# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported):

March 8, 2017

# **COCA-COLA BOTTLING CO. CONSOLIDATED**

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation)

0-9286 (Commission File Number) 56-0950585 (IRS Employer Identification No.)

4100 Coca-Cola Plaza, Charlotte, North Carolina 28211 (Address of principal executive offices) (Zip Code)

(704) 557-4400

(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Dre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

### Item 2.02. Results of Operations and Financial Condition.

On March 8, 2017, Coca-Cola Bottling Co. Consolidated (the "Company") issued a news release announcing its financial results for the fourth quarter and year ended January 1, 2017. A copy of the news release is furnished as Exhibit 99.1 hereto.

#### Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

99.1 News release issued on March 8, 2017, reporting the Company's financial results for the fourth quarter and year ended January 1, 2017.

#### Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### COCA-COLA BOTTLING CO. CONSOLIDATED (REGISTRANT)

Date: March 8, 2017

By:

/s/ Clifford M. Deal, III Clifford M. Deal, III Principal Financial Officer of the Registrant and Senior Vice President, Chief Financial Officer

#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC

### EXHIBITS

#### CURRENT REPORT ON FORM 8-K

Date of Event Reported: March 8, 2017

Commission File No: 0-9286

#### COCA-COLA BOTTLING CO. CONSOLIDATED

#### EXHIBIT INDEX

Exhibit No. Exhibit Description

99.1 News release issued on March 8, 2017, reporting the Company's financial results for the fourth quarter and year ended January 1, 2017.



Media Contact:

**Investor Contact:** 

xact: Kimberly Kuo Senior Vice President, Public Affairs, Communications and Communities 704-557-4584
xact: Clifford M. Deal, III Senior Vice President & CFO 704-557-4633

# **Coca-Cola Bottling Co. Consolidated Reports Fourth Quarter 2016 and Fiscal 2016 Results**

- Net sales in Q4 2016 increased 35.8% and comparable<sup>(a)</sup> net sales increased 6.3%
- Income from operations in Q4 2016 increased 37.3% and comparable<sup>(a)</sup> income from operations increased 20.7%
- Basic net income per share in Q4 2016 increased to \$2.31 from \$0.46 and comparable(a) basic net income per share increased 12.5% to \$0.72
- Equivalent unit case volume in Q4 2016 grew 35.7% and comparable<sup>(a)</sup> equivalent unit case volume grew 5.6%

CHARLOTTE, March 8, 2017 – Coca-Cola Bottling Co. Consolidated (NASDAQ: COKE) today reported operating results for the fourth quarter and the year ended January 1, 2017. Frank Harrison, Chairman and CEO, said, "We are pleased to close another successful year with solid organic growth in our business along with continued expansion through acquisitions. Since the first announcement of our territory expansion in 2013, the Company has nearly doubled its net sales to over \$3 billion in 2016. We have also grown our employee base, adding over 7,000 new members to the Coca-Cola Consolidated family. We are most thankful for the ongoing and outstanding efforts of all of our employees who are responsible for our strong operating results and the successful integration of our new territories."

Hank Flint, President and Chief Operating Officer, added, "Our ongoing focus on growing our business resulted in strong operating performance in 2016 with total revenue increasing by almost 37% and revenue on a comparable basis up 7%. The comparable revenue growth was driven by solid performance across our beverage portfolio with volume of sparkling beverages up 2.4% and of still beverages up over 11%. Our increased revenue also helped drive solid growth in our income from operations. We are pleased with the ongoing transition of new territories acquired during the past three years and the opportunities they provide for continued investment in people, markets and communities as well as future growth in both revenue and income from operations. We are also grateful for all of our 14,000 employees and their contributions during 2016."

