UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 Date of Report (Date of earliest event reported): May 7, 2019

COCA-COLA CONSOLIDATED, INC.

(Exact name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation) 0-9286 (Commission File Number) 56-0950585 (IRS Employer Identification No.)

4100 Coca-Cola Plaza, Charlotte, NC (Address of Principal Executive Offices)

28211 (Zip Code)

Registrant's Telephone Number, Including Area Code: (704) 557-4400

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Securities registered pursuant to Section 12(b) of the Act:

| <u>Title of Each Class</u> | <u>Trading Symbol(s)</u> | <u>Name of Each Exchange on Which Registered</u> |
|--------------------------------|--------------------------|--|
| Common Stock, \$1.00 Par Value | COKE | The NASDAQ Global Select Market |
| | | |

Item 2.02. Results of Operations and Financial Condition.

On May 7, 2019, Coca-Cola Consolidated, Inc., (the "Company") issued a news release announcing its financial results for the first quarter ended March 31, 2019. A copy of the news release is furnished as Exhibit 99.1 and incorporated herein by reference.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

| | | Incorporated By Reference |
|-------------|---|---------------------------|
| Exhibit No. | Description | То |
| 99.1 | News release issued on May 7, 2019, reporting the Company's financial results for the first quarter | Filed herewith. |
| | ended March 31, 2019 | |

The information in this Current Report on Form 8-K, including the exhibit attached hereto, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in any such filing.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

COCA-COLA CONSOLIDATED, INC. (REGISTRANT)

Date: May 7, 2019

By: /s/ F. Scott Anthony

F. Scott Anthony Executive Vice President and Chief Financial Officer



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INVESTOR CONTACT: Scott Anthony Executive Vice President & Chief Financial Officer

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Coca-Cola Consolidated Reports First Quarter 2019 Results

First Quarter 2019 net sales grew 3.6% versus prior year.

Gross margin expanded 170 basis points in Q1 2019 compared to prior year. Adjusted^(a) gross margin increased 100 basis points from Q1 2018.

Income from operations was \$20.2 million in Q1 2019, as compared to an operating loss of \$19.0 million in Q1 2018. Adjusted^(a) first quarter income from operations was up \$24.3 million versus prior year.

Key Results

| | First Quarter | | | | | |
|--------------------------------------|---------------|----|---------|----|--------|----------|
| (in millions, except per share data) | 2019 | | 2018 | | Change | % Change |
| Physical case volume | 78.2 | | 78.0 | | 0.2 | 0.2% |
| Net sales | \$ 1,102.9 | \$ | 1,064.8 | \$ | 38.1 | 3.6% |
| Gross profit | \$ 389.3 | \$ | 357.6 | \$ | 31.7 | 8.9% |
| Gross margin | 35.3% | | 33.6% | | | |
| Income (loss) from operations | \$ 20.2 | \$ | (19.0) | \$ | 39.2 | N/M |
| Basic net loss per share | \$ (0.73) | \$ | (1.52) | \$ | 0.79 | N/M |
| | . , | | . , | | | |

| Bottle/Can Sales | First Quarter | | | | | | |
|---------------------|---------------|-------|----|-------|----|--------|----------|
| (in millions) | 2019 | | | 2018 | | Change | % Change |
| Sparkling beverages | \$ | 586.0 | \$ | 560.1 | \$ | 25.9 | 4.6% |
| Still beverages | \$ | 343.7 | \$ | 320.9 | \$ | 22.8 | 7.1% |

(a) The discussion of the results for the first quarter includes selected non-GAAP financial information, such as "adjusted" results. The schedules in this press release reconcile such non-GAAP financial measures to the most directly comparable GAAP financial measures.

First Quarter 2019 Review

CHARLOTTE, May 7, 2019 – Coca-Cola Consolidated, Inc. (NASDAQ:COKE) today reported operating results for the first quarter ended March 31, 2019.

"I am very pleased with our strong revenue growth and improved operating performance in the first quarter," said Frank Harrison, Chairman and CEO of Coca-Cola Consolidated. "Our results reflect the benefits of the strategic actions we took in the second half of 2018 to improve our margins and reduce our operating expenses. Our pricing actions are delivering meaningful revenue and profit growth as we remain highly focused on leveraging the scale of our expanded territory."

