of capital include cash flows from operations, available credit facilities and the issuance of debt and equity securities. As of October 2, 2026, the Company had $311.9 million in cash and cash equivalents. The Company's cash equivalent balance as of October 2, 2026 consisted predominantly of investments in money market funds. As of October 2, 2026, the Company did not have any short-term investments. Historically, short-term investments have consisted primarily of U.S. Treasury securities and investment-grade corporate bonds with maturities of one year or less. The Company has obtained its debt from public markets, private placements and bank facilities. Management believes the Company has sufficient sources of capital available to finance its business plan, to meet its working capital requirements and to maintain an appropriate level of capital spending for at least the next 12 months from the issuance of the condensed consolidated financial statements.

On November 7, 2025, the Company entered into a purchase agreement (the "Repurchase Agreement") with Carolina Coca-Cola Bottling Investments, Inc. (the "Seller"), an indirect wholly owned subsidiary of The Coca-Cola Company, The Coca-Cola Company and J. Frank Harrison, III, Chairman of the Board of Directors and Chief Executive Officer of the Company, pursuant to which the Company agreed to purchase and the Seller agreed to sell all of the Seller's shares of Common Stock for a cash payment in the aggregate amount of $2.40 billion (the "Repurchase"). The closing of the Repurchase also occurred on November 7, 2025. The Company funded the purchase price for the Repurchase with cash on hand and a term loan obtained under a certain bridge loan agreement (the "Bridge Facility"), as further discussed below.

Upon completion of the Repurchase, the 18,835,460 shares of Common Stock repurchased from the Seller were retired and recorded as a reduction to Common Stock at par value, with the excess of carrying value over par value recorded as a deduction from retained (deficit) earnings. As a result, the Company was in a deficit position as of October 2, 2026. This deficit position does not impact the Company's ability to pay dividends.

On March 4, 2025, the Company announced that its Board of Directors had approved a 10-for-1 forward stock split (the "Stock Split") of Common Stock and its Class B Common Stock, par value $1.00 per share ("Class B Common Stock"). The Stock Split was effected through an amendment to the Company's Restated Certificate of Incorporation (the "Amendment"). The Amendment also effected a proportionate increase in the number of authorized shares of Common Stock and Class B Common Stock. The Amendment obtained stockholder approval at the Company's 2025 Annual Meeting of Stockholders, which took place on May 13, 2025. Each stockholder of record as of the close of business on May 16, 2025 received nine additional shares for each share of Common Stock or Class B Common Stock held as of such date reflected in the stockholder's account on May 23, 2025.

Trading began on a split-adjusted basis on May 27, 2025. The par value per share of Common Stock and Class B Common Stock remains unchanged.

On August 20, 2024, the Company announced that its Board of Directors had approved a share repurchase program (the "Share Repurchase Program") under which the Company was initially authorized to repurchase up to $1.00 billion of Common Stock. On November 7, 2025, the Company's Board of Directors reduced the total authorization under the Share Repurchase Program from $1.00 billion to $400.0 million. The Company expects share repurchases to be made from time to time in the open market or through private transactions or block trades. The timing and amount of repurchases will depend on market conditions, the prevailing market price, applicable legal requirements and other factors. The share repurchase authorization is discretionary and has no expiration date. During the third quarter of 2026, the Company did not repurchase any shares of Common Stock under the Share Repurchase Program. As of October 2, 2026, the total remaining authorization under the Share Repurchase Program was $136.3 million.

The Company's debt as of October 2, 2026 and December 31, 2025 was as follows:

(in thousands)	**Maturity Date**	**October 2, 2026**	**December 31, 2025**
Senior notes[(1)]	10/10/2026	$ 100,000	$ 100,000
Term loan facility (the "Three-Year Term Loan Facility")[(2)]	12/8/2028	900,000	900,000
Senior bonds (the "2029 Senior Bonds")[(3)]	6/1/2029	700,000	700,000
Revolving credit facility[(4)]	6/10/2029	—	—
Senior notes	3/21/2030	150,000	150,000
Term loan facility (the "Five-Year Term Loan Facility")[(2)]	12/6/2030	175,000	450,000
Senior bonds (the "2034 Senior Bonds")[(5)]	6/1/2034	500,000	500,000
Unamortized discount on senior bonds[(3)(5)]	Various	(996)	(1,201)
Debt issuance costs		(10,070)	(12,790)
Total debt		**2,513,934**	**2,786,009**
Less: Current portion of debt[(1)]		100,000	100,000
Total long-term debt		**$ 2,413,934**	**$ 2,686,009**

