UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 10, 2021

COCA-COLA CONSOLIDATED, INC.

(Exact name of registrant as specified in its charter)

0-9286

(Commission File Number) 56-0950585

(IRS Employer Identification No.)

Delaware

(State or other jurisdiction of incorporation)

4100 Coca-Cola Plaza Charlotte, NC (Address of principal executive offices)		28211 (Zip Code)
Registrant's tele	ephone number, including area cod	e: (704) 557-4400
Check the appropriate box below if the Form 8-K filing is collowing provisions:	intended to simultaneously satisfy the	e filing obligation of the registrant under any of the
☐ Written communications pursuant to Rule 425 under t	the Securities Act (17 CFR 230.425)	
Soliciting material pursuant to Rule 14a-12 under the	Exchange Act (17 CFR 240.14a-12)	
Pre-commencement communications pursuant to Rule	e 14d-2(b) under the Exchange Act (1	17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule	e 13e-4(c) under the Exchange Act (1	7 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:		
<u>Title of each class</u> Common Stock, par value \$1.00 per share	Trading Symbol(s) COKE	Name of each exchange on which registered NASDAQ Global Select Market
ndicate by check mark whether the registrant is an emergi hapter) or Rule 12b-2 of the Securities Exchange Act of 1		le 405 of the Securities Act of 1933 (§230.405 of this
Emerging growth company \square		
f an emerging growth company, indicate by check mark if	0	1 100

Item 2.02. Results of Operations and Financial Condition.

On August 10, 2021, Coca-Cola Consolidated, Inc. (the "Company") issued a news release reporting its financial results for the second quarter ended July 2, 2021 and the first half of fiscal 2021. A copy of the news release is furnished as Exhibit 99.1 hereto and is incorporated herein by reference.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description	Incorporated by Reference or Filed/Furnished Herewith
99.1	News release issued on August 10, 2021, reporting the Company's financial results for the second quarter ended July 2, 2021 and the first half of fiscal 2021.	Furnished herewith.
104	Cover Page Interactive Data File – the cover page interactive data file does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.	Filed herewith.

The information in this Current Report on Form 8-K, including Exhibit 99.1 attached hereto, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in any such filing.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

COCA-COLA CONSOLIDATED, INC.

Date: August 10, 2021 By: /s/ F. Scott Anthony

F. Scott Anthony Executive Vice President and Chief Financial Officer



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Chief Financial Officer

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Coca-Cola Consolidated Reports Second Quarter and First Half 2021 Results



Second quarter of 2021 net sales increased 17% versus the second quarter of 2020, with physical case volume up 6% (a).



Second quarter of 2021 income from operations was \$121 million, up \$38 million, or 45%, versus the second quarter of 2020.



Income from operations for the first half of 2021 was \$215 million, up \$99 million, or 86%, versus the first half of 2020^(b).

Key Results

		Secon	d Qua	arter		Fire				
(in millions, except per share data)	'	2021		2020	Change	2021		2020	_	Change
Physical case volume		96.4		91.1	5.9 %	183.3		174.0		5.3 %
Net sales	\$	1,433.1	\$	1,227.2	16.8 %	\$ 2,702.9	\$	2,400.2		12.6 %
Gross profit	\$	494.9	\$	429.3	15.3 %	\$ 943.6	\$	834.6		13.1 %
Gross margin		34.5 %	б	35.0 %		34.9 %	ó	34.8 %	ó	
Income from operations	\$	120.9	\$	83.1	45.4 %	\$ 215.0	\$	115.9		85.5 %
Basic net income per share	\$	5.14	\$	4.23	\$ 0.91	\$ 10.83	\$	5.79	\$	5.04

Beverage Sales	Secon	d Qua	rter				
(in millions)	2021		2020	Change	 2021	2020	Change
Sparkling bottle/can	\$ 754.7	\$	694.2	8.7 %	\$ 1,448.5	\$ 1,324.9	9.3 %
Still bottle/can	\$ 499.0	\$	397.0	25.7 %	\$ 919.1	\$ 769.8	19.4 %
Fountain ^(c)	\$ 43.3	\$	22.5	92.4 %	\$ 76.0	\$ 63.6	19.5 %

Second Quarter and First Half 2021 Review

CHARLOTTE, August 10, 2021 – Coca-Cola Consolidated, Inc. (NASDAQ: COKE) today reported operating results for the second guarter and first half ended July 2, 2021.