#### Fourth Quarter 2016 and Fiscal 2016 Operating Review

		% Change									
	Fourth Quarte	er 2016	Fiscal 20	16							
	Consolidated	Comparable	Consolidated	Comparable							
Net sales	35.8%	6.3%	36.9%	7.0%							
Income from operations	37.3%	20.7%	30.3%	21.8%							
Net income per share - basic	402.2%	12.5%	-15.1%	12.4%							
Equivalent unit case volume(b)	35.7%	5.6%	36.4%	4.9%							
Sparkling	34.0%	4.9%	32.5%	2.4%							
Still	40.9%	8.0%	47.3%	11.9%							

(a) The discussion of the fourth quarter and fiscal year results includes selected non-GAAP financial information, such as "comparable" results. See

discussion of "Non-GAAP Financial Measures" for descriptions and reconciliations.

(b) Equivalent unit case volume is defined as 24 8-ounce servings or 192 ounces.

- Consolidated net sales in the fourth quarter of 2016 increased \$221.8 million to \$841.6 million compared to the fourth quarter of 2015, while consolidated net sales in fiscal 2016 increased 36.9% to \$3.16 billion compared to fiscal 2015. The increases in net sales in the fourth quarter of 2016 and in fiscal 2016 were primarily driven by acquisitions and an increase in comparable net sales of 6.3% and 7.0%, respectively. The increases in comparable net sales in the fourth quarter of 2016 and in fiscal 2016 were driven primarily by an increase in comparable equivalent unit case volume of 5.6% and 4.9%, respectively. Products in both our sparkling and still portfolios contributed to the volume increase.
- Consolidated income from operations in the fourth quarter of 2016 increased \$5.7 million to \$20.9 million compared to the fourth quarter of 2015, while consolidated income from operations in fiscal 2016 increased 30.3% to \$127.9 million compared to fiscal 2015. These increases for the fourth quarter of 2016 and for fiscal 2016 were driven by acquisitions and an increase in comparable income from operations of 20.7% and 21.8%, respectively.

Comparable income from operations in the fourth quarter of 2016 increased \$4.3 million to \$24.9 million compared to the fourth quarter of 2015, while comparable income from operations in fiscal 2016 increased \$24.2 million to \$135.1 million compared to fiscal 2015. These increases were driven by sales growth and the leveraging of selling, delivery and administrative expenses.

- Other income was \$28.0 million in the fourth quarter of 2016 compared to other expense of \$0.6 million in the fourth quarter of 2015. This difference is primarily due to mark-to-market fair value adjustments to the Company's acquisition related contingent consideration liability for territories acquired since May 2014. These mark-to-market adjustments are primarily non-cash and reflect changes in underlying assumptions used to calculate the estimated liability in the newly acquired territories subject to sub-bottling fees, including long-term interest rates and projected future operating results.
- Consolidated basic net income per share was \$2.31 and \$5.39 for the fourth quarter and the year ended January 1, 2017, respectively, compared to \$0.46 and \$6.35 for the fourth quarter and the year ended January 3, 2016, respectively. Comparable basic net income per share was \$0.72 and \$5.79 for the fourth quarter and the year ended January 1, 2017, respectively, compared to \$0.64 and \$5.15 for the fourth quarter and the year ended January 3, 2016, respectively.
- Cash flow provided by operations was \$162.0 million for the year ended January 1, 2017 compared to \$108.3 million for the year ended January 3, 2016. The increase was driven primarily by growth in comparable income from operations and cash generated from acquired territories. In 2016, cash payments for acquired territories and related assets totaled \$272.6 million. Capital expenditures increased to \$172.6 million in 2016, compared to \$163.9 million in 2015, driven by capital expenditures for the acquired territories and related assets. The Company expects to be a net user of cash in 2017 as it continues to acquire distribution rights in additional territories and manufacturing facilities included in the Company's previously announced Coca-Cola system transformation transactions with The Coca-Cola Company.