(1) As of October 2, 2026 and December 31, 2025, the senior notes maturing in 2026 were classified as current portion of debt in the condensed consolidated balance sheets.
(2) The Term Loan Facilities (as defined below) were issued in connection with the financing of the Repurchase, as further discussed above.
(3) The 2029 Senior Bonds were issued at 99.843% of par.
(4) The Company's revolving credit facility has an aggregate maximum borrowing capacity of $500 million. The Company currently believes all banks participating in the revolving credit facility have the ability to and will meet any funding requests from the Company.
(5) The 2034 Senior Bonds were issued at 99.893% of par.

The Company entered into the Bridge Facility, dated as of November 7, 2025, providing for a 364-day senior unsecured bridge term loan facility in the aggregate principal amount of $1.20 billion to fund the Repurchase. Also on November 7, 2025, the Company borrowed $1.20 billion under the Bridge Facility, the full amount available under the Bridge Facility.

On December 8, 2025, the Company entered into a term loan agreement, providing for (i) the Three-Year Term Loan Facility, a senior unsecured term loan facility in the aggregate principal amount of up to $900 million, maturing on December 8, 2028 and (ii) the Five-Year Term Loan Facility, a senior unsecured term loan facility in the aggregate principal amount of up to $450 million, maturing on December 6, 2030 (collectively, the "Term Loan Facilities"). Also on December 8, 2025, the Company borrowed $1.35 billion under the Term Loan Facilities, the full amount available under the Term Loan Facilities. In conjunction with the borrowings under the Term Loan Facilities, the Company modified and extinguished the Bridge Facility discussed above, fully repaying the $1.20 billion outstanding under the Bridge Facility through a net cash settlement with the lender. As of October 2, 2026, the Company had repaid $275 million of the $450 million aggregate principal balance outstanding under the Five-Year Term Loan Facility using cash on hand, bringing the aggregate principal balance outstanding to $175 million.

Subsequent to the end of the third quarter of 2026, the Company repaid the entirety of the $100 million aggregate principal balance outstanding under the Senior Notes maturing on October 10, 2026 using cash on hand. Additionally, subsequent to the end of the third quarter of 2026, the Company repaid $75 million of the $175 million aggregate principal balance outstanding under the Five-Year Term Loan Facility using cash on hand, bringing the aggregate principal balance outstanding to $100 million.

Also subsequent to the end of the third quarter of 2026, on November 4, 2026, the Company provided its lenders with an irrevocable notice that it will repay $25 million of the remaining $100 million aggregate principal balance outstanding on the Five-Year Term Loan Facility. This payment will be made on November 9, 2026 and will bring the aggregate principal balance outstanding on the Five-Year Term Loan Facility to $75 million.

The indenture under which the 2029 Senior Bonds and the 2034 Senior Bonds were issued does not include financial covenants, but does limit the incurrence of certain liens and encumbrances as well as indebtedness by the Company's subsidiaries in excess of certain amounts. The agreements under which the Company's nonpublic debt, including its revolving credit facility and the Term Loan Facilities, was issued include two financial covenants: a consolidated cash flow/fixed charges ratio and a consolidated funded indebtedness/cash flow ratio (each as defined in the respective agreement). The Company was in compliance with these covenants as of October 2, 2026. These covenants have not restricted the Company's liquidity or capital resources.

On February 12, 2026, the Company entered into three $150 million fixed rate swap agreements, maturing on February 8, 2027, August 8, 2027 and February 8, 2028 to hedge a portion of the interest rate risk on the Three-Year Term Loan Facility and the Five-Year Term Loan Facility. Over the next 12 months, the Company expects approximately $4 million related to these interest rate swaps to be released from accumulated other comprehensive loss. These interest rate swaps are designated as cash flow hedging instruments and changes in their fair values are not expected to be material to the condensed consolidated balance sheets. Changes in the fair values of these interest rate swaps were classified as accumulated other comprehensive loss on the condensed consolidated balance sheets and included in the condensed consolidated statements of comprehensive income.

All outstanding debt has been issued by the Company and none has been issued by any of its subsidiaries. There are no guarantees of the Company's debt.