"Our strong 2021 operating results continued in the second quarter as positive volume growth, solid price realization and disciplined operating expense management drove our second quarter operating income up 45% versus the prior year period," said J. Frank Harrison, III, Chairman and Chief Executive Officer. "I am so thankful for our dedicated teammates, who execute at an incredibly high level across every part of our business every day. Despite all the challenges of the past year, they are working hard to ensure we meet the needs of our customers and our consumers. This strong execution and the resulting increased cash flow are enabling us to reinvest in our teammates, reduce debt and make strategic capital investments for the long-term health of the business."

Physical case volume increased 5.9% in the second quarter of 2021. Sparkling volume remained flat in the second quarter of 2021, while Still volume increased 20.9%. The Still category growth accelerated due to the re-openings of certain small stores and accounts where our products are consumed on-premise. The Still growth was driven primarily by BodyArmor, AHA and Monster brands. Sales of multi-serve packages in larger retail stores remained very strong, while single-serve sales improved in small stores and other immediate consumption channels. Physical case volume in the first half of 2021 increased 5.3%.

Revenue increased 16.8% in the second quarter of 2021 driven by the significant increase in sales of Still beverages, which generally carry a higher selling price per case than Sparkling beverages. The re-opening of certain small store and other immediate consumption channels helped drive the growth in Still beverages as these channels have a higher mix of Still beverages than take-home outlets. In addition, the increase in revenue was driven by price realization on most Sparkling packages. Sales of multi-serve PET packages were especially strong in the quarter as we adjusted our commercial plans to emphasize these packages to complement our assortment of multi-serve can products in take-home outlets. Sales growth in on-premise channels is now outpacing take-home channels, but we continue to see strong demand for future consumption packages. Revenue from fountain syrup, which is primarily sold through restaurants, convenience stores, amusement parks, and other on-premise outlets, increased \$20.8 million, or 92.4%, during the second quarter of 2021 as these outlets began to operate at higher levels of capacity. For the first half of 2021, revenue increased \$302.7 million, or 12.6%.

Gross profit in the second quarter of 2021 increased \$65.6 million, or 15.3%, while gross margin decreased 50 basis points to 34.5%. The improvement in gross profit was primarily due to strong volume growth in our Still category and price realization within our Sparkling category. The decline in gross margin was driven primarily by the increased mix of Still beverages, which generally carry lower gross margins than Sparkling

packages. In the first half of 2021, we experienced increases in our major input costs, including aluminum, PET resin and high fructose corn syrup, and we expect elevated prices to continue through the balance of the year. We currently plan to pass along price increases to our customers in the third quarter of this year in an effort to offset this cost pressure. Gross profit in the first half of 2021 increased \$109.0 million, or 13.1%.

"Our second quarter results were incredibly strong, especially considering the current operating environment of rising commodity costs, labor shortages for many of our front line positions and challenges with some inbound manufacturing inputs," said Dave Katz, President and Chief Operating Officer. "Our strong sales growth of 17% in the second quarter reflects our success in executing key brand strategies that include Coca-Cola Zero Sugar, BodyArmor, AHA and smartwater. We are focused on executing with excellence across our business as consumer activity gains momentum in channels that were closed or severely restricted by COVID protocols."

Selling, delivery and administrative ("SD&A") expenses in the second quarter of 2021 increased \$27.9 million, or 8.1%. SD&A expenses as a percentage of net sales decreased 210 basis points in the second quarter of 2021. The increase in SD&A expenses related primarily to an increase in labor costs as compared to the second quarter of 2020. As channels of business and local economies have re-opened compared to the prior year period, our labor expenses have increased. SD&A expenses in the first half of 2021 increased \$9.9 million, or 1.4%. SD&A expenses as a percentage of net sales in the first half of 2021 decreased 290 basis points as compared to the first half of 2020.