#### About Coca-Cola Bottling Co. Consolidated

Coke Consolidated is the largest independent Coca-Cola bottler in the United States. Our Purpose is to honor God, serve others, pursue excellence and grow profitably. For 115 years, we have been deeply committed to the consumers, customers and communities we serve and passionate about the broad portfolio of beverages and services we offer. We make, sell and distribute beverages of The Coca-Cola Company and other partner companies in more than 300 brands and flavors across 16 states to over 43 million consumers.

Headquartered in Charlotte, N.C., Coke Consolidated is traded on the NASDAQ under the symbol COKE. More information about the company is available at <u>www.cokeconsolidated.com</u>. Follow Coke Consolidated on <u>Facebook</u>, <u>Twitter</u>, <u>Instagram</u> and <u>LinkedIn</u>.

#### Cautionary Information Regarding Forward-Looking Statements

Certain statements contained in this news release are "forward-looking statements" that involve risks and uncertainties. The words "believe," "expect," "project," "will," "should," "could" and similar expressions are intended to identify those forward-looking statements. Factors that might cause Coke Consolidated's actual results to differ materially from those anticipated in forward-looking statements include, but are not limited to: our inability to integrate the operations and employees acquired in expansion transactions; lower than expected selling pricing resulting from increased marketplace competition; changes in how significant customers market or promote our products; changes in our top customer relationships; changes in public and consumer preferences related to nonalcoholic beverages, including concerns related to obesity and health concerns; unfavorable changes in the general economy; miscalculation of our need for infrastructure investment; our inability to meet requirements under beverage agreements; material changes in the performance requirements for marketing funding support or our inability to meet such requirements; decreases from historic levels of marketing funding support; changes in The Coca-Cola Company's and other beverage companies' levels of advertising, marketing and spending on brand innovation; the inability of our aluminum can or plastic bottle suppliers to meet our purchase requirements; our inability to offset higher raw material costs with higher selling prices, increased bottle/can sales volume or reduced expenses;

consolidation of raw material suppliers; incremental risks resulting from increased purchases of finished goods; sustained increases in fuel costs or our inability to secure adequate supplies of fuel; sustained increases in the cost of labor and employment matters, product liability claims or product recalls; technology failures or cyberattacks; changes in interest rates; the impact of debt levels on operating flexibility and access to capital and credit markets; adverse changes in our credit rating (whether as a result of our operations or prospects or as a result of those of The Coca-Cola Company or other bottlers in the Coca-Cola system); changes in legal contingencies; legislative changes affecting our distribution and packaging; adoption of significant product labeling or warning requirements; additional taxes resulting from tax audits; natural disasters and unfavorable weather; global climate change or legal or regulatory responses to such change; issues surrounding labor relations with unionized employees; bottler system disputes; our use of estimates and assumptions; changes in accounting standards; the impact of volatility in the financial markets on access to the credit markets; the impact of acquisitions or dispositions of bottlers by their franchisors; changes in the inputs used to calculate our acquisition related contingent consideration liability; and the concentration of our capital stock ownership. These and other factors are discussed in the Company's regulatory filings with the Securities and Exchange Commission, including those in the Company's fiscal 2015 Annual Report on Form 10-K, Item 1A. Risk Factors. The forward-looking statements contained in this news release speak only as of this date, and the Company does not assume any obligation to update them except as required by law.