Revenue grew 3.6% in the first quarter, driven by increases in the selling prices of our products. Volume for the quarter was flat to prior year as growth of Still beverages offset declines of Sparkling products. Bottle/can sales of Sparkling beverages increased 4.6% for the quarter, driven by increased selling prices and the introduction of new products into our portfolio, including Orange Vanilla Coke. Sales of Still beverages grew 7.1%, driven primarily by growth in our Sports Drinks and Energy categories. Q1 2019 was our first full quarter of distribution of BodyArmor products, which helped to fuel our overall net sales growth.

"Our portfolio of brands and the activation of those brands in the marketplace by our 17,000 teammates continue to generate excitement and value for our retail partners and our consumers," said Dave Katz, President and Chief Operating Officer. "I am particularly pleased with the performance of our Sparkling beverages in the first quarter as improved trends enabled us to grow our value share in this important category."

Gross margin increased 170 basis points in the first quarter to 35.3%. On an adjusted(a) basis, gross margin increased 100 basis points over the prior year. This improvement is primarily the result of pricing actions taken in the second half of 2018 to overcome significantly higher input costs. While input costs remain at elevated levels, overall commodity prices have been more stable so far this year, contributing to our first quarter margin improvement. In addition, our actions to optimize our supply chain and reduce our sourcing costs resulted in reduced transportation costs compared to prior year.

Selling, delivery and administrative ("SD&A") expenses in Q1 2019 decreased \$7.4 million, or 2.0%, as compared to prior year. Our SD&A as a percent of sales improved 190 basis points versus Q1 2018 (33.5% versus 35.4%, respectively) largely driven by a decrease in costs from our system transformation initiative. Our Q1 2019 results included \$4.7 million of system transformation expenses relating to our information technology system conversion, an improvement of \$7.5 million versus prior year. We expect our system conversion to be completed by the end of the second quarter of 2019. In addition, our first quarter expenses reflect the benefit of the operating structure changes we completed in 2018. While we are pleased with the progress we have made in SD&A expenses, we continue to look for opportunities to drive scale advantages and leverage our business model.

Income from operations was \$20.2 million in Q1 2019, an increase of \$39.2 million from Q1 2018. Adjusted(a) income from operations was \$20.7 million in Q1 2019, up from an adjusted(a) operating loss of \$3.6 million in Q1 2018. Operating results in the first half of 2019, as compared to the first half of 2018, benefit from results in 2018 that were negatively impacted by high commodity and transportation costs.

Capital spending for Q1 2019 was \$29.3 million. We continue to anticipate capital spending in fiscal 2019 will be in the range of \$150 million to \$180 million as we remain focused on making prudent, long-term investments to support the growth of the Company. Cash flows provided by operations for Q1 2019 were \$5.6 million, compared to cash flows used in operations of \$80.7 million in Q1 2018. Improved cash generation is a key focus area for 2019 as we work to improve our profitability, reduce our financial leverage and further strengthen our balance sheet.

About Coca-Cola Consolidated, Inc.

Coke Consolidated is the largest Coca-Cola bottler in the United States. Our Purpose is to honor God, serve others, pursue excellence and grow profitably. For 117 years, we have been deeply committed to the consumers, customers, and communities we serve and passionate about the broad portfolio of beverages and services we offer. We make, sell, and deliver beverages of The Coca-Cola Company and other partner companies in more than 300 brands and flavors to 66 million consumers in territories spanning 14 states and the District of Columbia.

Headquartered in Charlotte, N.C., Coke Consolidated is traded on the NASDAQ Global Select Market under the symbol "COKE." More information about the company is available at <u>www.cokeconsolidated.com</u>. Follow Coke Consolidated on <u>Facebook</u>, <u>Twitter</u>, <u>Instagram</u> and <u>LinkedIn</u>.