"We are tightly managing our operating expenses while also taking actions to attract, reward and retain our front line teammates in this challenging labor environment. We continue to invest in our people to ensure our wages, benefits and career opportunities are competitive and we are viewed as an employer of choice in the marketplace," Mr. Katz continued. "We remain optimistic about the balance of 2021 as we increase pricing on key packages to offset rising input costs, execute against a robust commercial calendar and continue to drive efficiencies throughout our operations."

Income from operations in the second quarter of 2021 was \$120.9 million, compared to \$83.1 million in the second quarter of 2020, an increase of 45.4%. On an adjusted^(d) basis, income from operations in the second quarter of 2021 was \$120.7 million, an increase of 47.8%. For the first half of 2021, income from operations increased \$99.1 million to \$215.0 million.

Net income in the second quarter of 2021 was \$48.2 million, compared to \$39.6 million in the second quarter of 2020, an improvement of \$8.6 million. Net income in the second quarter of 2021 was adversely impacted by fair value adjustments to our acquisition related contingent consideration liability, driven primarily by changes in future cash flow projections. Fair value adjustments to this liability are routine and non-cash in nature. Income tax expense in the second quarter of 2021 was \$17.3 million, compared to \$15.2 million in the second quarter

of 2020. Net income increased \$47.3 million in the first half of 2021 to \$101.5 million as compared to the first half of 2020.

Cash flows provided by operations for the first half of 2021 were \$271.4 million, compared to \$229.0 million for the first half of 2020. The significant increase in operating cash flows for the first half of 2021 was a result of our strong operating performance. The Company reduced outstanding indebtedness by \$162 million during the first half of 2021. We remain focused on the effective management of our working capital and continue to invest in long-term strategic projects to optimize our supply chain and better serve our customers.

- (a) All comparisons are to the corresponding period in the prior year unless specified otherwise.
- (b) The first half of 2021 included one additional selling day compared to the first half of 2020. We do not believe the additional selling day had a material impact on our financial results.
- (c) Fountain syrups are dispensed through equipment that mixes with carbonated or still water, enabling fountain retailers to sell finished products to consumers in cups or glasses.
- (d) The discussion of the results for the second quarter and first half ended July 2, 2021 includes selected non-GAAP financial information, such as "adjusted" results. The schedules in this news release reconcile such non-GAAP financial measures to the most directly comparable GAAP financial measures.

About Coca-Cola Consolidated, Inc.

Coca-Cola Consolidated is the largest Coca-Cola bottler in the United States. Our Purpose is to honor God in all we do, serve others, pursue excellence and grow profitably. For over 119 years, we have been deeply committed to the consumers, customers and communities we serve and passionate about the broad portfolio of beverages and services we offer. We make, sell and distribute beverages of The Coca-Cola Company and other partner companies in more than 300 brands and flavors across 14 states and the District of Columbia to over 66 million consumers.

Headquartered in Charlotte, N.C., Coca-Cola Consolidated is traded on the NASDAQ Global Select Market under the symbol COKE. More information about the Company is available at www.cokeconsolidated.com. Follow Coca-Cola Consolidated on Facebook, Twitter, Instagram and LinkedIn.