-Enjoy Coca-Cola-

#### COCA-COLA BOTTLING CO. CONSOLIDATED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

		Fourth	Quarte	er	Fiscal Year				
(in thousands, except per share data)		2016		2015		2016		2015	
Net sales	\$	841,560	\$	619,716	\$	3,156,428	\$	2,306,458	
Cost of sales		516,633		378,910		1,940,706		1,405,426	
Gross profit		324,927		240,806		1,215,722		901,032	
Selling, delivery and administrative expenses		304,006		225,565		1,087,863		802,888	
Income from operations		20,921		15,241		127,859		98,144	
Interest expense, net		8,704		8,164		36,325		28,915	
Other income (expense), net		27,970		(573)		1,870		(3,576)	
Gain (loss) on exchange of franchise territory		-		-		(692)		8,807	
Gain on sale of business		-		-		-		22,651	
Bargain purchase gain, net of tax of \$1,265		-		2,011		-		2,011	
Income before taxes		40,187		8,515		92,712		99,122	
Income tax expense		17,368		2,904		36,049		34,078	
Net income		22,819		5,611		56,663		65,044	
Less: Net income attributable to noncontrolling interest		1,426		1,320		6,517		6,042	
Net income attributable to Coca-Cola Bottling Co. Consolidated	\$	21,393	\$	4,291	\$	50,146	\$	59,002	
Basic net income per share based on net income attributable to Coca- Cola Bottling Co. Consolidated: Common Stock	<u>\$</u>	2.31	<u>\$</u>	0.46	<u>\$</u>	5.39	<u>\$</u>	6.35	
Weighted average number of Common Stock shares outstanding		7,141		7,141		7,141		7,141	
Class B Common Stock	\$	2.31	\$	0.46	\$	5.39	\$	6.35	
Weighted average number of Class B Common Stock shares outstanding		2,172		2,151		2,168		2,147	
Diluted net income per share based on net income attributable to Coca-Cola Bottling Co. Consolidated:									
Common Stock	\$	2.30	\$	0.46	\$	5.36	\$	6.33	
Weighted average number of Common Stock shares outstanding – assuming dilution		9,353		9,332		9,349		9,328	
Class B Common Stock	\$	2.29	\$	0.46	\$	5.35	\$	6.31	
Weighted average number of Class B Common Stock shares outstanding – assuming dilution		2,212		2,191		2,208		2,187	

#### COCA-COLA BOTTLING CO. CONSOLIDATED CONDENSED BALANCE SHEETS (Unaudited)

(in thousands)	Jan	uary 1, 2017	<b>January 3, 2016</b>			
ASSETS		<b>.</b> .		• /		
Current assets:						
Cash	\$	21,850	\$	55,498		
Trade accounts receivable, net		267,213		184,009		
Accounts receivable, other		97,361		52,611		
Inventories		143,553		89,464		
Prepaids and other current assets		63,834		53,337		
Total current assets		593,811		434,919		
Property, plant and equipment, net		812,989		525,820		
Leased property under capital leases, net		33,552		40,145		
Other assets		86,091		63,739		
Franchise rights, goodwill and other intangibles, net		923,041		781,942		
Total assets	\$	2,449,484	\$	1,846,565		
LIABILITIES AND EQUITY						
Current liabilities:						
Current portion of capital lease obligations	\$	7,527	\$	7,063		
Accounts payable and accrued expenses		450,380		319,490		
Total current liabilities		457,907		326,553		
Deferred income taxes		174,854		146,944		
Pension, postretirement and other liabilities		505,251		382,287		
Long-term debt and obligations under capital leases		948,448		668,349		
Total liabilities		2,086,460		1,524,133		
Stockholders' equity		277,131		243,056		
Noncontrolling interest		85,893		79,376		
Total liabilities and equity	\$	2,449,484	\$	1,846,565		