The Company's credit ratings are reviewed periodically by certain nationally recognized rating agencies. Changes in the Company's operating results or financial position could result in changes in the Company's credit ratings. Lower credit ratings could result in higher borrowing costs for the Company or reduced access to capital markets, which could have a material adverse impact on the Company's operating results or financial position. As of October 2, 2026, the Company's credit ratings and outlook for its debt were as follows:

	Credit Rating	Rating Outlook
Moody's	Baa1	Stable
Standard & Poor's	BBB+	Negative

The Company's Board of Directors has declared, and the Company has paid, dividends on the Common Stock and the Class B Common Stock and each class of common stock has participated equally in all dividends declared by the Board of Directors and paid by the Company for more than 30 years. The amount and frequency of future dividends will be determined by the Company's Board of Directors in light of the earnings and financial condition of the Company at such time, and no assurance can be given that dividends will be declared or paid in the future.

We review supplier terms and conditions on an ongoing basis, and we have negotiated payment term extensions in recent years in connection with our efforts to improve cash flow and working capital. Separate from those term extension actions, the Company has an agreement with a third-party financial institution to facilitate a supply chain finance program (the "SCF program"), which allows qualifying suppliers to sell their receivables from the Company to the financial institution in order to negotiate shorter payment terms on their outstanding receivable arrangements. The Company's obligations to its suppliers, including amounts due and scheduled payment terms, are not impacted by a supplier's participation in the SCF program. See Note 12 to the condensed consolidated financial statements for additional information related to the SCF program.

The Company's only Level 3 asset or liability is the acquisition related contingent consideration liability. There were no transfers of assets or liabilities from Level 1 or Level 2 in any period presented. Fair value adjustments were non-cash and, therefore, did not impact the Company's liquidity or capital resources. Following is a summary of the Level 3 activity:

	Third Quarter		First Nine Months	
(in thousands)	2026	2025	2026	2025
Beginning balance - Level 3 liability	**$ 760,396**	**$ 675,300**	**$ 717,908**	**$ 654,191**
Payments of acquisition related contingent consideration	(17,580)	(16,430)	(54,706)	(51,639)
Reclassification to current payables	200	(400)	1,700	800
Increase in fair value	7,971	49,350	86,085	104,468
Ending balance - Level 3 liability	**$ 750,987**	**$ 707,820**	**$ 750,987**	**$ 707,820**

Cash Sources and Uses

A summary of cash-based activity is as follows:

	First Nine Months	
(in thousands)	2026	2025
Cash Sources:		
Net cash provided by operating activities[(1)]	$ 664,804	$ 722,913
Proceeds from the sale of property, plant and equipment	530	6,385
Proceeds from the disposal of short-term investments	—	506,646
Total cash sources	**$ 665,334**	**$ 1,235,944**
Cash Uses:		
Payments on term loan facility	$ 275,000	$ —
Additions to property, plant and equipment	219,281	209,994
Cash dividends paid	49,923	65,310
Payments of acquisition related contingent consideration	49,144	51,639
Payments related to share repurchases	27,972	145,698
Investment in equity method investees	13,328	14,709
Payments on financing lease obligations	414	1,675
Debt issuance fees	276	267
Purchases of short-term investments	—	350,003
Total cash uses	**$ 635,338**	**$ 839,295**
Net increase in cash and cash equivalents during period	**$ 29,996**	**$ 396,649**

(1) Net cash provided by operating activities in the first nine months of 2026 included net income tax payments of $139.7 million, net interest payments of $81.2 million, pension plan contributions of $2.0 million and payments of acquisition related contingent consideration of $5.6 million. Net cash provided by operating activities in the first nine months of 2025 included net income tax payments of $150.3 million, net interest payments of $46.3 million and pension plan contributions of $5.0 million.

Cash Flows from Operating Activities

During the first nine months of 2026, cash provided by operating activities was $664.8 million, which was a decrease of $58.1 million as compared to the first nine months of 2025. The decrease is primarily the result of changes in the timing of certain working capital payments and receipts, including receivables and payables with the Coca-Cola Company and the timing of the Company's payroll cycle.

Cash Flows from Investing Activities

During the first nine months of 2026, cash used in investing activities was $232.1 million, which was an increase of $170.4 million as compared to the first nine months of 2025. The increase in cash used in investing activities was primarily a result of the net cash inflow related to purchases and disposals of short-term investments of $156.6 million in the first nine months of 2025, as compared to no activity in the first nine months of 2026.

Additions to property, plant and equipment were $219.3 million during the first nine months of 2026 and $210.0 million during the first nine months of 2025. There were $22.8 million and $24.0 million of additions to property, plant and equipment accrued in accounts payable, trade as of October 2, 2026 and September 26, 2025, respectively.