Cautionary Information Regarding Forward-Looking Statements

Certain statements contained in this news release are "forward-looking statements" that involve risks and uncertainties. The words "anticipate," "believe," "expect," "project," "may," "will," "should," "could" and similar expressions are intended to identify those forward-looking statements. These forward-looking statements reflect the Company's best judgment based on current information, and, although we base these statements on circumstances that we believe to be reasonable when made, there can be no assurance that future events will not affect the accuracy of such forward-looking information. As such, the forward-looking statements are not guarantees of future performance, and actual results may vary materially from the projected results and expectations discussed in this news release. Factors that might cause the Company's actual results to differ materially from those anticipated in forward-looking statements include, but are not limited to: increased costs, disruption of supply or shortages of raw materials, fuel and other supplies; the reliance on purchased finished products from external sources; changes in public and consumer perception and preferences, including concerns related to obesity, artificial ingredients, product safety and sustainability and brand reputation; changes in government regulations related to nonalcoholic beverages, including regulations related to obesity, public health, artificial ingredients and product safety and sustainability; the COVID-19 pandemic and other pandemic outbreaks in the future; decreases from historic levels of marketing funding support provided to us by The Coca-Cola Company and other beverage companies; material changes in the performance requirements for marketing funding support or our inability to meet such requirements; decreases from historic levels of advertising, marketing and product innovation spending by The Coca-Cola Company and other beverage companies, or advertising campaigns that are negatively perceived by the public; any failure of the several Coca-Cola system governance entities of which we are a participant to function efficiently or on our best behalf and any failure or delay of ours to receive anticipated benefits from these governance entities; provisions in our beverage distribution and manufacturing agreements with The Coca-Cola Company that could delay or prevent a change in control of us or a sale of our Coca-Cola distribution or manufacturing businesses; the concentration of our capital stock ownership; our inability to meet requirements under our beverage distribution and manufacturing agreements; changes in the inputs used to calculate our acquisition related contingent consideration liability; technology failures or cyberattacks on our technology systems or our effective response to technology failures or cyberattacks on our customers'. suppliers' or other third parties' technology systems; unfavorable changes in the general economy; changes in our top customer relationships and marketing strategies; lower than expected net pricing of our products resulting from continued and increased customer and competitor consolidations and marketplace competition; the effect of changes in our level of debt, borrowing costs and credit ratings on our access to capital and credit markets, operating flexibility and ability to obtain additional financing to fund future needs; the failure to attract, train and retain qualified employees while controlling labor costs, and other labor issues; the failure to maintain productive relationships with our employees covered by collective bargaining agreements, including failing to renegotiate collective bargaining agreements; changes in accounting standards; our use of estimates and assumptions; changes in tax laws, disagreements with tax authorities or additional tax liabilities; changes in legal contingencies; natural disasters, changing weather patterns and unfavorable weather; and climate change or legislative or regulatory responses to such change. These and other factors are discussed in the Company's regulatory filings with the United States Securities and Exchange Commission, including those in "Item 1A. Risk Factors" of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2020. The forward-looking statements contained in this news release speak only as of this date, and the Company does not assume any obligation to update them, except as required by applicable law.

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FINANCIAL STATEMENTS CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

	Second Quarter					First Half					
(in thousands, except per share data)	-	2021		2020		2021		2020			
Net sales	\$	1,433,086	\$	1,227,215	\$	2,702,943	\$	2,400,236			
Cost of sales		938,146		797,914		1,759,300		1,565,640			
Gross profit		494,940		429,301		943,643		834,596			
Selling, delivery and administrative expenses		374,079		346,183		728,598		718,657			
Income from operations	,	120,861		83,118		215,045		115,939			
Interest expense, net		8,365		9,184		17,111		18,745			
Other expense, net		47,041		16,134		59,096		18,432			
Income before income taxes		65,455		57,800		138,838		78,762			
Income tax expense		17,275		15,187		37,295		20,548			
Net income		48,180		42,613		101,543		58,214			
Less: Net income attributable to noncontrolling interest		_		3,044		_		3,983			
Net income attributable to Coca-Cola Consolidated, Inc.	\$	48,180	\$	39,569	\$	101,543	\$	54,231			
Basic net income per share based on net income attributable to Coca-Cola Consolidated, Inc.:											
Common Stock	\$	5.14	\$	4.23	\$	10.83	\$	5.79			
Weighted average number of Common Stock shares outstanding		7,141	_	7,141		7,141		7,141			
Class B Common Stock	\$	5.14	\$	4.23	\$	10.83	\$	5.79			
Weighted average number of Class B Common Stock shares											
outstanding		2,232		2,232		2,232		2,232			
Diluted net income per share based on net income attributable to											
Coca-Cola Consolidated, Inc.:											
Common Stock	\$	5.12	\$	4.19	\$	10.79	\$	5.74			
Weighted average number of Common Stock shares outstanding – assuming dilution		9,407		9,440		9,407		9,440			
Class B Common Stock	\$	5.12	\$	4.18	\$	10.79	\$	5.73			
Weighted average number of Class B Common Stock shares outstanding – assuming dilution		2,266		2,299		2,266		2,299			