Cautionary Information Regarding Forward-Looking Statements

Certain statements contained in this news release are "forward-looking statements" that involve risks and uncertainties. The words "believe," "expect," "project," "will," "should," "could" and similar expressions are intended to identify those forward-looking statements. Factors that might cause Coke Consolidated's actual results to differ materially from those anticipated in forwardlooking statements include, but are not limited to: our inability to integrate the operations and employees acquired in system transformation transactions; lower than expected selling pricing resulting from increased marketplace competition; changes in how significant customers market or promote our products; changes in our top customer relationships; changes in public and consumer preferences related to nonalcoholic beverages, including concerns related to obesity and health concerns; unfavorable changes in the general economy; miscalculation of our need for infrastructure investment; our inability to meet requirements under beverage agreements; material changes in the performance requirements for marketing funding support or our inability to meet such requirements; decreases from historic levels of marketing funding support; changes in The Coca-Cola Company's and other beverage companies' levels of advertising, marketing and spending on brand innovation; the inability of our aluminum can or plastic bottle suppliers to meet our purchase requirements; our inability to offset higher raw material costs with higher selling prices, increased bottle/can sales volume or reduced expenses; consolidation of raw material suppliers; incremental risks resulting from increased purchases of finished goods; sustained increases in fuel costs or our inability to secure adequate supplies of fuel; sustained increases in the cost of labor and employment matters, product liability claims or product recalls; technology failures or cyberattacks; changes in interest rates; the impact of debt levels on operating flexibility and access to capital and credit markets; adverse changes in our credit rating (whether as a result of our operations or prospects or as a result of those of The Coca-Cola Company or other bottlers in the Coca-Cola system); changes in legal contingencies; legislative changes affecting our distribution and packaging; adoption of significant product labeling or warning requirements; additional taxes resulting from tax audits; natural disasters and unfavorable weather; global climate change or legal or regulatory responses to such change; issues surrounding labor relations with unionized employees; bottler system disputes; our use of estimates and assumptions; changes in accounting standards; the impact of volatility in the financial markets on access to the credit markets; the impact of acquisitions or dispositions of bottlers by their franchisors; changes in the inputs used to calculate our acquisition related contingent consideration liability; and the concentration of our capital stock ownership. These and other factors are discussed in the Company's regulatory filings with the Securities and Exchange Commission, including those in the Company's fiscal 2018 Annual Report on Form 10-K, Item 1A. Risk Factors. The forward-looking statements contained in this news release speak only as of this date, and the Company does not assume any obligation to update them except as required by law.

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FINANCIAL STATEMENTS CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS (UNAUDITED)

| | First Quarter | | | | |
|--|---------------|-----------|----------|-----------|--|
| (in thousands, except per share data) | | 2019 | | 2018 | |
| Net sales ^(b) | \$ | 1,102,912 | \$ | 1,064,757 | |
| Cost of sales | | 713,604 | | 707,116 | |
| Gross profit ^(b) | | 389,308 | | 357,641 | |
| Selling, delivery and administrative expenses ^(b) | | 369,154 | | 376,638 | |
| Income (loss) from operations | | 20,154 | | (18,997) | |
| Interest expense, net | | 12,886 | | 12,046 | |
| Other income (expense), net | | (15,851) | | 4,510 | |
| Loss before income taxes | | (8,583) | | (26,533) | |
| Income tax benefit | | (3,005) | | (12,971) | |
| Net loss | | (5,578) | | (13,562) | |
| Less: Net income attributable to noncontrolling interest | | 1,253 | | 623 | |
| Net loss attributable to Coca-Cola Consolidated, Inc. | \$ | (6,831) | \$ | (14,185) | |
| | | | | | |
| Basic net loss per share based on net loss attributable to Coca-Cola Consolidated, Inc.: | | | | | |
| Common Stock | \$ | (0.73) | \$ | (1.52) | |
| Weighted average number of Common Stock shares outstanding | | 7,141 | | 7,141 | |
| | | | | | |
| Class B Common Stock | \$ | (0.73) | \$ | (1.52) | |
| Weighted average number of Class B Common Stock shares outstanding | | 2,219 | | 2,199 | |
| | | | | | |
| Diluted net loss per share based on net loss attributable to Coca-Cola Consolidated, Inc.: | | (a = a) | | | |
| Common Stock | \$ | (0.73) | \$ | (1.52) | |
| Weighted average number of Common Stock shares outstanding – assuming dilution | | 9,360 | | 9,340 | |
| Class B Common Stock | \$ | (0.73) | \$ | (1.52) | |
| Weighted average number of Class B Common Stock shares outstanding – assuming dilution | <u>-</u> | 2,219 | <u> </u> | 2,199 | |
| the gried atterage name of class 2 commen stock shares but standing assuming distances | | 2,215 | | 2,100 | |

(b) Consideration paid to customers under certain contractual arrangements for exclusive distribution rights and sponsorship privileges was presented as SD&A expense in Q1 2018. The Company has revised the presentation of the consideration paid to a reduction of net sales for Q1 2018, which it believes is consistent with the presentation used by other companies in the beverage industry.