# COCA-COLA BOTTLING CO. CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (Unaudited)

	Fiscal Year							
(in thousands)		2016		2015				
Cash Flows from Operating Activities:								
Consolidated net income	\$	56,663	\$	65,044				
Depreciation expense and intangibles amortization		116,623		80,896				
Deferred income taxes		42,942		10,408				
Stock compensation expense		7,154		7,300				
Gain on sale of business		-		(22,651)				
Fair value adjustment of acquisition related contingent consideration		(1,910)		3,576				
Change in assets and liabilities (exclusive of acquisition)		(65,323)		(28,768)				
Other		5,846		(7,515)				
Net cash provided by operating activities		161,995		108,290				
Cash Flows from Investing Activities:								
Acquisition of Expansion Territories, net of cash acquired		(272, 637)		(81,707)				
Additions to property, plant and equipment (exclusive of acquisition)		(172,586)		(163,887)				
Proceeds from the sale of BYB Brands, Inc.		-		26,360				
Other		(6,803)		1,891				
Net cash used in investing activities		(452,026)		(217,343)				
Cash Flows from Financing Activities:								
Borrowings under Revolving Credit Facility, Term Loan Facility and Senior Notes		710,000		683,913				
Payment on Revolving Credit Facility and Senior Notes		(422,757)		(505,000)				
Cash dividends paid		(9,307)		(9,287)				
Payment on acquisition related contingent consideration		(13,550)		(4,039)				
Principal payments on capital lease obligations		(7,063)		(6,555)				
Other		(940)		(3,576)				
Net cash provided by financing activities		256,383		155,456				
Net increase (decrease) during the period		(33,648)		46,403				
Cash at beginning of year		55,498		9,095				
Cash at end of year	\$	21,850	\$	55,498				

#### **Non-GAAP Financial Measures**

The Company reports its financial results in accordance with U.S. generally accepted accounting principles (GAAP). However, management believes that certain non-GAAP financial measures provide users with additional meaningful financial information that should be considered when assessing the Company's ongoing performance. Further, given the transformation of the Company's business through expansion transactions with The Coca-Cola Company, the Company believes these non-GAAP financial measures allow users to better appreciate the impact of these transactions on the Company's performance. Management also uses these non-GAAP financial measures in making financial, operating and planning decisions and in evaluating the Company's performance. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, the Company's reported results prepared in accordance with GAAP. The Company's non-GAAP financial information does not represent a comprehensive basis of accounting.

The following tables reconcile reported GAAP results to comparable results for the fourth quarter of 2016 and the fourth quarter of 2015:

	Fourth Quarter 2016										
(in thousands, except per share data)	Net sales			Income from operations		Income before taxes	i	Net income	i	Basic net income per share	
Reported results (GAAP)	\$	841,560	5	\$ 20,921	\$	40,187	\$	21,393	\$	2.31	
Fair value adjustments for commodity hedges		-		(531)		(531)		(327)		(0.04)	
2016 & 2015 acquisitions impact		(333,897)		(4,587)		(4,587)		(2,821)		(0.30)	
Territory expansion expenses		-		9,066		9,066		5,576		0.60	
Fair value adjustment of acquisition related contingent											
consideration		-		-		(27,970)		(17,202)		(1.85)	
Total reconciling items		(333,897)	-	3,948		(24,022)		(14,774)		(1.59)	
Comparable results (non-GAAP)	\$	507,663	5	\$ 24,869	\$	16,165	\$	6,619	\$	0.72	