FINANCIAL STATEMENTS CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(in thousands)	Jı	ıly 2, 2021	Dece	ember 31, 2020	
<u>ASSETS</u>					
Current Assets:					
Cash and cash equivalents	\$	54,204	\$	54,793	
Trade accounts receivable, net		465,566		403,825	
Other accounts receivable		84,849		86,287	
Inventories		237,823		225,757	
Prepaid expenses and other current assets		76,323		74,146	
Assets held for sale		8,104		6,429	
Total current assets		926,869		851,237	
Property, plant and equipment, net		1,020,293		1,022,722	
Right-of-use assets - operating leases		131,533		134,383	
Leased property under financing leases, net		67,039		69,867	
Other assets		117,252		111,781	
Goodwill		165,903		165,903	
Other identifiable intangible assets, net		853,409		866,557	
Total assets	\$	3,282,298	\$	3,222,450	
	<u> </u>		-		
LIABILITIES AND EQUITY					
Current Liabilities:					
Current portion of obligations under operating leases	\$	19,956	\$	19,766	
Current portion of obligations under financing leases		5,959		5,860	
Accounts payable and accrued expenses		718,037		621,434	
Total current liabilities	·	743,952		647,060	
Deferred income taxes		142,596		139,423	
Pension and postretirement benefit obligations and other liabilities		821,456		792,605	
Noncurrent portion of obligations under operating leases		116,039		119,923	
Noncurrent portion of obligations under financing leases		67,517		69,984	
Long-term debt		778,236		940,465	
Total liabilities		2,669,796	<u>, </u>	2,709,460	
Equity:					
Stockholders' equity		612,502		512,990	
Total liabilities and equity	\$	3,282,298	\$	3,222,450	



FINANCIAL STATEMENTS CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

		First Half								
(in thousands)		2021		2020						
Cash Flows from Operating Activities:	· •									
Net income	\$	101,543	\$	58,214						
Depreciation expense, amortization of intangible assets and deferred proceeds, net		87,883		86,396						
Fair value adjustment of acquisition related contingent consideration		56,981		15,260						
Deferred income taxes		2,293		21,670						
Change in current assets and current liabilities		24,332		20,935						
Change in noncurrent assets and noncurrent liabilities		(7,853)		23,268						
Other		6,206		3,260						
Net cash provided by operating activities	\$	271,385	\$	229,003						
Cash Flows from Investing Activities:										
Additions to property, plant and equipment	\$	(80,308)	\$	(72,886)						
Other		(2,044)		182						
Net cash used in investing activities	\$	(82,352)	\$	(72,704)						
Cash Flows from Financing Activities:										
Payments on revolving credit facility and term loan facility	\$	(217,500)	\$	(295,000)						
Borrowings under revolving credit facility		55,000		235,000						
Payments of acquisition related contingent consideration		(19,920)		(20,531)						
Cash dividends paid		(4,687)		(4,686)						
Principal payments on financing lease obligations		(2,368)		(3,001)						
Debt issuance fees		(147)		(145)						
Net cash used in financing activities	\$	(189,622)	\$	(88,363)						
Net increase (decrease) in cash during period	\$	(589)	\$	67,936						
Cash at beginning of period		54,793		9,614						
Cash at end of period	\$	54,204	\$	77,550						



Adjusted % change vs. 1H 2020

NON-GAAP FINANCIAL MEASURES^(e) The following tables reconcile reported results (GAAP) to adjusted results (non-GAAP):