FINANCIAL STATEMENTS CONSOLIDATED CONDENSED BALANCE SHEETS (UNAUDITED)

| (in thousands) | March 31, 2019 | | December 30, 2018 | |
|--|----------------|-----------|-------------------|-----------|
| ASSETS | | | | |
| Current Assets: | | | | |
| Cash and cash equivalents | \$ | 8,497 | \$ | 13,548 |
| Trade accounts receivable, net | | 414,361 | | 427,749 |
| Accounts receivable, other | | 95,899 | | 75,408 |
| Inventories | | 220,317 | | 210,033 |
| Prepaid expenses and other current assets | | 69,357 | | 70,680 |
| Total current assets | | 808,431 | | 797,418 |
| Property, plant and equipment, net | | 970,499 | | 990,532 |
| Right of use assets - operating leases | | 84,592 | | - |
| Leased property under financing or capital leases, net | | 22,435 | | 23,720 |
| Other assets | | 113,537 | | 115,490 |
| Goodwill | | 165,903 | | 165,903 |
| Other identifiable intangible assets, net | | 910,291 | | 916,865 |
| Total assets | \$ | 3,075,688 | \$ | 3,009,928 |
| | | | | |
| LIABILITIES AND EQUITY | | | | |
| Current Liabilities: | | | | |
| Current portion of obligations under operating leases | \$ | 13,555 | \$ | - |
| Current portion of obligations under financing or capital leases | | 8,833 | | 8,617 |
| Accounts payable and accrued expenses | | 536,753 | | 593,120 |
| Total current liabilities | | 559,141 | | 601,737 |
| Deferred income taxes | | 123,920 | | 127,174 |
| Pension and postretirement benefit obligations and other liabilities | | 705,664 | | 694,817 |
| Noncurrent portion of obligations under operating leases | | 71,345 | | - |
| Noncurrent portion of obligations under financing or capital leases | | 24,515 | | 26,631 |
| Long-term debt | | 1,138,500 | | 1,104,403 |
| Total liabilities | | 2,623,085 | | 2,554,762 |
| | | | | |
| Equity: | | | | |
| Stockholders' equity | | 354,371 | | 358,187 |
| Noncontrolling interest | | 98,232 | | 96,979 |
| Total liabilities and equity | \$ | 3,075,688 | \$ | 3,009,928 |
| | | | | |



FINANCIAL STATEMENTS CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (UNAUDITED)

| | First Quarter | | | | |
|---|---------------|----------|----|-----------|--|
| (in thousands) | | 2019 | | | |
| Cash Flows from Operating Activities: | | | | | |
| Net loss | \$ | (5,578) | \$ | (13,562) | |
| Depreciation expense, amortization of intangible assets and deferred proceeds, net | | 45,772 | | 47,220 | |
| Deferred income taxes | | (3,445) | | (15,394) | |
| Stock compensation expense | | 2,045 | | 752 | |
| Fair value adjustment of acquisition related contingent consideration | | 14,046 | | (5,186) | |
| Change in assets and liabilities | | (49,920) | | (96,817) | |
| Other | | 2,676 | | 2,241 | |
| Net cash provided by (used in) operating activities | \$ | 5,596 | \$ | (80,746) | |
| Cash Flows from Investing Activities: | | | | | |
| Additions to property, plant and equipment | \$ | (29,315) | \$ | (42,048) | |
| Other | | (4,459) | | 1,824 | |
| Net cash used in investing activities | \$ | (33,774) | \$ | (40,224) | |
| Cash Flows from Financing Activities: | | | | | |
| Borrowings under revolving credit facility and proceeds from issuance of senior notes | \$ | 131,339 | \$ | 320,000 | |
| Payments on revolving credit facility and term loan facility | | (97,339) | | (197,000) | |
| Cash dividends paid | | (2,339) | | (2,333) | |
| Payment of acquisition related contingent consideration | | (6,237) | | (5,882) | |
| Principal payments on financing or capital lease obligations | | (2,114) | | (2,053) | |
| Debt issuance fees | | (183) | | (185) | |
| Net cash provided by financing activities | \$ | 23,127 | \$ | 112,547 | |
| Net decrease in cash during period | \$ | (5,051) | \$ | (8,423) | |
| Cash at beginning of period | | 13,548 | | 16,902 | |
| Cash at end of period | \$ | 8,497 | \$ | 8,479 | |