The additions to property, plant and equipment reflect the Company's focus on optimizing its supply chain and investing for future growth. The Company anticipates additions to property, plant and equipment in 2026 will be approximately $300 million.

Cash Flows from Financing Activities

During the first nine months of 2026, cash used in financing activities was $402.7 million, which was an increase of $138.1 million as compared to the first nine months of 2025. The increase in cash used in financing activities was primarily driven by the repayment of $275 million of the $450 million aggregate principal balance outstanding under the Five-Year Term Loan Facility during the first nine months of 2026, partially offset by a decrease in payments related to share repurchases of $117.7 million.

The Company had cash payments for acquisition related contingent consideration of $54.7 million during the first nine months of 2026, of which $49.1 million was included in cash flows from financing activities, and $51.6 million during the first nine months of 2025, all of which were included in cash flows from financing activities. For 2026, the Company estimates the annual sub-bottling payments will be approximately $72 million. For the next five future years (beginning with fiscal year 2027), the Company anticipates that the amount it could pay annually will be in the range of approximately $50 million to $80 million.

Commodity Hedging Activities

The Company uses commodity derivative instruments, where practicable, to manage its exposure to fluctuations in certain commodity prices. Fees paid by the Company for commodity derivative instruments are amortized over the corresponding period of each instrument. The Company accounts for its commodity derivative instruments on a mark-to-market basis with any expense or income being reflected as an adjustment to cost of sales or SD&A expenses, consistent with the expense classification of the underlying hedged item.

The Company uses several different financial institutions for commodity derivative instruments to minimize the concentration of credit risk. The Company has master agreements with the counterparties to its commodity derivative instruments that provide for net settlement of derivative transactions. The net impact of the commodity derivative instruments on the condensed consolidated statements of operations was as follows:

	Third Quarter		First Nine Months	
(in thousands)	**2026**	**2025**	**2026**	**2025**
(Decrease) increase in cost of sales	$ (4,231)	$ (147)	$ (2,096)	$ 281
(Decrease) increase in SD&A expenses	(11,524)	273	(23,472)	10
Net impact	**$ (15,755)**	**$ 126**	**$ (25,568)**	**$ 291**

Cautionary Note Regarding Forward-Looking Statements

Certain statements made in this report, or in other public filings, press releases, or other written or oral communications made by the Company, which are not historical facts, are forward-looking statements subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These forward-looking statements involve risks and uncertainties which we expect will or may occur in the future and may impact our business, financial condition and results of operations. The words "anticipate," "believe," "expect," "intend," "project," "may," "will," "should," "could" and similar expressions are intended to identify those forward-looking statements. These forward-looking statements reflect the Company's best judgment based on current information, and, although we base these statements on circumstances that we believe to be reasonable when made, there can be no assurance that future events will not affect the accuracy of such forward-looking information. As such, the forward-looking statements are not guarantees of future performance, and actual results may vary materially from the projected results and expectations discussed in this report. Factors that might cause the Company's actual results to differ materially from those anticipated in forward-looking statements include, but are not limited to: increased costs (including due to inflation or uncertainty around tariffs) or disruption, unavailability or shortages of raw materials, fuel and other supplies; the reliance on purchased finished products from external sources; changes in public and consumer perception and preferences, including concerns related to product safety and sustainability, artificial ingredients, brand reputation and obesity; changes in government regulations related to nonalcoholic beverages, including regulations related to obesity, public health, artificial ingredients, recycling, sustainability, product safety and benefit programs, including SNAP; decreases from historic levels of marketing funding support provided to us