Fourth Quarter 2015									
	Net sales	Income from operations		be	Income before taxes		Net ncome	Basic net income per share	
\$	619,716	\$	15,241	\$	8,515	\$	4,291	\$	0.46
	-		1,203		1,203		739		0.08
	(103,372)		2,368		2,368		1,454		0.16
	1		31		31		19		-
	-		5,789		5,789		3,554		0.38
	(38,587)		(4,022)		(4,022)		(2,416)		(0.26)
	-		-		(3,276)		(2,011)		(0.22)
	-		-		573		352		0.04
	(141,958)		5,369		2,666		1,691		0.18
\$	477,758	\$	20,610	\$	11,181	\$	5,982	\$	0.64
	\$	sales (103,372) (103,372) (38,587) (38,587) (141,958)	sales \$ 619,716 \$ (103,372) 1 (38,587) - (141,958)	sales         operations           \$ 619,716         \$ 15,241           -         1,203           (103,372)         2,368           1         31           -         5,789           (38,587)         (4,022)           -         -           -         -           -         -           -         -           -         -	Net sales         Income from operations         be           \$ 619,716         \$ 15,241         \$           -         1,203         -           (103,372)         2,368         -           1         31         -           -         5,789         -           (38,587)         (4,022)         -           -         -         -           -         -         -	Net sales         Income from operations         Income before taxes           \$ 619,716         \$ 15,241         \$ 0.00000000000000000000000000000000000	Net sales         Income from operations         Income before taxes         in           \$ 619,716         \$ 15,241         \$ effore taxes         in           -         1,203         1,203         1,203           (103,372)         2,368         2,368         2,368           1         31         31           -         5,789         5,789           (38,587)         (4,022)         (4,022)           -         -         3,276)           -         -         5,739           (141,958)         5,369         2,666	Net sales         Income from operations         Income before taxes         Net income           \$ 619,716         \$ 15,241         \$ 8,515         \$ 4,291           -         1,203         1,203         739           (103,372)         2,368         2,368         1,454           1         31         31         19           -         5,789         5,789         3,554           (38,587)         (4,022)         (4,022)         (2,416)           -         -         (3,276)         (2,011)           -         -         5,369         2,3666         1,691	Net sales         Income from operations         Income before taxes         Net income         B income           \$ 619,716         \$ 15,241         \$ 8,515         \$ 4,291         \$           -         1,203         1,203         739           (103,372)         2,368         2,368         1,454           1         31         31         19           -         5,789         5,789         3,554           (38,587)         (4,022)         (4,022)         (2,416)           -         -         5773         352           (141,958)         5,369         2,666         1,691

The following tables reconcile reported GAAP results to comparable results for fiscal years 2016 and 2015:

	Fiscal Year 2016										
	Net	Income from	Income	Net	<b>Basic</b> net						
(in thousands, except per share data)	sales	operations	before taxes	income	income per share						
Reported results (GAAP)	\$ 3,156,428	\$ 127,859	\$ 92,712	\$ 50,146	\$ 5.39						
Fair value adjustments for commodity hedges	-	(4,728	) (4,728)	(2,908)	(0.31)						
2016 & 2015 acquisitions impact	(1,061,769)	(24,280	) (24,280)	(14,932)	(1.60)						
Territory expansion expenses	-	32,274	32,274	19,849	2.13						
Special charitable contribution	-	4,000	4,000	2,460	0.26						
Exchange of franchise territories	-	-	692	426	0.05						
Fair value adjustment of acquisition related contingent											
consideration	-		(1,910)	(1,175)	(0.13)						
Total reconciling items	(1,061,769)	7,266	6,048	3,720	0.40						
Comparable results (non-GAAP)	\$ 2,094,659	\$ 135,125	\$ 98,760	\$ 53,866	\$ 5.79						

	Fiscal Year 2015										
(in thousands, except per share data)	Net sales		ne from rations			i	Net ncome	Basic net income per s			
Reported results (GAAP)	\$ 2,306,458	\$	98,144	\$	99,122	\$	59,002	\$	6.35		
Fair value adjustments for commodity hedges	-		3,439		3,439		2,112		0.22		
2015 acquisitions impact	(278,612)		(3,365)		(3,365)		(2,066)		(0.22)		
2015 divestitures impact	(31,375)		(3,222)		(3,222)		(1,979)		(0.21)		
Territory expansion expenses	-		19,982		19,982		12,269		1.32		
Exchange of franchise territories	-		-		(8,807)		(5,407)		(0.58)		
Gain on sale of business	-		-		(22,651)		(13,908)		(1.49)		
Results of 53rd week	(38,587)		(4,022)		(4,022)		(2,416)		(0.26)		
Bargain purchase gain					(3,276)		(2,011)		(0.22)		
Fair value adjustment of acquisition related contingent											
consideration			-		3,576	_	2,196		0.24		
Total reconciling items	(348,574)		12,812		(18,346)		(11,210)		(1.20)		
Comparable results (non-GAAP)	\$ 1,957,884	\$	110,956	\$	80,776	\$	47,792	\$	5.15		