NON-GAAP FINANCIAL MEASURES(c) The following tables reconcile reported GAAP results to adjusted results (non-GAAP):

| | First Quarter 2019 | | | | | | |
|---|--------------------|------------------|---------------------------|---|-------------------------|---|--|
| (in thousands, except per share data) | Gross profit | SD&A expenses | Income from operations | Income (loss) before income taxes | Net income (loss) | Basic net income (loss) per share | |
| Reported results (GAAP) | \$ 389,308 | \$ 369,154 | \$ 20,154 | \$ (8,583) | \$ (6,831) | \$ (0.73) | |
| System Transformation Transactions expenses | - | (4,730) | 4,730 | 4,730 | 3,557 | 0.38 | |
| Fair value adjustment of acquisition related contingent consideration | - | - | - | 14.046 | 10,563 | 1.13 | |
| Fair value adjustments for commodity hedges | (3,905) | 2,715 | (6,620) | (6,620) | (4,978) | (0.53) | |
| Capitalization threshold change for certain assets ^(d) | - | (2,476) | 2,476 | 2,476 | 1,862 | 0.20 | |
| Other tax adjustments | - | - | - | - | (845) | (0.09) | |
| Total reconciling items | (3,905) | (4,491) | 586 | 14,632 | 10,159 | 1.09 | |
| Adjusted results (non-GAAP) | \$ 385,403 | \$ 364,663 | \$ 20,740 | \$ 6,049 | \$ 3,328 | \$ 0.36 | |

| | First Quarter 2018 | | | | | | |
|---|--------------------|------------------|-------------------------|-----------------------------|-------------|-----------------------------|--|
| (in thousands, except per share data) | Gross profit | SD&A expenses | Loss from operations | Loss before income taxes | Net loss | Basic net loss per share | |
| Reported results (GAAP) | \$ 357,641 | \$ 376,638 | \$ (18,997) | \$ (26,533) | \$ (14,185) | \$ (1.52) | |
| System Transformation Transactions expenses | 199 | (12,251) | 12,450 | 12,450 | 9,362 | 1.00 | |
| Fair value adjustment of acquisition related contingent consideration | - | - | - | (5,186) | (3,900) | (0.42) | |
| Fair value adjustments for commodity hedges | 2,765 | (202) | 2,967 | 2,967 | 2,231 | 0.24 | |
| Other tax adjustments | - | - | - | - | (2,343) | (0.25) | |
| Total reconciling items | 2,964 | (12,453) | 15,417 | 10,231 | 5,350 | 0.57 | |
| Adjusted results (non-GAAP) | \$ 360,605 | \$ 364,185 | \$ (3,580) | \$ (16,302) | \$ (8,835) | \$ (0.95) | |

- (c) The Company reports its financial results in accordance with U.S. generally accepted accounting principles ("GAAP"). However, management believes that certain non-GAAP financial measures provide users with additional meaningful financial information that should be considered when assessing the Company's ongoing performance. Further, given the transformation of the Company's business through system transformation transactions with The Coca-Cola Company and the conversion of its information technology systems, the Company believes these non-GAAP financial measures allow users to better appreciate the impact of these transactions on the Company's performance. Management also uses these non-GAAP financial measures in making financial, operating and planning decisions and in evaluating the Company's reported results prepared in accordance with GAAP. The Company's non-GAAP financial information does not represent a comprehensive basis of accounting.
- (d) Reflects the prospective change of increasing the capitalization thresholds on certain low-cost, short-lived assets. This change is not expected to be material to the consolidated condensed financial statements.