by The Coca-Cola Company and other beverage companies; material changes in the performance requirements for marketing funding support or our inability to meet such requirements; decreases from historic levels of advertising, marketing and product innovation spending by The Coca-Cola Company and other beverage companies, or advertising campaigns that are negatively perceived by the public; any failure of the several Coca-Cola system governance entities of which we are a participant to function efficiently or in our best interest and any failure or delay of ours to receive anticipated benefits from these governance entities; provisions in our beverage distribution and manufacturing agreements with The Coca-Cola Company that could delay or prevent a change in control of us or a sale of our Coca-Cola distribution or manufacturing businesses; the concentration of our capital stock ownership; our inability to meet requirements under our beverage distribution and manufacturing agreements; changes in the inputs used to calculate our acquisition related contingent consideration liability; technology failures or cyberattacks on our information technology systems or our effective response to technology failures or cyberattacks on our third-party service providers', business partners', customers', suppliers' or other third parties' information technology systems; unfavorable changes in the general economy; changes in trade policies, including the imposition of, or increase in, tariffs on imported goods; the concentration risks among our customers and suppliers; lower than expected net pricing of our products resulting from continued and increased customer and competitor consolidations and marketplace competition; the effect of changes in our level of debt, borrowing costs and credit ratings on our access to capital and credit markets, operating flexibility and ability to obtain additional financing to fund future needs; the failure to attract, train and retain qualified employees while controlling labor costs and other labor issues; the failure to maintain productive relationships with our employees covered by collective bargaining agreements, including failing to renegotiate collective bargaining agreements; changes in accounting standards; our use of estimates and assumptions; changes in tax laws, disagreements with tax authorities or additional tax liabilities; changes in legal contingencies; natural disasters, changing weather patterns and unfavorable weather, or the increased frequency of any such events due to climate change, and public expectations around combatting climate change or legislative or regulatory responses to such change; and the risks discussed in "Item 1A. Risk Factors" of the Company's Annual Report on Form 10-K for 2025 and elsewhere in this report.

Caution should be taken not to place undue reliance on the forward-looking statements included in this report. The Company assumes no obligation to update any forward-looking statements, except as may be required by law. In evaluating forward-looking statements, these risks and uncertainties should be considered, together with the other risks described from time to time in the Company's reports and other filings with the United States Securities and Exchange Commission.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

The Company is subject to interest rate volatility with regard to existing issuances of debt, including its revolving credit facility and the Term Loan Facilities. The Company had outstanding borrowings under the Term Loan Facilities as of October 2, 2026 totaling $1.08 billion. Based on the Company's variable rate debt and fixed rate interest rate swaps outstanding as of October 2, 2026, we estimate a 1% increase in interest rates would increase annual interest expense by $7.5 million. As of December 31, 2025, the Company had outstanding borrowings under the Term Loan Facilities totaling $1.35 billion and estimated a 1% increase in interest rates would increase annual interest expense by $13.5 million.

The Company's acquisition related contingent consideration liability, which is adjusted to fair value each reporting period, is also impacted by changes in interest rates. The risk-free interest rate used to estimate the Company's WACC is a component of the discount rate used to calculate the present value of future expected acquisition related sub-bottling payments due under the Company's comprehensive beverage agreements. As a result, any changes in the underlying risk-free interest rate could result in material changes to the fair value of the acquisition related contingent consideration liability and could materially impact the amount of non-cash expense (or income) recorded each reporting period. The Company estimates a 10-basis point change in the underlying risk-free interest rate used to estimate the Company's WACC would result in a change of approximately $7 million to the Company's acquisition related contingent consideration liability.

The Company is exposed to certain market risks and commodity price risk that arise in the ordinary course of business. The Company may enter into commodity derivative instruments to manage or reduce market risk. The Company does not use commodity derivative instruments for trading or speculative purposes.

The Company is also subject to commodity price risk arising from price movements for certain commodities included as part of its input costs, which predominately relate to our Sparkling products. The Company estimates a 10% increase in the market prices of its key commodities, including aluminum, PET resin and high-fructose corn syrup, and excluding concentrate, over the current market prices would cumulatively increase costs during the next 12 months by approximately $35 million to $45 million assuming no change in volume.

The Company manages its commodity price risk in some cases by entering into contracts with adjustable prices to hedge commodity purchases, including portions of our aluminum input costs and fuel expenses related to our selling and distribution activities. The Company periodically uses commodity derivative instruments in the management of this risk, and estimates a 10%

decrease in the underlying commodity prices would have decreased the fair value of our commodity derivative instruments by approximately $18 million as of October 2, 2026.

Fees paid by the Company for agreements to hedge commodity purchases are amortized over the corresponding period of each agreement. The Company accounts for its commodity derivative instruments on a mark-to-market basis with any expense or income being reflected as an adjustment to cost of sales or SD&A expenses, consistent with the expense classification of the underlying hedged item.

The rate of inflation in the United States, as measured by year-over-year changes in the Consumer Price Index, was 3.7% in September 2026, as compared to 2.7% in December 2025 and 2.9% in December 2024. Inflation in the prices of those commodities important to the Company's business is reflected in changes in the Consumer Price Index.