Second Quarter 2021

	Second Quarter 2021											
(in thousands, except per share data)	Gr	oss profit		SD&A expenses		Income from operations		Income before income taxes	Ne	et income	В	asic net income per share
Reported results (GAAP)	\$	494,940	\$	374,079	\$	120,861	\$	65,455	\$	48,180	\$	5.14
Fair value adjustment of acquisition related contingent consideration		_		_		_		45,983		34,487		3.67
Fair value adjustments for commodity derivative instruments		(2,128)		505		(2,633)		(2,633)		(1,975)		(0.21)
Supply chain optimization		1,828		(652)		2,480		2,480		1,860		0.20
Total reconciling items		(300)		(147)		(153)		45,830		34,372		3.66
Adjusted results (non-GAAP)	\$	494,640	\$	373,932	\$	120,708	\$	111,285	\$	82,552	\$	8.80
Adjusted % change vs. Q2 2020		15.4 %		7.8 9	6	47.8	%					
						Second	y k	uarter 2020				
(in thousands, except per share data)	Gr	oss profit		SD&A expenses		Income from operations		Income before income taxes	Ne	et income	В	asic net income per share
Reported results (GAAP)	\$	429,301	\$	346,183	\$	83,118	\$	57,800	\$	39,569	\$	4.23
Fair value adjustment of acquisition related contingent consideration		_		_		_		14,548		10,941		1.16
Fair value adjustments for commodity derivative instruments		(1,266)		805		(2,071)		(2,071)		(1,557)		(0.17)
Supply chain optimization		671		30		641		641		482		0.05
Total reconciling items		(595)		835		(1,430)		13,118		9,866		1.04
Adjusted results (non-GAAP)	\$	428,706	\$	347,018	\$	81,688	\$	70,918	\$	49,435	\$	5.27
						Firs	t H	lalf 2021				
(in thousands, except per share data)	Gr	oss profit		SD&A expenses		Income from operations		Income before income taxes	Ne	et income	В	asic net income per share
Reported results (GAAP)	\$	943,643	\$	728,598	\$	215,045	\$	138,838	\$	101,543	\$	10.83
Fair value adjustment of acquisition related contingent consideration		_		_		_		56,981		42,736		4.56
Fair value adjustments for commodity derivative instruments		(2,416)		1,065		(3,481)		(3,481)		(2,611)		(0.28)
Supply chain and asset optimization		2,104		(758)		2,862		2,862		2,147		0.23
Total reconciling items		(312)		307		(619)		56,362		42,272		4.51
Adjusted results (non-GAAP)	\$	943,331	\$	728,905	\$	214,426	\$	195,200	\$	143,815	\$	15.34

1.6 %

81.0 %

12.8 %

First Half 2020

(in thousands, except per share data)	Gr	oss profit	SD&A expenses	Income from operations	Income before income taxes	Ne	t income	Е	Basic net income per share
Reported results (GAAP)	\$	834,596	\$ 718,657	\$ 115,939	\$ 78,762	\$	54,231	\$	5.79
Fair value adjustment of acquisition related contingent consideration		_	_	_	15,260		11,476		1.22
Fair value adjustments for commodity derivative instruments		270	(1,524)	1,794	1,794		1,349		0.14
Supply chain and asset optimization		1,319	601	718	718		540		0.06
Total reconciling items		1,589	(923)	2,512	 17,772		13,365		1.42
Adjusted results (non-GAAP)	\$	836,185	\$ 717,734	\$ 118,451	\$ 96,534	\$	67,596	\$	7.21

(e) The Company reports its financial results in accordance with accounting principles generally accepted in the United States ("GAAP"). However, management believes that certain non-GAAP financial measures provide users with additional meaningful financial information that should be considered when assessing the Company's ongoing performance. Management also uses these non-GAAP financial measures in making financial, operating and planning decisions and in evaluating the Company's performance. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, the Company's reported results prepared in accordance with GAAP. The Company's non-GAAP financial information does not represent a comprehensive basis of accounting.