The principal effect of inflation in both commodity and consumer prices on the Company's operating results is to increase both cost of goods sold and SD&A expenses. Although the Company can offset these cost increases by increasing selling prices for its products, consumers may not have the buying power to cover these increased costs and may reduce their volume of purchases of those products. In that event, selling price increases may not be sufficient to offset completely the Company's cost increases.

Item 4. Controls and Procedures.

As of the end of the period covered by this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's "disclosure controls and procedures" (as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act")) pursuant to Rule 13a-15(b) of the Exchange Act. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of October 2, 2026.

There has been no change in the Company's internal control over financial reporting during the quarter ended October 2, 2026 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings.

The Company is involved in various claims and legal proceedings which have arisen in the ordinary course of its business. Although it is difficult to predict the ultimate outcome of these claims and legal proceedings, management believes the ultimate disposition of these matters will not have a material adverse effect on the financial condition, results of operations or cash flows of the Company. No material amount of loss in excess of recorded amounts is believed to be reasonably possible as a result of these claims and legal proceedings.

Item 1A. Risk Factors.

There have been no material changes in the Company's risk factors from those disclosed in "Item 1A. Risk Factors" of the Company's Annual Report on Form 10-K for 2025.

Item 5. Other Information.

Insider Trading Arrangements

During the quarter ended October 2, 2026, none of our directors or officers (as defined in Rule 16a-1(f) of the Exchange Act) adopted, modified or terminated a "Rule 10b5-1 trading arrangement" or a "non-Rule 10b5-1 trading arrangement" (each as defined in Item 408 of Regulation S-K).

Item 6. Exhibits.

Exhibit No.	Description	Incorporated by Reference or Filed/Furnished Herewith
3.1	Restated Certificate of Incorporation of the Company.	Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended July 2, 2017 (File No. 0-9286).
3.2	Certificate of Amendment to Restated Certificate of Incorporation of the Company.	Exhibit 3.1 to the Company's Current Report on Form 8-K filed on January 2, 2019 (File No. 0-9286).
3.3	Certificate of Amendment to Restated Certificate of Incorporation of the Company.	Exhibit 3.3 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2023 (File No. 0-9286).
3.4	Certificate of Amendment to Restated Certificate of Incorporation of the Company.	Exhibit 3.1 to the Company's Current Report on Form 8-K filed on May 16, 2025 (File No. 0-9286).
3.5	Amended and Restated By-laws of the Company.	Exhibit 3.2 to the Company's Current Report on Form 8-K filed on January 2, 2019 (File No. 0-9286).
31.1	Certification of Principal Executive Officer pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.	Filed herewith.
31.2	Certification of Principal Financial Officer pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.	Filed herewith.
32	Certification of Principal Executive Officer and Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.	Furnished herewith.
101.INS	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.	Filed herewith.
101.SCH	Inline XBRL Taxonomy Extension Schema Document.	Filed herewith.
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.	Filed herewith.
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.	Filed herewith.
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.	Filed herewith.
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.	Filed herewith.
104	Cover Page Interactive Data File – the cover page interactive data file does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.	Filed herewith.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

COCA-COLA CONSOLIDATED, INC.
(REGISTRANT)

Date: November 4, 2026

By: /s/ Matthew J. Blickley

Matthew J. Blickley
Chief Financial Officer and Chief Accounting Officer

Exhibit 31.1

CERTIFICATION

I, J. Frank Harrison, III, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Coca-Cola Consolidated, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 4, 2026

/s/ J. Frank Harrison, III

J. Frank Harrison, III
Chairman of the Board of Directors
and Chief Executive Officer

Exhibit 31.2

CERTIFICATION

I, Matthew J. Blickley, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Coca-Cola Consolidated, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 4, 2026

/s/ Matthew J. Blickley

Matthew J. Blickley
Chief Financial Officer and Chief Accounting Officer

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Coca-Cola Consolidated, Inc. (the "Company") for the quarter ended October 2, 2026, as filed with the United States Securities and Exchange Commission on the date hereof (the "Report"), we, J. Frank Harrison, III, Chairman of the Board of Directors and Chief Executive Officer of the Company, and Matthew J. Blickley, Chief Financial Officer and Chief Accounting Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ J. Frank Harrison, III

J. Frank Harrison, III
Chairman of the Board of Directors and
Chief Executive Officer
November 4, 2026

/s/ Matthew J. Blickley

Matthew J. Blickley
Chief Financial Officer and Chief Accounting Officer
November 4, 2026